

# FRIEDMAN MEMORIAL AIRPORT AUTHORITY

Regular Meeting

May 1, 2012



**UNFINISHED BUSINESS**

# Airport Solutions

- Chairman Report
  - Election Timing of FMAA Officers

# Airport Solutions

- Blaine County Report

# Airport Solutions

- City of Hailey Report

# Airport Solutions

## Airport Manager Report

- FAA Northwest Mountain Region Airport Conference
- The Airport Manager, Contracts/Finance Administrator and Operations Chief attended the FAA Northwest Mountain Region Annual Conference on April 16 - 18
- The conference was comprised of presentations covering a broad range of airport topics
- The conference gave Staff an opportunity to network with industry peers, as well as consultants and product representatives



# Airport Solutions

## Airport Manager Report - Continued

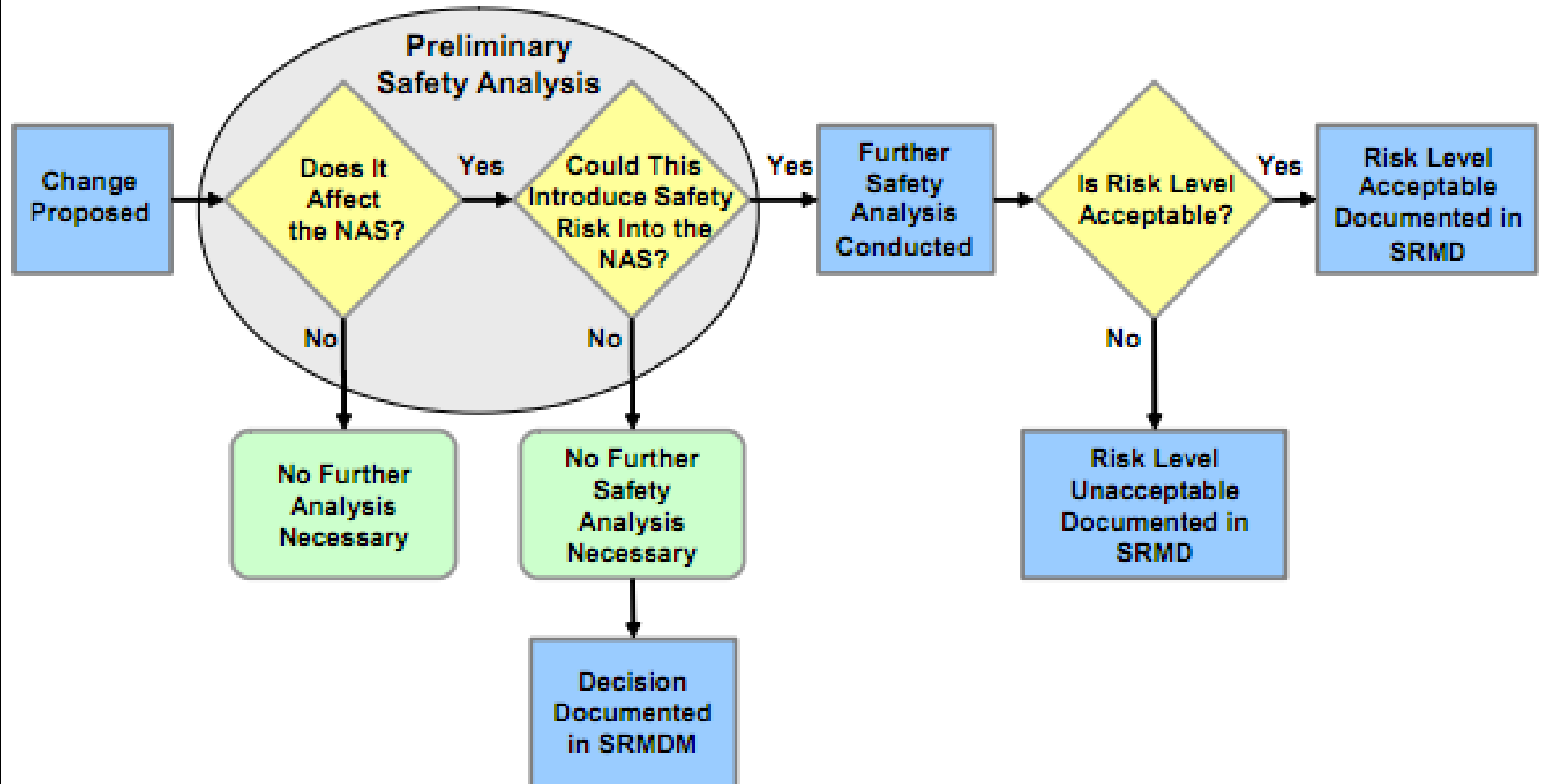
- SMS/SRM Update
  - Presented by Rick Baird, Airport Manager

# SRM Report

- The Safety Risk Management Panel was held April 24-25, at Atlantic Aviation.
- Mission: To modify the Letter of Agreement between FMA and the Hailey control tower to include all “Scheduled Commercial Approach Category C Aircraft”.
- Expertly facilitated by Taleesha Hillman, Idaho Falls ATCT Manager for Serco.
- Panel included representatives from:
  - Multiple FAA lines of business (Airports, Flight Standards, Air Traffic)
  - Serco
  - SkyWest Airlines
  - Atlantic Aviation
  - FMAA (Rick Baird)
  - Horizon Airlines



# SRM Report – Safety Analysis Process



# SRM Report – Safety Analysis Process

## Risk Matrix

- Assess severity
- Assess likelihood
- Results reported with a number and letter, i.e., '3D'

| Severity \ Likelihood     | Minimal<br>5 | Minor<br>4  | Major<br>3  | Hazardous<br>2 | Catastrophic<br>1 |
|---------------------------|--------------|-------------|-------------|----------------|-------------------|
| Frequent<br>A             | Low Risk     | Medium Risk | High Risk   | High Risk      | High Risk         |
| Probable<br>B             | Low Risk     | Medium Risk | High Risk   | High Risk      | High Risk         |
| Remote<br>C               | Low Risk     | Low Risk    | Medium Risk | High Risk      | High Risk         |
| Extremely Remote<br>D     | Low Risk     | Low Risk    | Low Risk    | Medium Risk    | High Risk         |
| Extremely Improbable<br>E | Low Risk     | Low Risk    | Low Risk    | Low Risk       | High Risk *       |

|             |
|-------------|
| High Risk   |
| Medium Risk |
| Low Risk    |

\* Unacceptable with Single Point and/or Common Cause Failures

# SRM Report – Day 1

- Day 1 consisted of a Safety Risk Management evaluation of the modifications to the LOA.
- Two primary hazards were identified by the panel:
  1. Loss of situational awareness – Carried forward by the panel through the SRM process.
  2. Non-Standard Conditions with FAA standards – Significant discussion took place about how to deal with this hazard. (See Day 2.)
- Final conclusion: Risk from Hazard 1 was determined to be minimal severity with remote likelihood ('4C' on Risk Matrix).
- No mitigation or further action required.

# SRM Report – Day 2

- After significant discussion, the panel decided to address Non-Standard Conditions with FAA standards as a “Safety Case Analysis”.
  - “Workshop” environment
  - Documents the findings and concerns of the panel
- Four areas of Non-Standard Conditions identified:
  - Runway Safety Area
  - Object Free Area
  - Runway-Taxiway Separation
  - Runway-Parked Aircraft Separation
- Each of these was evaluated individually, with potential mitigation measures.
- Result: Document that will provide guidance for planning, development of modifications of standards, etc. In coordination with Seattle ADO

# SRM Report – Outcomes

- Modifications to the LOA are acceptable.
  - SRM Document will be prepared and signed off
  - Modified LOA will be prepared for signature by Tower Manager and Airport Manager
- Safety Case Analysis of Non-Standard Conditions issues.
  - Document defines priorities
  - Work may begin on ALP Update in partnership with the Seattle ADO
  - Preparation of Modification of Standards documents will be necessary and should begin as soon as possible
  - May not meet the needs of all FAA lines of business in the future
  - Begin discussions of where to go from here with EIS (FAA replied they will get back to us)

# SRM Report – Community Expectations

- Can the Letter of Agreement be modified to include all Approach Category C commercial aircraft?

**Answer: Yes**

- Will Regional Jets be given approval to operate at the airport?

**Answer: Not yet**

– An Environmental Assessment will be required

# Airport Solutions

## Existing Site

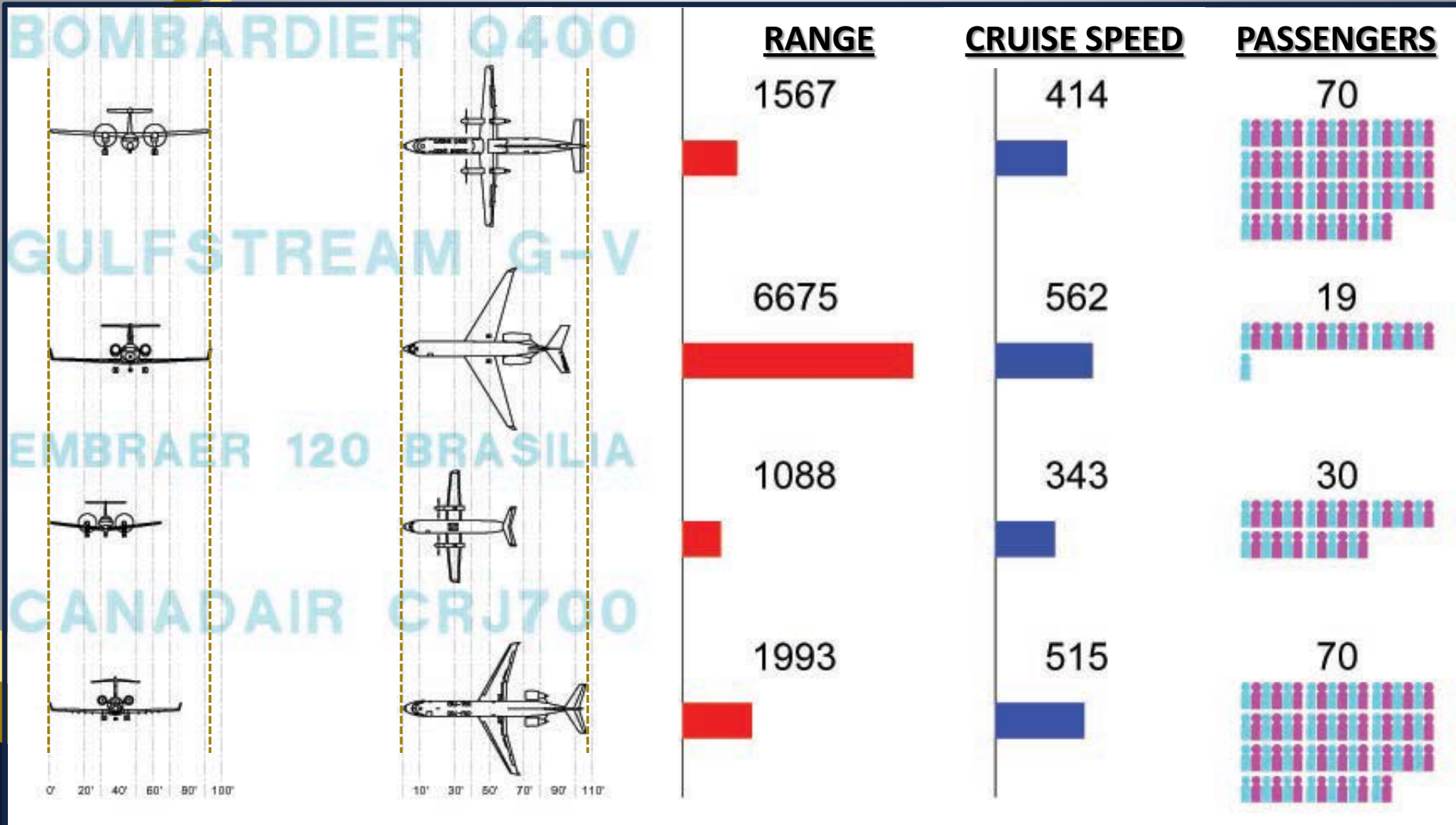
- Airport Layout Plan – Planning Process Scope of Work
  - Presented by Dave Mitchell, T-O Engineers

# Airport Layout Plan Scope Discussion

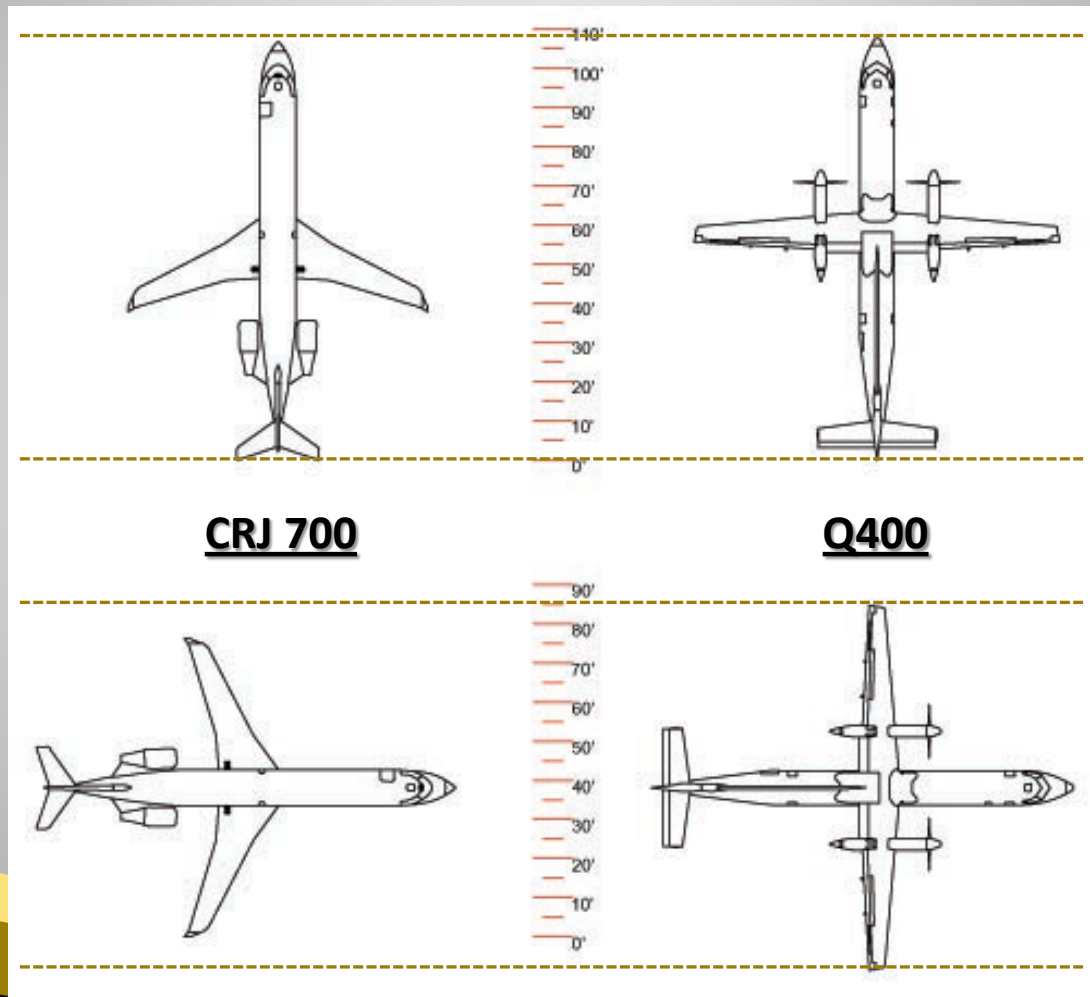
- Why? Suspension of the EIS.
  - Previous ALP anticipates a new airport, and only includes improvements to a certain level.
  - Evaluate potential improvements at the existing site, to allow the airport to survive and thrive until the new airport is reality.
- Main Goal: Retain, Improve, Develop Air Service
  - Succeeding will help move toward a new airport.
  - Meet FAA standards.
    - Existing Traffic
    - Regional Jets
  - Reliability improvements, where feasible.




# Regional Jets



# CRJ 700 vs. Q400



# Regional Jets

|        | Wingspan | Length | Weight | ARC   |   |
|--------|----------|--------|--------|-------|---|
| EMB120 | 64.9'    | 64.6'  | 25,400 | B-II  |    |
| Q400   | 93.2'    | 107.7' | 62,500 | C-III |    |
| CRJ700 | 76.3'    | 106.1' | 75,000 | C-II  |   |
| G-V    | 98.5'    | 96.4'  | 89,000 | C-III |  |

# Parameters - Community

- Blaine County Airport Strategic Plan/Hailey's Guiding Principles
  - Commercial service is important to the Wood River Valley.
  - The ultimate solution is a new airport, but that solution may take time.
  - Meeting FAA standards is important in planning for air service.
  - Feasible reliability improvements are desired, but not at the expense of safety or quality of life.
  - Minimize environmental and financial impacts
    - Retain the existing runway alignment.
    - Stay within the existing airport footprint, to the extent possible.
- Move closer to standards, not bigger/better.

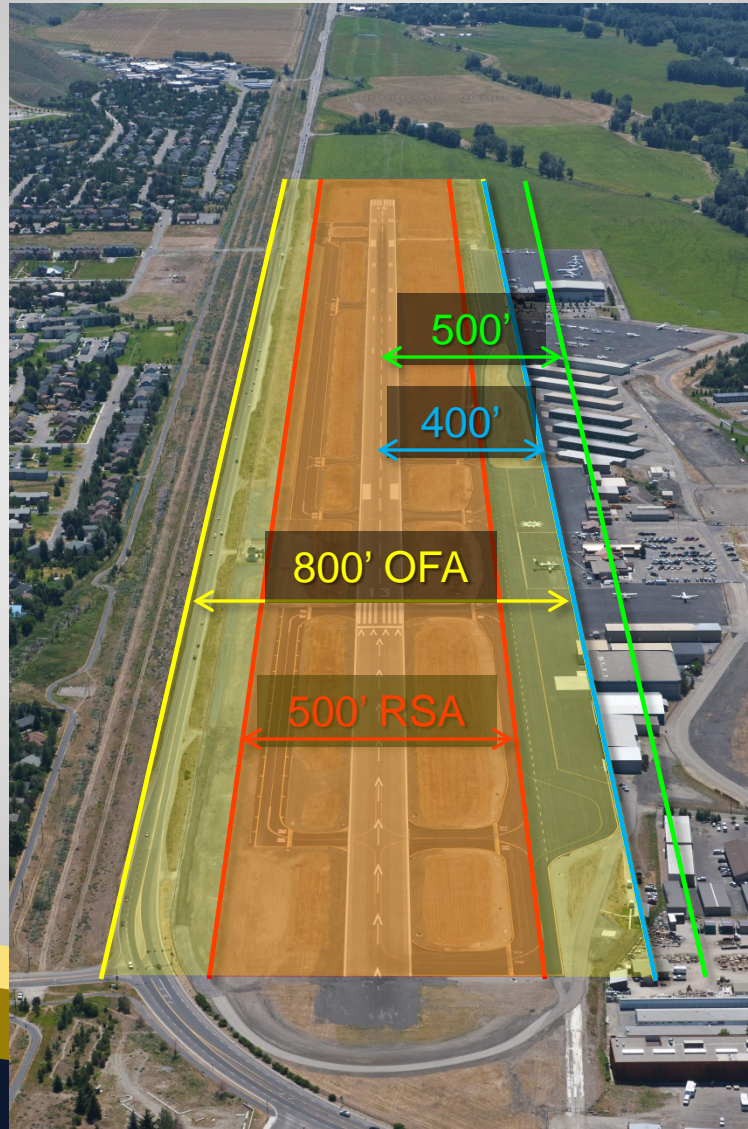
# Parameters - FAA

- Standards are extremely important.
  - Must be met, to the extent possible.
  - Need to prove an equivalent level of safety using Modifications of Standards, where standards can't be met.
- Safety Case Analysis
  - Provides guidance for this planning effort.
  - Areas of emphasis, in priority order:
    1. Runway Safety Area
    2. Runway Object Free Area
    3. Runway – Taxiway Separation
    4. Runway – Aircraft Parking Separation



# Safety Case Areas of Emphasis

All dimensions shown are for C-III standards.



# ALP Scope – Approach

- “Dual Paths”
  - Move forward with the relocated airport process.
  - Plan for improvements at the existing site in a tiered process:
    - Only do the steps that are necessary.
    - Phase improvements to limit costs and impacts to the community.
- Focus on improvements that help retain, improve, develop air service.
  - Meet standards, where possible.
  - If not, pursue Modifications of Standards.
  - Research opportunities for improved reliability.
- Start within the existing fence, then look at options outside the fence, if necessary.

# ALP Scope - Approach

**OTHER?**

**MODEST EXPANSION**

**INSIDE THE FENCE**

**TOWARD A NEW AIRPORT**



# Traditional Planning Process

ENVIRONMENTAL  
CONSIDERATIONS

EXISTING  
CONDITIONS

AVIATION  
FORECASTS

FACILITY  
REQUIREMENTS

ALTERNATIVES

ALP

FACILITIES PLAN

**START HERE**

PUBLIC INVOLVEMENT

# Process For This Effort

- Start with Alternatives.
  - Your needs are not demand-driven, essentially.
  - We will need FAA buy-in early on some options.
- Standards-related improvements.
  - Develop potential alternatives to meet standards.
  - Develop Modifications of Standards documents and submit to FAA. (Long timeline.)
- Reliability improvements.
  - Further develop what is feasible.
- After we have some indication on what is feasible, we can re-visit other areas within the planning process and refine alternatives, as needed.

# Study Goals

- Develop a plan that outlines incremental improvements that will allow the airport to survive and thrive at the existing site.
- Retain, improve and develop air service by working toward FAA standards and improving reliability.
- Develop alternatives that:
  - Meet standards, wherever possible.
  - Are approved by FAA as Modifications of Standards, when necessary.
  - Limit the impact of the improvements on the community.
  - Improve reliability to the extent feasible.
  - Are financially feasible.
- The goal for the ultimate plan will likely be to meet C-II standards, with procedures to protect C-III aircraft.

# Off The Table

- A plan that will encourage larger aircraft to use Friedman.
- Any option that includes a different runway alignment.
- Major increases in runway length.

# FMAA Input Requested

- Standards
  - Do we have the right parameters in place?
  - Move forward aggressively with Modification of Standards?
- Reliability
  - Reliability has been shared with FMAA and FAA.
  - First step is to discuss with FAA to determine AIP eligibility.
- Level of Public Involvement
  - Majority accomplished during regular or special FMAA meetings.
  - Final analysis of alternatives will include a community workshop.
  - Full presentations to both Owners, if desired.
- Other?

# Airport Solutions

## Airport Manager Report - Continued

- Replacement Airport
  - Airport Managers briefing



# Airport Solutions

## Retain/Improve/Develop Air Service

- Fly Sun Valley Alliance (FSVA) Report

# Airport Solutions

## Retain/Improve/Develop Air Service

- Air Service Scope of Work
  - The Board received the draft Passenger Demand Analysis (PDA) for Friedman Memorial Airport during their February regular Board meeting
  - The PDA provided the board with volumes of data and material which generates the question, What Next?
  - The proposal for Air Service Consulting Services is the first step in making the PDA data more useful
  - The proposal is on the agenda to gather Board input & to facilitate comment from others
  - Airport Staff is not comfortable with the effort yet and is simply requesting comment and input
  - The Board can look forward to viewing this work effort again at a future meeting



**NEW BUSINESS**

# Credentialing Management System (CMS)

- Based on prior approval, Staff has pursued the acquisition of a Credentialing Management System subscription. The CMS is expected to substantially reduce workload in regards to airport badging procedures and federal compliance requirements
- Request for Proposals (RFP's) were noticed with AAEE and the Idaho Mountain Express
- The bid opening took place on February 27, 2012 at 2:00 p.m., and were reviewed by the RFP evaluation team
- All capital acquisition bids were rejected, RFP responses were evaluated based on the monthly subscription financing model

# Credentialing Management System (CMS)

- Quantum Secure, Inc. was selected as the apparent qualified, low-bid respondent
- FMAA Legal Counsel has reviewed and approved the Quantum Secure, Inc.: End-User Subscription License Agreement
- Hardware requirements will be included in the CMS subscription budget line item
- Existing electronic fingerprint imaging device is experiencing technical maintenance issues, is no longer supported and requires replacement; acquisition will be taken out of security line item
- Staff would like direction to proceed, including Board Chairman execution of the Quantum Secure, Inc.: End-User Subscription License Agreement

# FY '13 Budget Discussion

- Staff is in the process of assembling the Fiscal Year 2013 Budget
- The Board can anticipate a draft budget presentation at the June meeting
- Budget preparation assumptions have been identified for Board review and impute
- Staff is working with the Finance Committee as they move forward (Board Members McBryant and Fairfax)

# Airport Solutions Website Update

- The process to merge the FMA website with the Replacement Airport Website has been initiated
- Staff anticipates the review of a proposal received from Marketing by Design will be completed in coming weeks and that a report and possibly a Staff recommendation will be presented to the Board at the June meeting

# Mead & Hunt Program Management Team Update

- First Amendment To Master Services Agreement Between Mead & Hunt, Inc. And Friedman Memorial Airport Authority to amend Mead & Hunt Key Personnel
  - Board Action

# Approve Friedman Memorial Airport Authority Meeting Minutes

- April 3, 2012 Regular Meeting Minutes
  - Approval

# Airport Staff Brief

- Questions



# Employee of the Calendar Year 2011

## Congratulations

Mr. Jim Hicks

Atlantic Aviation – Sun Valley



# City of Hailey LEO Retirement

- Hailey Police Officer Paul Brown

Gone Fishing

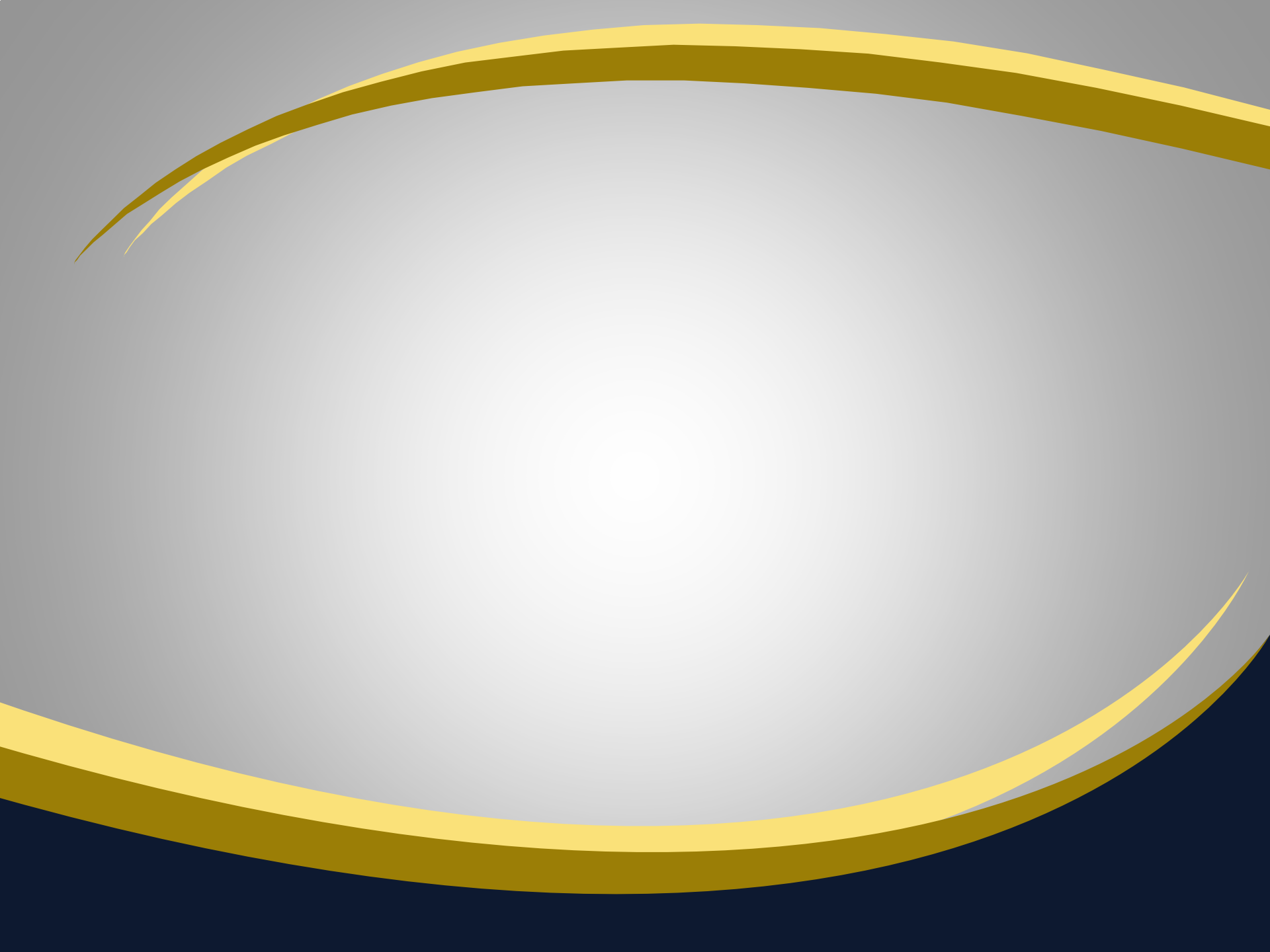




# Public Comment



Thank You



# Website Update

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# FY '12 Budget Discussion - Continued