

**NOTICE OF A REGULAR MEETING OF
THE FRIEDMAN MEMORIAL AIRPORT AUTHORITY**

PLEASE TAKE NOTICE that a regular meeting of the Friedman Memorial Airport Authority shall be held Tuesday, April 6, 2021 at 5:30 p.m. at the **old Blaine County Courthouse Meeting Room** Hailey, Idaho. All matters shall be considered Joint Decision Matters unless otherwise noted. **This meeting is open to the public, but attendees are STRONGLY ENCOURAGED to attend by web access. Instructions below:**

Please join the meeting from your computer, tablet, or smartphone.

<https://global.gotomeeting.com/join/723981309>

You can also dial in using your phone.

United States: 1 (312) 757-3121

Dial In Access Code: 723-981-309

The proposed Agenda for the meeting is as follows:

**AGENDA
April 6, 2021**

- I. APPROVE AGENDA – ACTION ITEM**
- II. PUBLIC COMMENT (10 Minutes Allotted)**
- III. FRIEDMAN MEMORIAL AIRPORT AUTHORITY MEETING MINUTES OF:**
 - A. March 2, 2021 Regular Meeting – Motion to Approve – **Attachment #1 ACTION ITEM**
- IV. REPORTS**
 - A. Chairman Report
 - B. Blaine County Report
 - C. City of Hailey Report
 - D. Fly Sun Valley Alliance Report
 - E. Airport Manager Report
- V. AIRPORT STAFF BRIEF (5 Minutes Allotted)**
 - A. Noise Complaints in March
 - B. Profit & Loss, ATCT Traffic Operations Count and Enplanement Data – **Attachment #2 – #4**
 - C. Airport Commercial Flight Interruptions (unofficial)
 - D. Review Correspondence
- VI. ACTION ITEMS (a vote may occur but is not required to be taken)**
 - A. NEW BUSINESS
 - 1. CRRSA and Airport Improvement Program (AIP) Grant Offers – Consideration of Recommendation of Acceptance – **ACTION ITEM**
 - 2. FMAA Purchase of Replacement Snowplow/Deice Equipment through Cooperative Purchasing Program – Consideration of Approval – **ACTION ITEM**
 - 3. Airport Minimum Standards and Rules and Regulations Scope of Work and Fee – Consideration of Approval – **Attachment #5-#7 – ACTION ITEM**
 - B. CONTINUING BUSINESS
 - 1. None
- VII. DISCUSSION AND UPDATES**
 - A. NEW BUSINESS
 - 1. None
 - B. CONTINUING BUSINESS
 - 1. Miscellaneous
 - i. None
 - 2. Construction and Capital Projects
 - i. Air Traffic Control Tower Replacement
 - 3. Airport Planning Projects
 - i. Environmental Assessment (Land Acquisition) – Update
 - ii. Terminal Area Plan – Update
- VIII. PUBLIC COMMENT**
- IX. EXECUTIVE SESSION**
 - I.C. §74-206 (1),(c) To acquire an interest in real property which is not owned by a public agency**
 - I.C. §74-206 (1),(f) To communicate with legal counsel to discuss legal ramifications for controversy imminently likely to be litigated**
- X. ADJOURNMENT**

FRIEDMAN MEMORIAL AIRPORT AUTHORITY MEETINGS ARE OPEN TO ALL INTERESTED PARTIES. SHOULD YOU DESIRE TO ATTEND A BOARD MEETING AND NEED A REASONABLE ACCOMMODATION TO DO SO, PLEASE CONTACT THE AIRPORT MANAGER'S OFFICE AT LEAST ONE WEEK IN ADVANCE BY CALLING 208-788-4956 OR WRITING TO 1616 AIRPORT CIRCLE, HAILEY, IDAHO 83333.

FMAA Meeting Brief 04-06-21

III. FRIEDMAN MEMORIAL AIRPORT AUTHORITY MEETING MINUTES OF:

- A. March 2, 2021 Regular Meeting – Motion to Approve - **Attachment #1 ACTION ITEM**

IV. REPORTS

- A. Chairman Report

This item is on the agenda to permit a Chairman report if appropriate.

- B. Blaine County Report

This item is on the agenda to permit a County report if appropriate.

- C. City of Hailey Report

This item is on the agenda to permit a City report if appropriate.

- D. Fly Sun Valley Alliance Report

This item is on the agenda to permit a report if appropriate.

- E. Airport Manager Report

This item is on the agenda to permit an Airport Manager report if appropriate.

V. AIRPORT STAFF BRIEF - (5 Minutes Allotted)

- A. Noise Complaints in March – **NO NOISE COMPLAINTS RECEIVED IN MARCH**

LOCATION	DATE	TIME	AIRCRAFT TYPE	INCIDENT	ACTION/RESPONSE
None					

- B. Profit & Loss, ATCT Traffic Operations Count and Enplanement Data - **Attachments #2 - #4**

Attachment #2 is Friedman Memorial Airport Profit & Loss Budget vs. Actual (unaudited)

Attachment #3 is 2001 - 2021 ATCT Traffic Operations Record comparison by month

Attachment #4 is 2021 Enplanements, Deplanements and 2021 Seat Occupancy data

The following revenue and expense analysis is provided for Board information and review:

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February 2021

Total Non-Federal Revenue	February, 2021	\$298,746.49
Total Non-Federal Revenue	February, 2020	\$318,084.63
Total Non-Federal Revenue	FY '21 thru February	\$1,520,802.89
Total Non-Federal Revenue	FY '20 thru February	\$1,720,135.30
Total Non-Federal Expenses	February, 2021	\$285,616.03
Total Non-Federal Expenses	February, 2020	\$303,989.39
Total Non-Federal Expenses	FY '21 thru February	\$1,749,017.48
Total Non-Federal Expenses	FY '20 thru February	\$1,566,533.79
Net Income excluding Federal Programs	FY '21 thru February	-\$228,214.59
Net Income excluding Federal Programs	FY '20 thru February	\$153,601.51
Net Income to include Federal Programs	FY '21 thru February	\$905,030.27
Net Income to include Federal Programs	FY '20 thru February	-\$14,331.49

C. Airport Commercial Inbound Flight Interruptions (unofficial as of 3/31):

AIRLINE	FLIGHT CANCELLATIONS	FLIGHT DIVERSIONS
	March 2021	March 2021
Alaska Airlines	0	0
Delta	0	2
United	0	2

D. Review Correspondence

None

VI. ACTION ITEMS (a vote may occur but is not required to be taken)

A. NEW BUSINESS

1. CRRSA and Airport Improvement Program (AIP) Grant Offers – Consideration of Recommendation of Acceptance – **ACTION ITEM**

In December of 2020, Congress passed, and the President signed, the Coronavirus Response and Relief Supplemental Appropriations Act (CRRSA). Included in this relief package was additional funds for airports, including SUN.

The FAA recently advised SUN's share of the CRRSA Act airport funds is \$1,238,368. Of this amount, \$1,219,239 can be used for costs related to operations, personnel, cleaning, sanitization, janitorial services, combating the spread of pathogens at the airport, and debt service payments. While this funding is similar to the CARES funding, it is more limited in scope.

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The remaining \$19,129 is available to provide relief from rent and minimum annual guarantees to on-airport parking, on-airport car rental, and in-terminal airport concessions.

With the Airport Chairman's approval, the Airport Manager submitted two applications for federal assistance to the FAA for our CRRSA grants. FAA Grant Offers for the CRRSA funds are forthcoming in the next few weeks and will not require a local match.

BOARD ACTION: Motion to recommend execution of the SUN CRRSA/FAA grant offers by the City of Hailey and Blaine County. The action will further direct Staff and Legal Counsel to develop the appropriate City and County Resolutions to support acceptance of the SUN CRRSA grants.

2. FMAA Purchase of Replacement Snowplow/Deice Equipment through Cooperative Purchasing Program – Consideration of Approval – **ACTION ITEM**

As part of the approved FY 2021 budget, a capital expense of \$500,000 is included for a deice truck. As you recall, Airport Operations lost our primary, dedicated highspeed plow to an accident (fire) this past winter. It is critical to acquire a replacement plow and deice truck before next winter.

After reviewing options both from a capability and cost standpoint, the procurement of 2 pieces of equipment, an MB Companies chassis and a combo deice system, has been determined to be the best option. Once assembled, the Airport will receive one vehicle that will perform three functions currently performed by three separate vehicles, into one vehicle including plowing and application of solid and liquid deicer material.

Staff is requesting acquisition of the equipment through the Cooperative Purchasing Venture (CPV) program. This procurement method has been coordinated with airport council and the Finance Committee and both support the acquisition. Up to an additional \$115,000 will be needed to purchase the equipment, of which \$48,000 will come from the settlement funds from the recent loss of the plow truck.

BOARD ACTION: Motion to approve acquisition of 2 pieces of equipment, an MB Companies chassis and a combo deice system not to exceed \$615,000. The purchase will be made via the Cooperative Purchasing Venture program previously approved by the Board.

3. Airport Minimum Standards and Rules and Regulations of Scope of Work and Fee – Consideration of Approval – **Attachment #5-#7 – ACTION ITEM**

As discussed at the January and February meetings, staff is initiating a project to update the airport's Minimum Standards and Rules and Regulations. Both are considered critical guiding documents by the FAA for airport management, and both need an update. The current Airport Minimum Standards were last updated in 1997 and Rules and Regulations in 1974. The project will be completed with the assistance of our planning consultant team, Ricondo.

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Staff continues to move forward with coordination with our consultant team to get the project started. **ATTACHMENT 5** includes the draft Scope of Work and fee to complete the project. The proposed fee is \$88,325. This project is included in the approved FY21 budget. As a reminder, short summaries of the background of the documents are included as **ATTACHMENTS 6 and 7**.

BOARD ACTION: Motion to Approval of the scope of work and fee in the amount of \$88,325 to complete Airport Minimum Standards and Rules and Regulations documents.

B. CONTINUING BUSINESS

1. None

VII. DISCUSSION AND UPDATES

A. NEW BUSINESS

1. None

B. CONTINUING BUSINESS

1. Miscellaneous

- i. None

2. Construction and Capital Projects

- i. Air Traffic Control Tower Replacement

The Board Chairman and Airport Manager have been coordinating with our air traffic control tower consultant, Bill Payne with William E. Payne and Associates over the course of the past few months. Based on internal discussions and coordination with the FAA, it is time to move this project to priority status. The Airport Board chairman, the Airport Manager and our consultant will provide the Board a more detailed update on the project and next steps. The Board can expect discussion on having staff move forward with a formal Request for Proposal (RFP) process to solicit proposals from interested vendors of the remote/digital tower technology.

3. Airport Planning Projects

- i. Environmental Assessment (Land Acquisition) – Update

A complete draft of the EA is being finalized and will be provided to airport staff for review and comment this month. The draft is anticipated to be sent to the FAA for review shortly thereafter. Public release of the draft document for review and comment is expected mid spring 2021. Completion of the Environmental Assessment process, including a Finding of No Significant Impact by the FAA, is expected in late spring/summer of 2021.

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Draft documentation for the determination of effect for historic resources has been prepared and is being submitted to the FAA. The FAA continues coordination with the State Historic Preservation Office (SHPO). The FAA is keeping airport staff and the consultant team informed of their forward progress.

ii. Terminal Area Plan – Update

Preparation of the Terminal Area Plan continues. Airport staff received the draft capacity analysis for review in March. Also in March, the planning team and staff met with the FAA to discuss capacity study findings and preliminary alternatives for the terminal building.

Over the month of April, work will include finalizing a shortlist of terminal building alternatives for further detailed study, including impacts on parking, aircraft apron, rental car operations, airport ops and maintenance, and other terminal area functions.

No presentation by the Mead & Hunt planning team is planned for this month. The Board can expect a detailed update at the May meeting pending continued progress of the alternatives.

VIII. PUBLIC COMMENT

- IX. EXECUTIVE SESSION –** I.C. §74-206 (1),(c) To acquire an interest in real property which is not owned by a public agency
I.C. §74-206 (1),(f) To communicate with legal counsel to discuss legal ramifications for controversy imminently likely to be litigated

X. ADJOURNMENT

**MINUTES OF A REGULAR MEETING
OF THE
FRIEDMAN MEMORIAL AIRPORT AUTHORITY
March 2, 2021
5:30 P.M.**

IN ATTENDANCE: **BOARD MEMBERS:** Board Chairman – Jacob Greenberg, Vice-Chairman – Don Keirn, Treasurer – Ron Fairfax, Board Members – Angenie McCleary, Dick Fosbury, Martha Burke, Sam Linnet
FRIEDMAN MEMORIAL AIRPORT STAFF: Airport Manager – Chris Pomeroy, Airport Security Coordinator – Steve Guthrie, Finance & Administration Manager – Brent Davis, Airport Operations Manager – Tim Burke, Airport Administrative Coordinators – Sue Heaphy & Jenna Elliott
CONSULTANTS: Studio 360 – Sarah Shepard, T-O Engineers – Nathan Cuvala, Mead & Hunt – Mark Sorenson, Evan Barrett, & Brad Rolf
AIRPORT LEGAL COUNSEL: Lawson Laski Clark, PLLC – Jim Laski

CALL TO ORDER: The meeting was called to order at 5:36 p.m. by Chairman Greenberg

I. APPROVE AGENDA (0:16) The agenda was approved as presented.

MOTION: *Made by Board Member Fairfax to approve the agenda.
Seconded by Board Member Burke.*

PASSED UNANIMOUSLY

II. PUBLIC COMMENT (0:59) No Public Comment

**III. APPROVE FMAA
MEETING MINUTES (1:35)**

A. February 2, 2021 Regular Meeting Minutes – **Attachment #1**

MOTION: *Made by Board Member Burke to approve the board meeting minutes of the February 2, 2021 regular meeting. Seconded by Board Member Fosbury.*

PASSED UNANIMOUSLY

IV. REPORTS

- (2:06) A. Chairman Report
Chairman Greenberg reported COVID numbers in Blaine County are dropping but the County is being cautiously optimistic. The County has some of the highest numbers in the state and region in terms of vaccinations and the kids are beginning to return to school.
- (3:01) B. Blaine County Report
No report given.
- (3:18) C. City of Hailey Report
No report given.
- (3:41) D. Fly Sun Valley Alliance Report
Carol Waller with Fly Sun Valley Alliance reported on the increase in air traffic. They are optimistic regarding the summer season and are working on solidifying the summer air schedule with hopes to have it completed by April.
- (5:42) E. Airport Manager Report (see Power Point Presentation)
Airport Manager Pomeroy reported on the activity statistics. He stated enplanements are down approximately 22% from last year, which is still good considering February 2020 was a record month for FMA.
Operations for February are down about 3% from February 2020 and is attributed to

weather related diversions. Overall, FMA is only down 1.3% for total operations year-to-date.

Airport Manager Pomeroy reported the new approach has been very successful, with a total of 53 saves since the approach became live in December 2020. 15 saves were reported for the month of February.

Attorney Jim Laski with Lawson Laski Clark, PLLC reported on the status of the Joint Powers Agreement (JPA). The committee has reviewed the agreement and the team is in the process of putting together a meeting which will hopefully take place this week. He stated the goal is to have a draft completed and ready for approval by the City Council and County Commissioners at their next respective meetings.

Airport Manager Pomeroy reported the following is "On the Horizon:"

- Air Traffic Control Tower replacement project update
- Environmental Assessment update

V. AIRPORT STAFF BRIEF (4:38)

- A. Noise Complaints in February
- B. Profit & Loss, ATCT Traffic Operations Count and Enplanement Data (See Attachment #2-#4)
- C. Airport Commercial Flight Interruptions (unofficial)
- D. Review Correspondence

VI. ACTION ITEMS

- A. NEW BUSINESS
 1. None
- B. CONTINUING BUSINESS
 1. None

VII. DISCUSSION AND UPDATES

(9:33) A. New Business

1. FMAA Board Officer Appointments – **ACTION ITEM**

Airport Manager Pomeroy stated it has been 2 years since the last appointments, and there is a need for new Board Officer and Committee appointments.

Chairman – Chairman Greenberg has had discussions with other members of Board and they feel it may be wise, given the make-up of the Board and the various nuances of the current projects such as the remote tower project, to keep Chairman Greenberg as the appointed chairman. He made it clear that if someone else was interested in the position, he was completely open to other nominations. Board Members Fairfax and Burke agreed it would be wise to keep Chairman Greenberg on as Chairman.

MOTION: *Made by Board Member Burke to nominate Chairman Greenberg for the office of Board Chairman. Seconded by Board Member McCleary.*

PASSED UNANIMOUSLY

(13:52)

Vice-Chairman – Chairman Greenberg commented it is City of Hailey's term to be Vice-Chairman. Board Member McCleary supported the structure of Blaine County being represented in the Chairman position and City of Hailey in the Vice-Chairman position. Board Member Fosbury and the entire Board thanked Board Member Keirn for his service in the Vice-Chairman office through the 2019-2021 term. Board Member Keirn appreciated the commendation.

MOTION: *Made by Chairman Greenberg to nominate Board Member Burke for the office of Board Vice-Chairman. Seconded by Board Member Fosbury.*

PASSED UNANIMOUSLY

- (16:51) **Secretary** – Board Member McCleary stated she is willing to continue serving as Secretary but is open to others holding the position.

MOTION: *Made by Chairman Greenberg to nominate Board Member McCleary for the office of Board Secretary. Seconded by Board Member Fosbury.*

PASSED UNANIMOUSLY

- (17:58) **Treasurer** – Board Member Fairfax stated he would be willing to continue but is open to others holding the position.

MOTION: *Made by Chairman Greenberg to nominate Board Member Fairfax for the office of Board Treasurer. Seconded by Board Member Keirn.*

PASSED UNANIMOUSLY

- (19:09) **MOTION:** *Made by Board Member Burke to adopt nominated slate of officers for 2021-2023 term. Seconded by Board Member Fosbury.*

PASSED UNANIMOUSLY

- (20:30) FMA Board Committees will be comprised as follows:

Finance/Lease – Chairman Greenberg and Board Members Keirn and Fairfax
Architectural – Board Members Keirn, Fairfax, and Fosbury

Personnel – Board Members Keirn, McCleary, Linnet replacing Haemmerle.

Minimum Standards/Rules and Regs – Board Members Fairfax, Burke, and Fosbury

Airport Manager Pomeroy anticipates there will be more effort and engagement for the Architectural Committee with the next phase of the Terminal Area Plan and the Personnel Committee with the new salary schedule that Finance Manager Davis is creating.

B. CONTINUING BUSINESS

1. None
2. Construction and Capital Projects
 - i. 2022 Runway Rehabilitation Project Overview - See Power Point Presentation

- (25:41) Airport Manager Pomeroy stated even though FMA is a little over 13 months out from the Runway Rehabilitation Project, he felt the project is at a point in the design and comprehensive planning aspect that it would be helpful to have Nathan Cuvala with T-O Engineers provide a little more detail. Airport Manager Pomeroy introduced Nathan.

- (26:37) Nathan Cuvala reported the preliminary parts of the project were started in October of 2020. He noted the project plans consist of a mill and inlay on the runway, a blast pad on the north end of the runway to mitigate jet blast and installing a weather information system. Additionally, they are looking at a complete mill and repave on the FBO apron and complete re-pavement maintenance on Taxiway B. Finally, they are planning to shift the south perimeter fence and the perimeter access road approximately 600 ft onto the land south of the airport that was recently acquired about a year and a half ago.

To date, they have completed a nighttime laser scan survey and geotechnical investigations on the runway, which showed the pavement section is performing well overall, but there is significant oxidation and weathering of the surface. To correct this, they will need to mill off 3 inches of the existing runway and pave back 3 inches. Nathan Cuvala noted the number one thing failing in the apron pavement, which is about 8 years older than the runway, is the joints. This is not unusual considering the apron is approximately 22 years old and is approaching its useful life of 25 years. Part of the project will consist of completely repaving the apron.

Nathan Cuvala stated the 14-foot sections they are looking to construct on the shoulders of the runway are mainly to support snow removal equipment and operations. He stated one of the biggest considerations for the runway

is the pavement strength during construction, and that they do not put too much load on the runway when they take the top layers of the pavement off. With the addition of the shoulders, there will be an increase of run-off, which will require an expansion of the drainage systems on the airport. He reported another large element of the project will be the runway lighting, which will need to be replaced to meet the new FAA requirements.

Nathan Cuvala stated they are anticipating a 30-day runway closure in late April to late May 2022 with additional working hours, limiting the high levels of noise to before 7PM. They will request truck access from State Highway 75 with traffic control to accommodate their construction vehicles. He reported the preliminary construction cost estimate is \$6.6 million and the costs will be AIP eligible with an anticipated match of 93.75%. The plan is to put the project out for bid in June 2021 with an award anticipated late summer or early fall. Construction is expected to begin spring 2022.

Board Member Fairfax requested more detail about the blast pad. Nathan Cuvala reiterated it is on the north end of the runway and there will be shoulders added on the sides of the runway and will extend 200 feet at the north end of the runway. He stated it is not usable as runway but is simply there to minimize erosion due to jet blast.

Board Member Burke inquired about the milled off surface material and where it will end up. Nathan Cuvala reported they are looking at milling about 9,000 cubic yards and will use half of that material for the shoulders and access road. Approximately half of the milled off material does not currently have a use designated but may be available to the City or County for various projects. Airport Manager Pomeroy has already been in touch with the street departments for the City and County and anticipate there will be good opportunity to utilize the millings in upcoming projects.

Chairman Greenberg asked if T-O Engineers has tested the industry to determine how many companies may be part of the bid. Nathan Cuvala stated the project is large enough to be attractive to out-of-state companies and they anticipate a larger degree of competition, and therefore lower costs.

3. Airport Planning Projects

(41:12)

i. Environmental Assessment (Land Acquisition) – Update

Airport Manager Pomeroy introduced Brad Rolf with Mead & Hunt.

Brad Rolf reported because the proposed acquisition of the property south of the airport is using federal funds, FMA and the FAA must comply with the National Environmental Policy Act (NEPA). This process was started by Mead & Hunt for the property acquisition last summer, and it has been determined that the ranch on that property is part of the historic district and there are stand-alone historic resources on the property such as structures and canals. Due to this determination, the FAA has been coordinating with the State Historic Preservation Office (SHPO) regarding the determination of effect to those resources. They have also been discussing if and how those resources would be protected if owned by the FMA. The FAA has been keeping Staff apprised of the conversations and they are getting close to coming to an agreement.

Brad Rolf mentioned the next step after the assessment is to have the preliminary environmental assessment document completed for FMA Staff and FAA review. Once approved, the document will be made available to the public with direction from the Board beforehand.

(44:40)

ii. Terminal Area Plan – Update

Airport Manager Pomeroy reminded the Board that Mead & Hunt gave a detailed presentation last month regarding the inventory and necessary next steps for the Terminal Area Plan. He then introduced Evan Barrett with Mead & Hunt for an update.

Evan Barrett reported they have been working to pull together their capacity analysis report and will submit to Staff within the week. He stated they have had to make some adjustments to their plan due to the difficulty of predicting the future in light of the pandemic. He gave a review of the various functional components and how imperative it is for improvements to be made to those

components for the airport to continue to operate efficiently and productively. Evan Barrett discussed the non-standard aspects of FMA's current vehicle access and curbside. He stated the roadway is not separate from the parking, which requires a lot of unconventional merge locations and adds to congestion. Additionally, there are only two lanes at the curbside in front of the building when industry standard is three lanes, and the curb length is shorter than is needed.

He reported there were 17 occasions in 2019 when the parking lot could not accommodate the traffic and additional parking was needed. It has been determined that parking occupancy regularly exceeds the maximum recommended 85%. He suggested a cell phone lot at a remote location would help to reduce congestion and increase capacity but would likely not see frequent use if it is located outside the gate since the first 30 minutes of parking is free. He noted on-site parking expansion will affect rental car operations and Mead & Hunt will be very cognizant of looking at options that will not have a negative impact on those operations.

Evan Barrett stated the aircraft apron and gate area is operating at a high level of service compared to other areas, however during the peak hours of the day in peak season, all of the spaces are occupied. Even with that, FMA does have the capacity to allow for growth in the schedule in the near term.

One of the major pinch points in the terminal is the Departures Hall with an effective capacity of 135 passengers per hour based on counter positions. Mead & Hunt feels this is a functional issue that will need to be addressed soon and recommends at least two more SkyWest counter positions to manage peak demand as well as space for a new airline entrant. Evan Barrett reported other issues are the passenger queue spills into the circulation corridor creating congestion and the baggage screening area is undersized for the equipment and staff. He stated if the outbound baggage rooms were combined as opposed to separate as they are now, it would allow tugs to access the rooms.

Mead & Hunt has calculated a peak capacity to about 130 departing passengers per hour, which is well below the peak activity. A couple ways to increase capacity would be to add a checkpoint lane or to implement new technologies. Evan Barrett stated new technologies would require additional space and it may be more efficient to add a second checkpoint. This evaluation will be part of their analysis.

The Departures Lounge was designed to have an effective capacity of 192 departing passengers on three simultaneous flights, but it has been determined that the practical capacity is 163 departing passengers due to limited individual space and standing room only for a large percentage of the passengers. The analysis shows the circulation areas are adequate but will need to be expanded when the seating areas are expanded, the restrooms could use additional space and fixtures, and there is a lot of non-revenue producing services that would enhance passenger experience, such as a service animal relief area, mother's room, business area, and play area. As part of the project, Mead & Hunt will work to incorporate some of these enhancements to the plans.

Evan Barrett noted there are several times when the claim capacity in the Arrivals Hall and Baggage Claim is not sufficient for the passengers claiming bags. He mentioned the Great Room in the terminal is underutilized and they will be looking at repurposing some of that space. They will also be looking at how to enhance the rental car offices since they are too small, and the counters are too close to the claim devices. Additionally, they will be assessing the installation of a restroom in the claims area, which would be much more convenient for the arriving passengers than having to walk to another part of the terminal.

He explained that many of the proposed changes were anticipated in the Master Plan, however with the FAA taking a harder line regarding expansion toward the airfield, Mead & Hunt has had to make some adjustments to the original Master Plan.

One area Staff requested specific analysis was the Airport Snow Removal

Equipment (SRE) facility. Currently, there is only 7,000 SF of space available for the SFR fleet and much of the equipment is stored in facilities that are not designed to store that type of equipment. Mead & Hunt performed a space assessment based on the current equipment fleet and found that federal funding eligibility guidelines would allow the airport to build a new facility up to 20,000 additional square feet specifically for storing the SRE equipment. He said they will be assessing where a storage building like that might best be placed.

Evan Barrett reported over the month of March, Mead & Hunt will work with airport staff to recommend a 10-year Space Program and develop initial concepts and coordinate a meeting with the FAA to go over the initial findings of the project and get their buy-in. The month of April would consist of refining the Preferred Concepts and Development Plan and then incorporating stakeholder input into that Preferred Concept Program in early May. It is also in the plans to work with TSA to better understand their constraints.

Board Member Burke asked about land north of St. Luke's as a possible option for snow removal equipment storage. Airport Manager Pomeroy stated that it is a possibility, and we will be looking into all the options.

Greenberg asked if there has been any consideration of having the paving company working on the airfield to work on the parking lot as well. Airport Manager Pomeroy stated that it is a consideration, and they will look into incorporating this in the overall runway project next spring.

VIII. PUBLIC COMMENT

(1:08:46)

No Public Comment

IX. EXECUTIVE SESSION

No Executive Session.

X. ADJOURNMENT (1:08:50)

MOTION: Made by Board Member Fosbury to adjourn. Seconded by Board Member Keirn.

The March 2, 2021 Regular Meeting of the Friedman Memorial Airport Authority was adjourned at approximately 6:46 p.m.

Angenie McCleary, Secretary

* *Additional resources/materials that should be reviewed with these meeting minutes include but are not limited to the Friedman Memorial Airport Authority Board Packet briefing, the PowerPoint presentation prepared for this meeting and any referenced attachments.*

Friedman Memorial Airport

Profit & Loss Budget vs. Actual (COMBINED '21)

Accrual Basis

Ordinary Income/Expense

Income

4000-00 · AIRCARRIER

4000-01 · Aircarrier - Lease Space

72,892.94 350,000.00 -277,107.06 20.83%

4000-02 · Aircarrier - Landing Fees

97,729.50 118,000.00 -20,270.50 82.82%

4000-03 · Aircarrier - Gate Fees

0.00 0.00 0.00 0.0%

4000-04 · Aircarrier - Utility Fees

150.00 0.00 150.00 100.0%

4010-07 · Aircarrier - '14 PFC App

69,635.93 316,500.00 -246,864.07 22.0%

Total 4000-00 · AIRCARRIER

240,408.37 784,500.00 -544,091.63 30.65%

4020-00 · TERMINAL AUTO PARKING REVENUE

4020-01 · Automobile Parking - Terminal

89,195.00 266,000.00 -176,805.00 33.53%

Total 4020-00 · TERMINAL AUTO PARKING REVENUE

89,195.00 266,000.00 -176,805.00 33.53%

4030-00 · AUTO RENTAL REVENUE

4030-01 · Automobile Rental - Commission

192,038.97 303,600.00 -111,561.03 63.25%

4030-02 · Automobile Rental - Lease Space

12,310.70 29,900.00 -17,589.30 41.17%

4030-03 · Automobile Rental - Auto Prkng

26,383.95 85,000.00 -58,616.05 31.04%

4030-04 · Automobile Rental - Utilities

492.87 2,000.00 -1,507.13 24.64%

Total 4030-00 · AUTO RENTAL REVENUE

231,226.49 420,500.00 -189,273.51 54.99%

4040-00 · TERMINAL CONCESSION REVENUE

4040-01 · Terminal Shops - Commission

3,362.44 5,000.00 -1,637.56 67.25%

4040-03 · Terminal Shops - Utility Fees

492.86 2,000.00 -1,507.14 24.64%

4040-10 · Advertising - Commission

13,525.65 25,000.00 -11,474.35 54.1%

4040-11 · Vending Machines - Commission

1,215.29 5,000.00 -3,784.71 24.31%

4040-12 · Terminal ATM

375.00 1,000.00 -625.00 37.5%

Total 4040-00 · TERMINAL CONCESSION REVENUE

18,971.24 38,000.00 -19,028.76 49.92%

4050-00 · FBO REVENUE

4050-01 · FBO - Lease Space

81,982.78 167,000.00 -85,017.22 49.09%

4050-02 · FBO - Tiedown Fees

77,235.30 205,000.00 -127,764.70 37.68%

4050-03 · FBO - Landing Fees - Trans.

0.00 90,000.00 -90,000.00 0.0%

4050-04 · FBO - Commission

14,010.42 7,100.00 6,910.42 197.33%

4050-07 · FBO - Miscellaneous

0.00 0.00 0.00 0.0%

Total 4050-00 · FBO REVENUE

173,228.50 469,100.00 -295,871.50 36.93%

4060-00 · FUEL FLOWAGE REVENUE

4060-01 · Fuel Flowage - FBO

141,291.00 181,500.00 -40,209.00 77.85%

Total 4060-00 · FUEL FLOWAGE REVENUE

141,291.00 181,500.00 -40,209.00 77.85%

4070-00 · TRANSIENT LANDING FEES REVENUE

4070-01 · Landing Fees - Commercial

0.00 180,000.00 -180,000.00 0.0%

4070-02 · Landing Fees - Non-Comm./Gov't

202,728.00 200.00 202,528.00 101,364.0%

Total 4070-00 · TRANSIENT LANDING FEES REVENUE

202,728.00 180,200.00 22,528.00 112.5%

4080-00 · HANGAR REVENUE

4080-01 · Land Lease - Hangar

312,055.03 682,000.00 -369,944.97 45.76%

4080-02 · Land Lease - Hangar/Trans. Fee

15,956.25 0.00 15,956.25 100.0%

4080-03 · Hangar/Utilities (E8,11,24)

368.91 1,500.00 -1,131.09 24.59%

4080-05 · Land Lease - FMA Hangar Rentals

16,408.76 30,000.00 -13,591.24 54.7%

Total 4080-00 · HANGAR REVENUE

344,788.95 713,500.00 -368,711.05 48.32%

4090-00 · TIEDOWN PERMIT FEES REVENUE

4090-01 · Tiedown Permit Fees (FMA)

28,456.00 20,000.00 8,456.00 142.28%

Total 4090-00 · TIEDOWN PERMIT FEES REVENUE

28,456.00 20,000.00 8,456.00 142.28%

4100-00 · CARGO CARRIERS REVENUE

4100-01 · Cargo Carriers - Landing Fees

0.00 10,500.00 -10,500.00 0.0%

4100-02 · Cargo Carriers - Tiedown

5,472.00 3,000.00 2,472.00 182.4%

Total 4100-00 · CARGO CARRIERS REVENUE

5,472.00 13,500.00 -8,028.00 40.53%

	Oct '20 - Feb 21	Annual Budget	\$ Over Budget	% of Budget
4110-00 · MISCELLANEOUS REVENUE				
4110-01 · Misc. Revenue	52,895.83	5,000.00	47,895.83	1,057.92%
4110-05 · Misc. Incident/Accident	0.00	0.00	0.00	0.0%
4110-09 · Miscellaneous Expense Reimburse	0.00	0.00	0.00	0.0%
Total 4110-00 · MISCELLANEOUS REVENUE	52,895.83	5,000.00	47,895.83	1,057.92%
4120-00 · GROUND TRANSP. PERMIT REVENUE				
4120-01 · Ground Transportation Permit	13,050.00	20,000.00	-6,950.00	65.25%
4120-02 · GTSP - Trip Fee	1,460.00	0.00	1,460.00	100.0%
Total 4120-00 · GROUND TRANSP. PERMIT REVENUE	14,510.00	20,000.00	-5,490.00	72.55%
4400-00 · TSA/SECURITY				
4400-02 · Terminal Lease	17,162.09	40,365.00	-23,202.91	42.52%
4400-03 · Security Prox. Cards	22,540.00	36,000.00	-13,460.00	62.61%
Total 4400-00 · TSA/SECURITY	39,702.09	76,365.00	-36,662.91	51.99%
4500-00 · IDAHO STATE GRANT PROGRAM REV.				
4500-18 · SUN-18 SKW E-175 Certification	0.00	0.00	0.00	0.0%
4500-19 · SUN-19 AIP Sponsor Match	0.00	0.00	0.00	0.0%
4500-20 · SUN-20	0.00	0.00	0.00	0.0%
4500-21 · SUN-21	0.00	15,000.00	-15,000.00	0.0%
4500-26 · IDOT F208SUN	0.00	0.00	0.00	0.0%
Total 4500-00 · IDAHO STATE GRANT PROGRAM REV.	0.00	15,000.00	-15,000.00	0.0%
4510-00 · DOT/Small Community Air Service				
4510-01 · Small Community Air Service	0.00	0.00	0.00	0.0%
4510-02 · Local Match Contribution	0.00	0.00	0.00	0.0%
Total 4510-00 · DOT/Small Community Air Service	0.00	0.00	0.00	0.0%
4520-00 · INTEREST REVENUE				
4520-01 · Interest Revenue - General	7,565.35	20,000.00	-12,434.65	37.83%
4520-07 · Interest Revenue - '14 PFC	7.45	0.00	7.45	100.0%
4520-08 · Finance Fee Revenue	0.00	0.00	0.00	0.0%
Total 4520-00 · INTEREST REVENUE	7,572.80	20,000.00	-12,427.20	37.86%
4740-00 · Zzz_AIP 40 - Safety Area Proj				
4740-01 · Zzz_AIP '40 Project II	0.00	0.00	0.00	0.0%
Total 4740-00 · Zzz_AIP 40 - Safety Area Proj	0.00	0.00	0.00	0.0%
4741-00 · Zzz_AIP 41 - Safety Area Ph III				
4741-01 · Zzz_AIP '41 SA Phase III	0.00	0.00	0.00	0.0%
4741-02 · Zzz_TSA Office RA	0.00	0.00	0.00	0.0%
Total 4741-00 · Zzz_AIP 41 - Safety Area Ph III	0.00	0.00	0.00	0.0%
4742-00 · AIP 42 - Project Air Carr. Apr				
4742-01 · AIP '42 Air Carr. Apron	0.00	0.00	0.00	0.0%
Total 4742-00 · AIP 42 - Project Air Carr. Apr	0.00	0.00	0.00	0.0%
4743-00 · AIP 43 - Air Carrier /Pkg. Lot				
4743-01 · AIP 43 - Air Carrier/Pkg. Lot	0.00	0.00	0.00	0.0%
Total 4743-00 · AIP 43 - Air Carrier /Pkg. Lot	0.00	0.00	0.00	0.0%
4744-00 · AIP '44 RPZ Acquisition EA				
4744-01 · AIP '44 - RPZ Acquisition - EA	0.00	0.00	0.00	0.0%
4744-00 · AIP '44 RPZ Acquisition EA - Other	0.00	0.00	0.00	0.0%
Total 4744-00 · AIP '44 RPZ Acquisition EA	0.00	0.00	0.00	0.0%
4745-00 · AIP '45 Terminal Apron Expan				
4745-02 · AIP '45 Expand AC Apr	0.00	0.00	0.00	0.0%
4745-01 · AIP '45 Terminal Apron Expan	0.00	0.00	0.00	0.0%
Total 4745-00 · AIP '45 Terminal Apron Expan	0.00	0.00	0.00	0.0%
4746-00 · AIP '46 Acquire SRE ARFF				
4746-01 · AIP '46 Acquire SRE ARFF	-1,961.72	0.00	-1,961.72	100.0%
4746-00 · AIP '46 Acquire SRE ARFF - Other	0.00	0.00	0.00	0.0%
Total 4746-00 · AIP '46 Acquire SRE ARFF	-1,961.72	0.00	-1,961.72	100.0%
4747-00 · AIP '47 - Acq.SRE/ARFF, Obs.Rem				

	Oct '20 - Feb 21	Annual Budget	\$ Over Budget	% of Budget
4747-01 · AIP '47-Acq.SRE/ARFF&Obs. Remov	591,806.16	0.00	591,806.16	100.0%
Total 4747-00 · AIP '47 - Acq.SRE/ARFF, Obs.Rem	591,806.16	0.00	591,806.16	100.0%
4748-00 · AIP '48 Land Acquisition				
4748-01 · AIP '48 Land Acq.- RPZ - 65 Acr	-2,971.87	0.00	-2,971.87	100.0%
Total 4748-00 · AIP '48 Land Acquisition	-2,971.87	0.00	-2,971.87	100.0%
4749-00 · AIP '49 - Acq. SRE/Pavement Mai				
4749-01 · AIP '49 - Acq. SRE/Pavement Mai	-38,918.32	42,187.50	-81,105.82	-92.25%
Total 4749-00 · AIP '49 - Acq. SRE/Pavement Mai	-38,918.32	42,187.50	-81,105.82	-92.25%
4750-00 · Terminal Area Plan (TAP)				
4750-01 · Terminal Area Plan	0.00	30,000.00	-30,000.00	0.0%
Total 4750-00 · Terminal Area Plan (TAP)	0.00	30,000.00	-30,000.00	0.0%
4751-00 · EA - Land Acq. - Approach Prote				
4751-01 · EA - Land Acq. Approach Protect	63,865.36	160,000.00	-96,134.64	39.92%
Total 4751-00 · EA - Land Acq. - Approach Prote	63,865.36	160,000.00	-96,134.64	39.92%
4752-00 · CARES Act				
4752-01 · CARES Act	1,381,439.93			
Total 4752-00 · CARES Act	1,381,439.93			
4753-00 · AIP '53 - Rehabilitate Runway				
4753-01 · AIP '53 - Rehabilitate Runway	0.00	562,500.00	-562,500.00	0.0%
Total 4753-00 · AIP '53 - Rehabilitate Runway	0.00	562,500.00	-562,500.00	0.0%
Total Income	3,583,705.81	4,017,852.50	-434,146.69	89.2%
Gross Profit	3,583,705.81	4,017,852.50	-434,146.69	89.2%
Expense				
EXPENDITURES				
"A" EXPENSES				
5000-01 · Salaries - Airport Manager	65,988.11	158,371.33	-92,383.22	41.67%
5000-02 · ZzZ_Salaries - Asst. Arpt Mngr	0.00	0.00	0.00	0.0%
5010-00 · Salaries -Finance Manager	41,660.70	115,274.00	-73,613.30	36.14%
5010-01 · Salaries - Office Assist.	51,913.51	122,803.20	-70,889.69	42.27%
5010-02 · ZzZ_Salaries - Public Info Off	0.00	0.00	0.00	0.0%
5010-03 · Salaries - Arpt Business Coord	31,093.59	68,494.04	-37,400.45	45.4%
5020-00 · Salaries - ARFF/OPS Manager	39,583.31	113,859.20	-74,275.89	34.77%
5030-00 · Salaries - ARFF/OPS Specialist	219,867.80	456,040.00	-236,172.20	48.21%
5040-00 · Salaries-ASC/Sp.Prjct./Ex. Assi	39,065.27	87,568.00	-48,502.73	44.61%
5050-00 · Salaries-Seasonal-Snow Removal	49,858.90	55,000.00	-5,141.10	90.65%
5050-01 · Salaries - Seasonal - Arpt Host	3,922.50	5,000.00	-1,077.50	78.45%
5050-02 · Salaries - Merit Increase	0.00	0.00	0.00	0.0%
5050-03 · Salaries - One-time Pay	12,550.00			
5060-01 · Overtime - General	0.00	2,000.00	-2,000.00	0.0%
5060-02 · Overtime - Snow Removal	16,760.07	45,000.00	-28,239.93	37.25%
5060-04 · OT - Security	0.00	5,000.00	-5,000.00	0.0%
5070-05 · Compensated Absenses Accrued	0.00	0.00	0.00	0.0%
5100-00 · Retirement	76,309.03	143,000.00	-66,690.97	53.36%
5110-00 · Social Security/Medicare	41,151.02	98,352.00	-57,200.98	41.84%
5120-00 · Life Insurance	578.49	2,000.00	-1,421.51	28.93%
5130-00 · Medical Insurance	78,491.21	256,640.00	-178,148.79	30.58%
5160-00 · Workman's Compensation	18,754.00	20,000.00	-1,246.00	93.77%
5170-00 · Unemployment Claims	0.00	0.00	0.00	0.0%
Total "A" EXPENSES	787,547.51	1,754,401.77	-966,854.26	44.89%
"B" EXPENDITURES				
"B" EXPENSES - ADMINISTRATIVE				
6000-00 · TRAVEL EXPENSE				
6000-01 · Travel	0.00	37,400.00	-37,400.00	0.0%
Total 6000-00 · TRAVEL EXPENSE	0.00	37,400.00	-37,400.00	0.0%
6010-00 · SUPPLIES/EQUIPMENT EXPENSE				

	Oct '20 - Feb 21	Annual Budget	\$ Over Budget	% of Budget
6010-01 · Supplies - Office	3,380.89	8,000.00	-4,619.11	42.26%
6010-02 · Supplies - Parking	0.00	1,000.00	-1,000.00	0.0%
6010-03 · Supplies - Computer	2,989.94	6,000.00	-3,010.06	49.83%
Total 6010-00 · SUPPLIES/EQUIPMENT EXPENSE	6,370.83	15,000.00	-8,629.17	42.47%
6020-00 · INSURANCE				
6020-01 · Insurance	26,562.00	55,920.00	-29,358.00	47.5%
Total 6020-00 · INSURANCE	26,562.00	55,920.00	-29,358.00	47.5%
6030-00 · UTILITIES				
6030-01 · Utilities - Gas/Terminal	5,875.00	18,000.00	-12,125.00	32.64%
6030-02 · Utilities - Gas/AOB & Cold Stor	2,180.00	8,500.00	-6,320.00	25.65%
6030-03 · Utilities - Elect./Runway&PAPI	2,738.73	6,500.00	-3,761.27	42.13%
6030-04 · Utilities - Elec./AOB & Cold St	3,692.60	8,500.00	-4,807.40	43.44%
6030-05 · Utilities - Electric/Terminal	23,736.92	50,000.00	-26,263.08	47.47%
6030-06 · Utilities - Telephone	6,761.58	16,000.00	-9,238.42	42.26%
6030-07 · Utilities - Water	597.06	18,000.00	-17,402.94	3.32%
6030-08 · Utilities - Garbage Removal	5,359.94	14,500.00	-9,140.06	36.97%
6030-09 · Utilities - Sewer	2,550.91	4,100.00	-1,549.09	62.22%
6030-11 · Utilities - Electric/Tower	2,882.48	5,500.00	-2,617.52	52.41%
6030-12 · Utilities - Elec./Brdfld.Hghl	203.09	500.00	-296.91	40.62%
6030-13 · Utilities - Elec. Exit Booth	790.46	2,500.00	-1,709.54	31.62%
6030-15 · Utilities - Elec/AWOS	2,042.48	4,000.00	-1,957.52	51.06%
6030-16 · Utilities - Elec. Wind Cone	64.58	150.00	-85.42	43.05%
6030-17 · Utilities - Elec./Gas- Hangar	1,606.23	3,500.00	-1,893.77	45.89%
6030-18 · Utilities - Lubricant Wst. Dspl	47.50	500.00	-452.50	9.5%
Total 6030-00 · UTILITIES	61,129.56	160,750.00	-99,620.44	38.03%
6040-00 · SERVICE PROVIDER				
6040-01 · Service Provider - General	238.19	0.00	238.19	100.0%
6040-02 · Service Provider - Term. Serv.	2,694.36	5,631.00	-2,936.64	47.85%
6040-03 · Service Provider - AOB Services	18,702.32	52,000.00	-33,297.68	35.97%
6040-04 · Service Provider-Ops./Airfield	13,350.00	15,996.00	-2,646.00	83.46%
Total 6040-00 · SERVICE PROVIDER	34,984.87	73,627.00	-38,642.13	47.52%
6050-00 · PROFESSIONAL SERVICES				
6050-01 · Professional Services - Legal	26,700.80	60,000.00	-33,299.20	44.5%
6050-02 · Professional Serv. - Audit/Fina	38,033.00	70,000.00	-31,967.00	54.33%
6050-03 · Professional Services - Engineer	3,761.00	25,000.00	-21,239.00	15.04%
6050-04 · Professional Services - HR	0.00	20,000.00	-20,000.00	0.0%
6050-05 · Professional Services - Gen.	151,937.50	10,000.00	141,937.50	1,519.38%
6050-10 · Prof. Svcs.-IT/Comp. Support	7,575.75	15,000.00	-7,424.25	50.51%
6050-12 · Prof. Serv.- Planning Air Serv.	2,866.75	7,000.00	-4,133.25	40.95%
6050-13 · Prof. Serv.-Website Des.& Maint	686.72	4,000.00	-3,313.28	17.17%
6050-15 · Prof. Serv.-Comm/Public Outreac	10,289.67	42,000.00	-31,710.33	24.5%
6050-17 · Prof. Serv. - Airspace Consult.	0.00	25,000.00	-25,000.00	0.0%
6050-18 · Prof. Services - Approach Maint	0.00	30,000.00	-30,000.00	0.0%
6050-19 · Prof. Serv.-ATCT Relocation	0.00	30,000.00	-30,000.00	0.0%
6050-00 · PROFESSIONAL SERVICES - Other	1,620.00			
Total 6050-00 · PROFESSIONAL SERVICES	243,471.19	338,000.00	-94,528.81	72.03%
6060-00 · MAINTENANCE-OFFICE EQUIPMENT				
6060-01 · Maint.-Office Equip./Gen.	0.00	0.00	0.00	0.0%
6060-04 · Maintenance - Copier	710.04	2,000.00	-1,289.96	35.5%
6060-05 · Maintenance - Phone	1,215.00	1,300.00	-85.00	93.46%
Total 6060-00 · MAINTENANCE-OFFICE EQUIPMENT	1,925.04	3,300.00	-1,374.96	58.34%
6070-00 · RENT/LEASE OFFICE EQUIPMENT				
6070-02 · Rent/Lease - Postage Meter	585.30	1,200.00	-614.70	48.78%
Total 6070-00 · RENT/LEASE OFFICE EQUIPMENT	585.30	1,200.00	-614.70	48.78%
6080-00 · DUES/MEMBERSHIPS/PUBLICATIONS E				

	Oct '20 - Feb 21	Annual Budget	\$ Over Budget	% of Budget
6080-01 · Dues/Memberships	4,836.54	6,000.00	-1,163.46	80.61%
6080-04 · Publications	1,866.68	5,000.00	-3,133.32	37.33%
Total 6080-00 · DUES/MEMBERSHIPS/PUBLICATIONS E	6,703.22	11,000.00	-4,296.78	60.94%
6090-00 · POSTAGE				
6090-01 · Postage/Courier Service	285.19	2,000.00	-1,714.81	14.26%
Total 6090-00 · POSTAGE	285.19	2,000.00	-1,714.81	14.26%
6100-00 · EDUCATION/TRAINING				
6100-01 · Education/Training - Admin.	0.00	15,000.00	-15,000.00	0.0%
6100-02 · Education/Training - OPS	893.56	15,000.00	-14,106.44	5.96%
6100-03 · Education/Training - ARFF	8,407.58	14,500.00	-6,092.42	57.98%
6100-04 · Ed/Train. - ARFF Trienn. Drill	753.50	0.00	753.50	100.0%
6100-05 · Education - Noise Abatement	0.00	0.00	0.00	0.0%
6100-06 · Education - Security	515.00	3,000.00	-2,485.00	17.17%
6100-07 · ZzZ_Education - Public Outrea/C	0.00	0.00	0.00	0.0%
6100-08 · Education/Training - HFD Coop.	0.00	5,000.00	-5,000.00	0.0%
6100-09 · ZzZ_Education - SAAC	0.00	0.00	0.00	0.0%
Total 6100-00 · EDUCATION/TRAINING	10,569.64	52,500.00	-41,930.36	20.13%
6101-00 · PUBLIC OUTREACH/COMMUNICATIONS				
6101-01 · Advertising/Social Media/Sponso	12,084.07	35,000.00	-22,915.93	34.53%
6101-02 · Public Outr/Comm - Noise Abatem	0.00	500.00	-500.00	0.0%
6101-03 · Public Outr/Comm - SAAC	0.00	10,000.00	-10,000.00	0.0%
Total 6101-00 · PUBLIC OUTREACH/COMMUNICATIONS	12,084.07	45,500.00	-33,415.93	26.56%
6110-00 · CONTRACTS				
6110-01 · Contracts - General	0.00	0.00	0.00	0.0%
6110-02 · Contracts - FMAA	17,000.00	42,000.00	-25,000.00	40.48%
6110-03 · Contracts - FBO/Fee Collection	0.00	50,000.00	-50,000.00	0.0%
6110-08 · Contracts - Eccles Tree Lights	0.00	0.00	0.00	0.0%
6110-16 · Contracts - Prkg Mngt Fee/Ops	75,449.46	165,000.00	-89,550.54	45.73%
6110-17 · Contracts - Landing Fee Equip.	0.00	15,000.00	-15,000.00	0.0%
6110-18 · Contracts - Vector Commissions	26,354.64			
Total 6110-00 · CONTRACTS	118,804.10	272,000.00	-153,195.90	43.68%
6120-00 · ZzZ_PERMITS				
6120-01 · ZzZ_Permits - General	0.00	0.00	0.00	0.0%
Total 6120-00 · ZzZ_PERMITS	0.00	0.00	0.00	0.0%
6130-00 · MISCELLANEOUS EXPENSES				
6130-01 · Misc. - General	4,059.54	15,000.00	-10,940.46	27.06%
6130-02 · Misc. - Incident/Accident	0.00	0.00	0.00	0.0%
6130-19 · Misc. COVID-19	15,441.17	0.00	15,441.17	100.0%
6140-00 · Bank Fees	4,742.98	20,000.00	-15,257.02	23.72%
6140-01 · Merchant Fees	103.22			
6150-01 · Interest Exp. - Prkg. Lot Equip	0.00	0.00	0.00	0.0%
6150-02 · ZzZ_Interest Expense	0.00	0.00	0.00	0.0%
Total 6130-00 · MISCELLANEOUS EXPENSES	24,346.91	35,000.00	-10,653.09	69.56%
6400-00 · DOT/SCASGP				
6400-01 · DOT/SCASGP	0.00	0.00	0.00	0.0%
6400-02 · DOT/SCASGP - FMAA	0.00	0.00	0.00	0.0%
Total 6400-00 · DOT/SCASGP	0.00	0.00	0.00	0.0%
Total "B" EXPENSES - ADMINISTRATIVE	547,821.92	1,103,197.00	-555,375.08	49.66%
"B" EXPENSES - OPERATIONAL				
6500-00 · SUPPLIES/EQUIPMENT-OPERATIONS				
6500-01 · Supplies/Equipment - General	5,475.42	5,000.00	475.42	109.51%
6500-02 · Supplies/Equipment - Tools	4,243.03	5,000.00	-756.97	84.86%
6500-03 · Supplies/Equipment - Clothing	1,472.68	5,000.00	-3,527.32	29.45%
6500-04 · Supplies/Equipment - Janitorial	10,773.53	22,000.00	-11,226.47	48.97%
Total 6500-00 · SUPPLIES/EQUIPMENT-OPERATIONS	21,964.66	37,000.00	-15,035.34	59.36%

	Oct '20 - Feb 21	Annual Budget	\$ Over Budget	% of Budget
6505-00 · EQUIP/VEHICLE - LEASE/RENTAL				
6505-01 · Eq./Vehi Lease/Rental - General	87,534.16	90,000.00	-2,465.84	97.26%
Total 6505-00 · EQUIP/VEHICLE - LEASE/RENTAL	87,534.16	90,000.00	-2,465.84	97.26%
6510-00 · FUEL/LUBRICANTS				
6510-01 · General	0.00	500.00	-500.00	0.0%
6510-02 · Fuel	29,550.20	50,000.00	-20,449.80	59.1%
6510-03 · Lubricants	43.02	6,600.00	-6,556.98	0.65%
Total 6510-00 · FUEL/LUBRICANTS	29,593.22	57,100.00	-27,506.78	51.83%
6520-00 · VEHICLES/MAINTENANCE				
6520-01 · R/M Equipment - General	1,109.86	9,000.00	-7,890.14	12.33%
6520-06 · R/M Equip. - '85 Ford Dump	17.00	2,500.00	-2,483.00	0.68%
6520-08 · R/M Equip. - '96 Tiger Tractor	2,985.79	1,200.00	1,785.79	248.82%
6520-09 · R/M Equip. - '96 Oshkosh Swp.	2,266.66	3,500.00	-1,233.34	64.76%
6520-17 · R/M Equip. '01 Case 921 Ldr.	143.10	2,200.00	-2,056.90	6.51%
6520-18 · R/M Equip. - '97 Chevy Blazer	117.59	1,650.00	-1,532.41	7.13%
6520-19 · R/M Equip. '02 Ford F-150 PU	0.00	500.00	-500.00	0.0%
6520-20 · R/M Equip. - '02 Kodiak Blower	5,267.18	1,150.00	4,117.18	458.02%
6520-25 · R/M Equip. - '04 Batts De-Ice	43.33	6,000.00	-5,956.67	0.72%
6520-28 · R/M Equip.-'06 Case 621 Loader	35.34	2,500.00	-2,464.66	1.41%
6520-29 · R/M Equip.- '10 Waus Broom/Plow	5,328.61	15,500.00	-10,171.39	34.38%
6520-30 · R/M Equip.-'05 Ford F-350	0.00	1,600.00	-1,600.00	0.0%
6520-31 · R/M Equip. - '10 Oshkosh Blower	3,263.55	3,500.00	-236.45	93.24%
6520-32 · R/M Equip. - '09 Mini Truck	45.99	350.00	-304.01	13.14%
6520-34 · R/M Equip. - '12 Case 921F Load	1,348.58	2,500.00	-1,151.42	53.94%
6520-35 · R/M Equip. - '14 Ford Explorer	140.03	600.00	-459.97	23.34%
6520-36 · R/M Equip. - '10 Toyota Forklif	0.00	700.00	-700.00	0.0%
6520-37 · R/M Equip. - '15 Tool Cat	394.32	1,800.00	-1,405.68	21.91%
6520-38 · R/M Equip. - '15 Wausau Broom	26.79	15,800.00	-15,773.21	0.17%
6520-39 · R/M Equip. - Boss Spreader	50.52	0.00	50.52	100.0%
6520-40 · R/M Equip. - '17 Ford-350 Super	1,475.41	500.00	975.41	295.08%
6520-41 · R/M Equip. - '17 Kodiak Blower	78.58	1,700.00	-1,621.42	4.62%
6520-42 · R/M Equip. - '18 Kodiak Attach.	0.00	0.00	0.00	0.0%
6520-43 · R/M Equip. - '18 279D Skid St.	3,240.21	4,000.00	-759.79	81.01%
6520-44 · R/M Equip. - '18 Cat 972M Ldr	0.00	2,000.00	-2,000.00	0.0%
6520-45 · R/M Equip. - '19 Oshkosh Broom	460.43	12,000.00	-11,539.57	3.84%
6520-46 · R/M Equip. - '20 Chev. 1500 PU	1,210.12	2,500.00	-1,289.88	48.41%
6520-47 · R/M Equip. - '19 Cat 972M Ldr	2,657.40	15,000.00	-12,342.60	17.72%
6520-48 · R/M Equip.-'18 New Holland Trac	0.00	0.00	0.00	0.0%
6520-49 · R/M Equip. - MB Combo	6,295.20	0.00	6,295.20	100.0%
Total 6520-00 · VEHICLES/MAINTENANCE	38,001.59	110,250.00	-72,248.41	34.47%
6530-00 · ARFF MAINTENANCE				
6530-01 · ARFF Maint. Gen/Supplies	2,089.70	10,000.00	-7,910.30	20.9%
6530-03 · ARFF Maint. - '87 Oshkosh	9.99	2,500.00	-2,490.01	0.4%
6530-04 · ARFF Maint. - Radios	3,271.95	1,500.00	1,771.95	218.13%
6530-05 · ARFF MAint. - '03 E-One	4,691.24	2,500.00	2,191.24	187.65%
6530-06 · ARFF Maint. - '20 Oshkosh Strik	795.69	2,000.00	-1,204.31	39.79%
6530-07 · ARFF Maint. - Supp/HFD Support	0.00	0.00	0.00	0.0%
Total 6530-00 · ARFF MAINTENANCE	10,858.57	18,500.00	-7,641.43	58.7%
6540-00 · REPAIRS/MAINTENANCE - BUILDING				
6540-01 · R/M Bldg. - General	862.62	1,500.00	-637.38	57.51%
6540-02 · R/M Bldg. - Terminal	38,333.37	131,500.00	-93,166.63	29.15%
6540-03 · R/M Bldg. - Terminal Concession	1,962.06	2,500.00	-537.94	78.48%
6540-04 · R/M Bldg. - Cold Storage	517.99	2,000.00	-1,482.01	25.9%
6540-05 · R/M Bldg. - AOB/SHOP	6,445.54	20,000.00	-13,554.46	32.23%
6540-06 · R/M Bldg. - Hangars	437.55	2,000.00	-1,562.45	21.88%

	Oct '20 - Feb 21	Annual Budget	\$ Over Budget	% of Budget
6540-07 · R/M Bldg. - Tower	5,050.30	7,000.00	-1,949.70	72.15%
6540-08 · R/M Bldg. - Parking Booth	120.00	1,000.00	-880.00	12.0%
6540-09 · ZzZ_R/M Bldg. - Landscaping	0.00	0.00	0.00	0.0%
Total 6540-00 · REPAIRS/MAINTENANCE - BUILDING	53,729.43	167,500.00	-113,770.57	32.08%
6550-00 · REPAIRS/MAINTENANCE - AIRSIDE				
6550-01 · R/M - General	3,005.35	3,000.00	5.35	100.18%
6550-02 · R/M - Airfield/Runway	1,038.24	60,000.00	-58,961.76	1.73%
6550-03 · R/M - Airfield/Runway - Deice	105,645.94	120,000.00	-14,354.06	88.04%
6550-04 · R/M - Lights	3,786.40	10,500.00	-6,713.60	36.06%
Total 6550-00 · REPAIRS/MAINTENANCE - AIRSIDE	113,475.93	193,500.00	-80,024.07	58.64%
6551-00 · REPAIRS/MAINTENANCE - LANDSIDE				
6551-01 · RM - General	0.00	1,000.00	-1,000.00	0.0%
6551-02 · R/M - Parking Lot	3,783.23	8,000.00	-4,216.77	47.29%
6551-03 · R/M - Landscaping	1,036.75	10,000.00	-8,963.25	10.37%
Total 6551-00 · REPAIRS/MAINTENANCE - LANDSIDE	4,819.98	19,000.00	-14,180.02	25.37%
6560-00 · SECURITY EXPENSE				
6560-01 · Security - General	2,257.63	11,500.00	-9,242.37	19.63%
6560-02 · Security - Law Enf. Offi. (LEO)	0.00	10,000.00	-10,000.00	0.0%
6560-03 · Security - Subscription Licens.	23,521.00	60,988.00	-37,467.00	38.57%
6560-04 · Security - Perim./Access/CCTV	2,408.86	17,600.00	-15,191.14	13.69%
6560-05 · Security - Professional Serv.	2,250.00	15,400.00	-13,150.00	14.61%
6560-06 · Security - Prof. Services/IT	2,695.00	11,800.00	-9,105.00	22.84%
6560-00 · SECURITY EXPENSE - Other	144.99			
Total 6560-00 · SECURITY EXPENSE	33,277.48	127,288.00	-94,010.52	26.14%
6570-00 · REPAIRS/MAINT.-AERONAUTICAL EQU				
6570-01 · R/M Aeronautical Equip - NDB/DME	6,432.21	10,000.00	-3,567.79	64.32%
6570-02 · R/M Aeronautical Equip. - Tower	2,109.20	8,000.00	-5,890.80	26.37%
6570-03 · R/M Aeronautical Equip.-Swt. Sys	0.00	0.00	0.00	0.0%
6570-04 · R/M Aeron. Equip. - AWOS/ATIS	4,232.79	10,000.00	-5,767.21	42.33%
6570-05 · R/M Aeron. Equip/- Aircraft Ca	0.00	15,000.00	-15,000.00	0.0%
Total 6570-00 · REPAIRS/MAINT.-AERONAUTICAL EQU	12,774.20	43,000.00	-30,225.80	29.71%
Total "B" EXPENSES - OPERATIONAL	406,029.22	863,138.00	-457,108.78	47.04%
Total "B" EXPENDITURES	953,851.14	1,966,335.00	-1,012,483.86	48.51%
"C" EXPENSES				
7001-00 · CAPITAL EXPENDITURES				
7001-0* · CONTINGENCY	0.00	0.00	0.00	0.0%
7001-01 · Land	0.00	0.00	0.00	0.0%
7001-02 · Buildings and Improvements	0.00	0.00	0.00	0.0%
7001-03 · Airfield & General Improvements	0.00	1,300,000.00	-1,300,000.00	0.0%
7001-04 · Office Equipment	0.00	0.00	0.00	0.0%
7001-05 · Maintenance Equipment /Vehicle	0.00	536,200.00	-536,200.00	0.0%
7001-06 · Assessments/Plans/Studies	0.00	90,000.00	-90,000.00	0.0%
7001-08 · Federal Grant Equipment	0.00	0.00	0.00	0.0%
7001-09 · Security Equipment	0.00	10,000.00	-10,000.00	0.0%
7001-10 · SRE Aquisition Non-AIP	6,614.19			
Total 7001-00 · CAPITAL EXPENDITURES	6,614.19	1,936,200.00	-1,929,585.81	0.34%
7110-00 · DOT/SCADGP				
7110-01 · DOT/SCASGP	0.00	0.00	0.00	0.0%
7110-02 · DOT/SCASGP - FMAA	0.00	0.00	0.00	0.0%
Total 7110-00 · DOT/SCADGP	0.00	0.00	0.00	0.0%
7500-00 · IDAHO STATE GRANT PROGRAM				
7500-18 · '18 ITD Grant (SUN-17 ITD/FMA)	0.00	0.00	0.00	0.0%
Total 7500-00 · IDAHO STATE GRANT PROGRAM	0.00	0.00	0.00	0.0%
7540-00 · ZzZ_AIP '40/PFC EXP - Safety Ar				
7540-01 · ZzZ_AIP '40	0.00	0.00	0.00	0.0%

	Oct '20 - Feb 21	Annual Budget	\$ Over Budget	% of Budget
7540-02 · ZzZ_AIP '40 Non-Eligible	0.00	0.00	0.00	0.0%
7540-03 · ZzZ_AIP '40 AIP/PFC	0.00	0.00	0.00	0.0%
7540-04 · ZzZ_AIP '40 Non Elig - Terminal	0.00	0.00	0.00	0.0%
7540-05 · ZzZ_AIP '40 AIP 40/PFC 14	0.00	0.00	0.00	0.0%
7540-06 · ZzZ_AIP '40 Non-Elig-OPS/Adm.	0.00	0.00	0.00	0.0%
Total 7540-00 · ZzZ_AIP '40/PFC EXP - Safety Ar	0.00	0.00	0.00	0.0%
7541-00 · ZzZ_AIP 41 SA Ph. III -RW/Term.				
7541-01 · AIP '41	0.00	0.00	0.00	0.0%
7541-02 · AIP '41 - Non-Eligible	0.00	0.00	0.00	0.0%
7541-05 · Non-Eligible - TSA	0.00	0.00	0.00	0.0%
7541-06 · Non-Eligible - Terminal	0.00	0.00	0.00	0.0%
7541-07 · AIP '41 RETAINER	0.00	0.00	0.00	0.0%
7541-08 · AIP '41 RETAINER PFC	0.00	0.00	0.00	0.0%
7541-09 · AIP '41 Non-Elig Retainer	0.00	0.00	0.00	0.0%
Total 7541-00 · ZzZ_AIP 41 SA Ph. III -RW/Term.	0.00	0.00	0.00	0.0%
7542-00 · AIP'42 EXPENSE-AC Apr Dsgn				
7542-01 · AIP '42 - Eligible	0.00	0.00	0.00	0.0%
7542-02 · AIP '42 Non-Eligible	0.00	0.00	0.00	0.0%
7542-03 · AIP 42 - Land Aquisition	0.00	0.00	0.00	0.0%
Total 7542-00 · AIP'42 EXPENSE-AC Apr Dsgn	0.00	0.00	0.00	0.0%
7543-00 · AIP '43 EXPENSE - AC Apr				
7543-01 · AIP'43- AC Apron - Eligible	0.00	0.00	0.00	0.0%
7543-02 · AIP '43-Prkng - Non-Eligibl	0.00	0.00	0.00	0.0%
7543-03 · AIP '43 - SRE Equipment	0.00	0.00	0.00	0.0%
7543-04 · AIP '43-RPZ Acq/Tree Rmvl	0.00	0.00	0.00	0.0%
7543-05 · AIP '43-Retainer - Eligible	0.00	0.00	0.00	0.0%
7543-06 · AIP '43 - Non-Elig. Retain	0.00	0.00	0.00	0.0%
Total 7543-00 · AIP '43 EXPENSE - AC Apr	0.00	0.00	0.00	0.0%
7544-00 · AIP '44 EXPENSE RPZ EA				
7544-01 · AIP '44 - Eligible	0.00	0.00	0.00	0.0%
7544-02 · AIP '44 - Non-Eligible	0.00	0.00	0.00	0.0%
Total 7544-00 · AIP '44 EXPENSE RPZ EA	0.00	0.00	0.00	0.0%
7545-00 · AIP '45 EXPENSE - Exp. AC Apron				
7545-01 · AIP '45 - Eligible	0.00	0.00	0.00	0.0%
7545-02 · AIP '45 - Non-Eligible	0.00	0.00	0.00	0.0%
7545-03 · AIP '45 - Retainer - Eligible	0.00	0.00	0.00	0.0%
7545-04 · AIP '45 - Non-Elig. Retainer	0.00	0.00	0.00	0.0%
Total 7545-00 · AIP '45 EXPENSE - Exp. AC Apron	0.00	0.00	0.00	0.0%
7546-00 · AIP '46 EXPENSE - SRE/ARFF EQU				
7546-01 · AIP '46 - Eligible	5,780.46	0.00	5,780.46	100.0%
7546-02 · AIP '46 - Non-Eligible	1,129.54	0.00	1,129.54	100.0%
7546-03 · AIP '46 - Retainer - Eligible	0.00	0.00	0.00	0.0%
7546-04 · AIP '46 - Non-Elig. Retainer	0.00	0.00	0.00	0.0%
Total 7546-00 · AIP '46 EXPENSE - SRE/ARFF EQU	6,910.00	0.00	6,910.00	100.0%
7547-00 · AIP '47 EXPENSE - Acq. SRE/ARFF				
7547-01 · AIP '47 - Eligible	667,627.33	0.00	667,627.33	100.0%
7547-02 · AIP '47 - Non-Eligible	22,000.00			
7547-03 · AIP ' 47 - Retainer - Eligible	-34,382.10			
Total 7547-00 · AIP '47 EXPENSE - Acq. SRE/ARFF	655,245.23	0.00	655,245.23	100.0%
7548-00 · AIP '48 EXPENSE - LAND ACQU				
7548-01 · AIP '48 - Eligible	0.00	0.00	0.00	0.0%
7548-02 · AIP ' 48 - Non-Eligible	0.00	0.00	0.00	0.0%
Total 7548-00 · AIP '48 EXPENSE - LAND ACQU	0.00	0.00	0.00	0.0%
7549-00 · AIP '49 - SRE Aqu., Pavement Ma				
7549-01 · AIP '49 - Eligible	2,275.68	45,000.00	-42,724.32	5.06%

	Oct '20 - Feb 21	Annual Budget	\$ Over Budget	% of Budget
7549-02 · AIP '49 - Non-Eligible	0.00	0.00	0.00	0.0%
7549-03 · AIP '49 - Retainer - Eligible	0.00	0.00	0.00	0.0%
7549-04 · AIP '49 - Non-Elig. Retainer	0.00	0.00	0.00	0.0%
Total 7549-00 · AIP '49 - SRE Aqu., Pavement Ma	2,275.68	45,000.00	-42,724.32	5.06%
7550-00 · Terminal Area Plan (TAP)				
7550-01 · AIP '50 - Eligible	19,211.10	30,000.00	-10,788.90	64.04%
Total 7550-00 · Terminal Area Plan (TAP)	19,211.10	30,000.00	-10,788.90	64.04%
7551-00 · EA - Land Acq - Approach Protec				
7551-01 · AIP '51 - Eligible	116,331.13	160,000.00	-43,668.87	72.71%
Total 7551-00 · EA - Land Acq - Approach Protec	116,331.13	160,000.00	-43,668.87	72.71%
7552-00 · CARES Act				
7552-01 · AIP '52 - Eligible	0.00	0.00	0.00	0.0%
Total 7552-00 · CARES Act	0.00	0.00	0.00	0.0%
7599-00 · AIP Proj. Formulation/Rep. Airp				
7599-01 · AIP Replacement Airpt.-Prog. Ma	0.00	0.00	0.00	0.0%
7599-02 · AIP Replacement Airp.-Financial	0.00	0.00	0.00	0.0%
7599-03 · AIP Replacement Airp.-EIS	0.00	0.00	0.00	0.0%
Total 7599-00 · AIP Proj. Formulation/Rep. Airp	0.00	0.00	0.00	0.0%
8500-00 · Capital Imp. Program (CIP)				
8501-00 · CIP - General				
8501-01 · General	0.00	0.00	0.00	0.0%
8501-00 · CIP - General - Other	0.00	0.00	0.00	0.0%
Total 8501-00 · CIP - General	0.00	0.00	0.00	0.0%
8502-00 · Land Acq - Approach Protection				
8502-01 · CIP-Land Acqu-Approach Protecti	8,344.00	500,000.00	-491,656.00	1.67%
Total 8502-00 · Land Acq - Approach Protection	8,344.00	500,000.00	-491,656.00	1.67%
8503-00 · CIP 03-2021 Rehab RW, TW & Apro				
8503-01 · CIP 03-2020 Rehab RW, TW & Apro	121,340.92	600,000.00	-478,659.08	20.22%
Total 8503-00 · CIP 03-2021 Rehab RW, TW & Apro	121,340.92	600,000.00	-478,659.08	20.22%
Total 8500-00 · Capital Imp. Program (CIP)	129,684.92	1,100,000.00	-970,315.08	11.79%
9001-00 · ZzZPFC 14-09-C-00-SUN				
9001-01 · ZzZ_PFC '14 RSA Formulation	0.00	0.00	0.00	0.0%
9001-02 · ZzZ_PFC '14 Acquire SRE	0.00	0.00	0.00	0.0%
9001-03 · ZzZ_PFC '14 Master Plan	0.00	0.00	0.00	0.0%
9001-04 · ZzZ_PFC '14 Relocate SW Taxil	0.00	0.00	0.00	0.0%
9001-05 · ZzZ_PFC '14 Relocate GA Apron	0.00	0.00	0.00	0.0%
9001-06 · ZzZ_PFC '14 Perimeter Fence Rel	0.00	0.00	0.00	0.0%
9001-07 · ZzZ_PFC '14 RSA Grading	0.00	0.00	0.00	0.0%
9001-08 · ZzZ_PFC '14 Relocate Taxiway	0.00	0.00	0.00	0.0%
9001-09 · ZzZ_PFC '14 Relocate Power to	0.00	0.00	0.00	0.0%
9001-10 · ZzZ_PFC '14 Relocate AWOS	0.00	0.00	0.00	0.0%
9001-11 · ZzZ_PFC '14 Relocate SRE/ARFF	0.00	0.00	0.00	0.0%
9001-12 · ZzZ_PFC '14 Relocate Terminal A	0.00	0.00	0.00	0.0%
9001-13 · ZzZ_PFC '14 Relocate Cargo A	0.00	0.00	0.00	0.0%
9001-14 · ZzZ_PFC '14 Relocate Hangars	0.00	0.00	0.00	0.0%
9001-15 · ZzZ_PFC '14 Rehab Terminal Bldg	0.00	0.00	0.00	0.0%
9001-16 · ZzZ_PFC '14 Relocate N. Taxilan	0.00	0.00	0.00	0.0%
9001-17 · ZzZ_PFC '14 Relocate Central By	0.00	0.00	0.00	0.0%
9001-18 · ZzZ_PFC '14 Runway Rehab	0.00	0.00	0.00	0.0%
9001-19 · ZzZ_PFC '14 Administration	0.00	0.00	0.00	0.0%
9001-20 · ZzZ_PFC '14 RETAINER	0.00	0.00	0.00	0.0%
Total 9001-00 · ZzZPFC 14-09-C-00-SUN	0.00	0.00	0.00	0.0%
"C" EXPENSES - Other	1,004.64			
Total "C" EXPENSES	937,276.89	3,271,200.00	-2,333,923.11	28.65%
Total EXPENDITURES	2,678,675.54	6,991,936.77	-4,313,261.23	38.31%

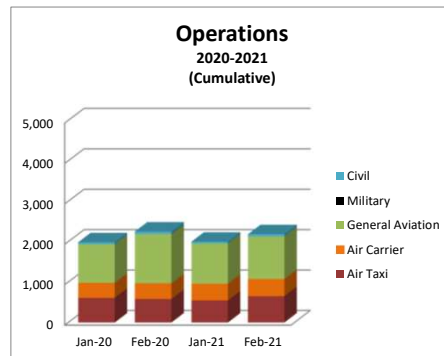
69810 · Bank Service Charges
 9999-00 · Depreciation
 9999-10 · IMPAIRMENT LOSS
 Total Expense
 Net Ordinary Income
 Net Income

Oct '20 - Feb 21	Annual Budget	\$ Over Budget	% of Budget
0.00	0.00	0.00	0.0%
0.00	0.00	0.00	0.0%
0.00	0.00	0.00	0.0%
2,678,675.54	6,991,936.77	-4,313,261.23	38.31%
905,030.27	-2,974,084.27	3,879,114.54	-30.43%
905,030.27	-2,974,084.27	3,879,114.54	-30.43%

**Friedman Memorial Airport
February 2021**

ATTACHMENT 3

ATCT Traffic Operations Record																					
Month	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
January	3,622	3,893	3,912	2,600	3,028	2,787	4,547	2,520	2,070	2,379	2,408	2,098	2,454	2,128	2,249	1,842	1,665	2,019	2,172	1,987	2,001
February	4,027	4,498	3,073	3,122	3,789	3,597	3,548	2,857	2,244	2,647	2,117	2,205	2,612	1,417	2,268	2,533	1,629	1,914	1,187	2,253	2,185
March	4,952	5,126	3,086	4,097	3,618	2,918	4,677	3,097	2,145	2,709	1,813	1,921	2,753	1,924	2,023	1,917	1,895	1,860	2,016	1,480	0
April	2,494	3,649	2,213	2,840	2,462	2,047	2,581	2,113	1,724	1,735	1,604	1,513	1,509	1,210	1,337	1,380	1,426	1,257	1,116	616	0
May	3,905	4,184	2,654	3,282	2,729	2,134	1,579	2,293	2,280	1,891	1,533	1,693	1,852	555	668	1,501	1,802	1,442	1,174	1,127	0
June	4,787	5,039	4,737	4,438	3,674	3,656	5,181	3,334	2,503	3,019	2,898	2,761	3,203	2,164	2,387	2,475	2,502	2,552	2,292	2,069	0
July	6,359	8,796	6,117	5,910	5,424	5,931	7,398	4,704	4,551	5,005	5,004	4,810	5,345	4,345	4,159	4,562	4,573	5,033	4,266	3,356	0
August	6,479	6,917	5,513	5,707	5,722	6,087	8,196	4,570	4,488	4,705	4,326	3,823	4,644	3,114	2,932	3,719	3,873	3,175	3,260	2,859	0
September	3,871	4,636	4,162	4,124	4,609	3,760	4,311	2,696	3,376	3,128	3,359	2,396	2,403	2,237	2,292	2,379	2,036	2,224	2,235	2,692	0
October	3,879	3,656	3,426	2,936	3,570	3,339	3,103	2,134	2,145	2,012	1,886	1,658	1,874	1,760	1,789	1,377	1,939	1,670	1,571	2,212	0
November	3,082	2,698	2,599	2,749	2,260	2,912	2,892	1,670	1,901	1,309	1,114	1,325	1,475	908	1,229	1,314	1,135	1,392	1,328	1,365	0
December	3,401	2,805	3,247	3,227	2,722	3,834	2,699	1,848	2,272	1,811	2,493	2,066	2,016	1,545	1,482	1,717	2,217	2,033	1,960	2,051	0
Totals	50,858	55,897	44,739	45,032	43,607	43,002	50,712	33,836	31,699	32,350	30,555	28,269	32,140	23,307	24,815	26,716	26,692	26,571	24,577	24,067	4,186



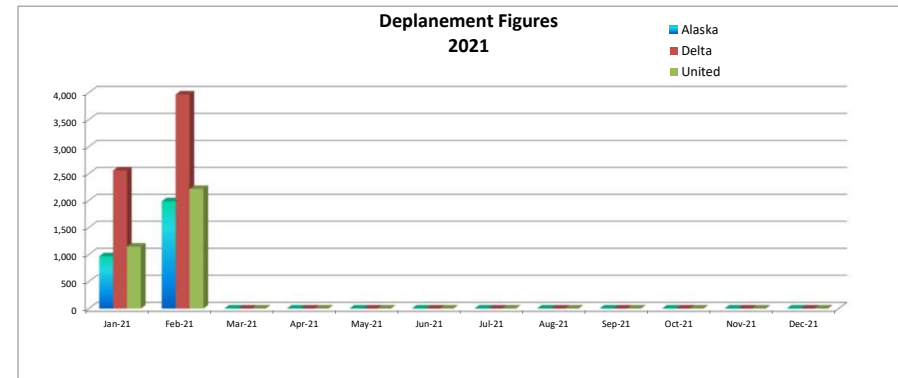
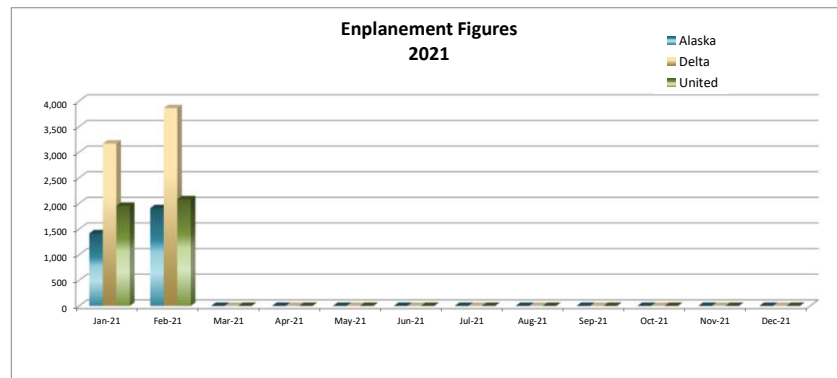
ATCT Operations Change (February 2020 vs. February 2021)			
	2021	2020	% Change
Air Taxi	653	582	12.2%
Air Carrier	424	389	9.0%
General Aviation	1,054	1,216	-13.3%
Military	0	2	-100.0%
Civil	54	64	-15.6%
Total	2,185	2,253	-3.0%
YTD Total	4,186	4,240	-1.3%

**Friedman Memorial Airport
February 2021**

ATTACHMENT 4

2021 Enplanements																		
Date	Alaska Airlines					Delta Airlines					United Airlines					Total Enp.	Prior Year Total Enp.	Total % Change
	Revenue	Non-Revenue	Total	Prior Year Month	Total % Change	Revenue	Non-Revenue	Total	Prior Year Month	Total % Change	Revenue	Non-Revenue	Total	Prior Year Month	Total % Change			
Jan-21	1,355	61	1,416	1,862	-24%	3,101	67	3,168	3,922	-19%	1,905	48	1,953	3,453	-43%	6,537	9,237	-29.2%
Feb-21	1,844	63	1,907	2,146	-11%	3,791	68	3,859	4,613	-16%	2,040	41	2,081	4,576	-55%	7,847	11,335	-30.8%
Totals	3,199	124	3,323	4,008	-17%	6,892	135	7,027	8,535	-18%	3,945	89	4,034	8,029	-50%	14,384	20,572	-30.1%

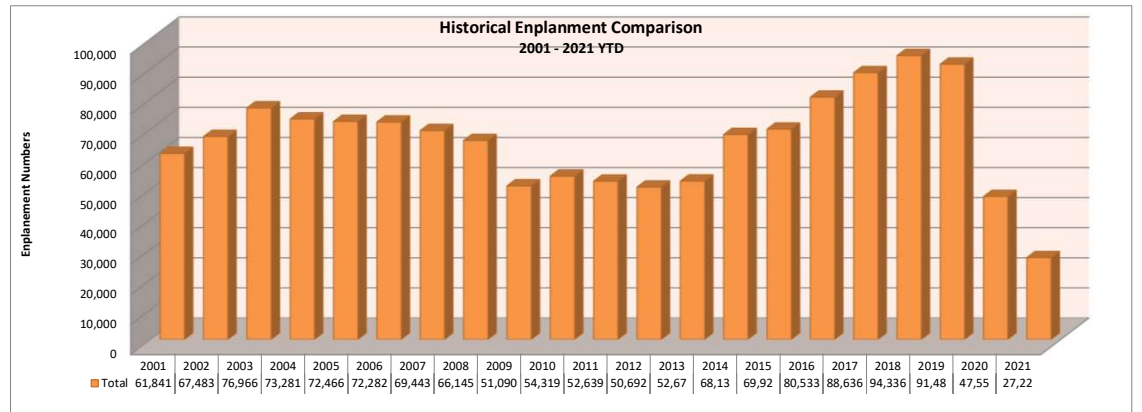
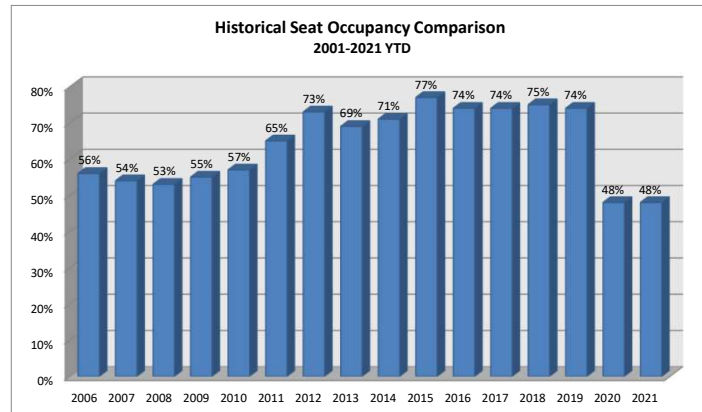
2021 Deplanements																		
Date	Alaska Airlines					Delta Airlines					United Airlines					Total Dep.	Prior Year Total Dep.	Total % Change
	Revenue	Non-Revenue	Total	Prior Year Month	Total % Change	Revenue	Non-Revenue	Total	Prior Year Month	Total % Change	Revenue	Non-Revenue	Total	Prior Year Month	Total % Change			
Jan-21	912	57	969	1,642	-41%	2,509	48	2,557	3,069	-17%	1,110	37	1,147	2,614	-56%	4,673	7,325	-36.2%
Feb-21	1,930	56	1,986	2,354	-16%	3,913	54	3,967	4,551	-13%	2,169	46	2,215	4,704	-53%	8,168	11,609	-29.6%
Totals	2,842	113	2,955	3,996	-26%	6,422	102	6,524	7,620	-14%	3,279	83	3,362	7,318	-54%	12,841	18,934	-32.2%



**Friedman Memorial Airport
February 2021**

2021 Seat Occupancy																		
Date	Alaska Airlines				Delta Airlines				United Airlines				Seat Occupancy Totals			Seat Occupancy Totals Prior Year Comparison		
	Departure Flights	Seats Available*	Seats Occupied	Percent Occupied	Departure Flights	Seats Available*	Seats Occupied	Percent Occupied	Departure Flights	Seats Available*	Seats Occupied	Percent Occupied	Total Seats Available	Total Seats Occupied	Total Percent Occupied	% Change Total Seats Available	% Change Total Seats Occupied	Change in Load Factor %
Jan-21	32	2,432	1,416	58%	123	8,640	3,168	37%	57	3,996	1,953	49%	15,068	6,537	43%	14%	-29%	-27%
Feb-21	39	2,964	1,907	64%	112	7,852	3,859	49%	58	4,060	2,081	51%	14,876	7,847	53%	1%	-31%	-24%
Totals	71	5,396	3,323	62%	235	16,492	7,027	43%	115	8,056	4,034	50%	29,944	14,384	48%	7%	-30%	-26%

Note: *Preliminary available seat calculations based on scheduled flights. Actual available seat calculations will be updated periodically when official DOT numbers are obtained.



Airport Minimum Standards / Rules & Regulations

Scope of Services

Friedman Memorial Airport
Hailey, Idaho

This scope of work is provided in response to the Friedman Memorial Airport Authority's (Authority) request to prepare updated Airport Minimum Standards for Commercial Aeronautical Service Providers (Minimum Standards) and Airport Rules and Regulations (Rules and Regulations) for the Friedman Memorial Airport. Ricondo & Associates, Inc. (Ricondo) will prepare updated Minimum Standards and Rules and Regulations through the following sub-tasks:

1. Update Minimum Standards

1.1 Description

The development and implementation of updated Minimum Standards by the Authority would encourage, promote, and ensure, to the greatest extent possible, the following:

- the delivery of high-quality aeronautical products, services, and facilities to Airport customers;
- the design and development of quality aeronautical facilities and improvements;
- the economic health of the Airport and aeronautical businesses;
- the orderly development of Airport property; and
- the establishment of a consistent policy to ensure similar treatment of similarly situated entities.

Minimum Standards provide threshold entry requirements for those entities wishing to offer Aeronautical Services to the public at the Airport; ensure that those entities obtaining the approval of the Authority to engage in such activities are not exposed to unfair competition; and protect the public from unsafe or inadequate or substandard aeronautical products, services, and facilities. Adoption of Minimum Standards also assist with compliance with Federal Aviation Administration (FAA) Grant Assurance 22: *Economic Nondiscrimination* Sections (h) and (i) (see 49 U.S.C. § 47107), which provides that an airport owner/operator may establish reasonable, and not unjustly discriminatory, conditions to be met by all users of an airport as may be necessary for its safe and efficient operation. Minimum Standards are developed taking into consideration the role of an airport; the range, level, and quality of aeronautical products, services, and facilities currently being provided at an airport; the future needs for and the anticipated development of the airport and the community it serves; and the promotion of fair competition.

The Minimum Standards will include the following sections:

- Statement of Policy – this section will describe the intent, scope, and purpose of the Minimum Standards.

- Definitions – a list of defined terms will be offered to provide the reader with references and an understanding of the terms and phrases used in the Minimum Standards.
- General Requirements – this section will offer baseline information and operating requirements for all entities seeking to provide aeronautical services to the public at the Airport.
- Application Process – each entity seeking to offer aeronautical services to the public at the Airport will be required to submit a formal application for consideration by the Authority. This section will describe the contents of the application document, the process the Authority will use to consider the merits of an application; and a description of reasons that the Authority can deny such requests.
- Requirements and Minimum Standards for full-service Fixed Base Operators (FBOs) – a description of the services (i.e.: Fueling [Jet A and Avgas]; Aircraft Airframe and Engine Maintenance and Repair; Air Taxi/Charter Services; and line [ground] services and customer services) to be offered by a full-service FBO at the Airport is to be provided. In addition, minimum standards for premises, personnel, licenses and certifications, operating hours, and equipment to be provided in such activities will also be described.
- Requirements and Minimum Standards for Specialized Aviation Service Operators (SASOs) – this section will describe minimum standards for premises, personnel, licenses and certifications, operating hours, equipment, and insurance for an entity to engage in one or more specialized aviation service including:
 - Aircraft Airframe and Engine Inspection, Maintenance, and Repair
 - Air Taxi/Charter
 - Flight Training
 - Independent Flight Instructor
 - Aircraft Rental
 - Aircraft Management
 - Specialized Commercial Flying Services including commercial glider operations, fixed wing and helicopter sightseeing flights/tours, skydiving operations, banner towing operations, aerial application, aerial photography or survey, powerline, or pipeline patrol; and any other operations specifically excluded from 14 Code of Federal Regulations Part 135
 - Commercial Hangar Operator
 - Aircraft Sales
 - Specialized Aircraft Repair Services (Radios, Propellers, Instruments, Accessories, etc.)
- Waiver of Minimum Standards Provisions – a description of when and how the Authority may waive the provisions of its Minimum Standards will be described.
- FAA Required Lease Provisions – a description of the FAA required lease provisions related to exclusive rights, subordination, emergency leasing to the United States, non-discrimination, and federal grant assurances will be provided in this section.
- Applicability – a section describing the effect of enacted Minimum Standards on existing FBOs and SASOs will be offered in this section.

The work involved with this task includes Ricondo conducting research, data collection, and preparing one draft and one final version of the Minimum Standards for adoption by the Authority Board. It is further anticipated that Ricondo will plan and coordinate telephone conference calls with the Authority.

1.2 Methodology

1.2.1 Project Research / Data Collection

For this Project Research/Data Collection phase of work, Ricondo will conduct up to three (3) telephone interviews with the Authority to:

- Determine specific project goals and objectives related to developing Minimum Standards;
- Develop an understanding of the current general aviation operating environment at the Airport including:
 - The types of aeronautical activities provided
 - Land area occupied by operators
 - Condition, ownership, and size of buildings
 - Equipment utilized in the delivery of service
 - Qualifications of personnel
 - Daily operating hours
- Develop an understanding of the feasibility for establishing standards for the installation and operation of an aircraft self-service fueling station;
- Review environmental and/or other regulatory concerns or constraints;
- Review the current Airport Layout Plan; and
- Review the current master plan documents for the Airport to understand future air and landside improvements which may positively or negatively impact FBO and general aviation activities.

Ricondo will also prepare a data request to the Authority seeking copies of all existing lease documents related to general aviation activities, FBOs, and other land leases for general aviation facilities; the current ALP; and applicable sections of the Airport Master Plan. Ricondo may amend its data request to the Authority following completion of the initial telephone conference calls with the Authority.

1.2.2 Document Production / Deliverables

Upon completion of Project Research/Data Collection Phase, Ricondo will produce a draft minimum standards document and present it to the Authority for review and comment. Once comments are received from the Authority, two telephone conference calls are to be conducted between the Authority and Ricondo to discuss this feedback and determine appropriate revisions. Once agreed upon revisions are incorporated into the document a second draft is to be produced by Ricondo and reviewed for accuracy by the Authority. A final version of the Minimum Standards document in electronic form is to be provided once approved by the Authority. The Authority is responsible for the coordination of a review of the Minimum Standards by the FAA and providing such feedback to Ricondo in advance of production of the second draft of the Minimum Standards.

1.3 Conference Calls

Ricondo will plan and facilitate up to eight telephone conference call meetings. During the Project Research/Data Collection (Task 1.2.1) Ricondo will conduct three telephone conference calls and during the Document Production/Deliverable Phase (Task 1.2.2) Ricondo will conduct two conference calls. An additional three conference calls are planned by Ricondo with the Authority Board to present the recommended Minimum Standards and provide feedback and responses to questions raised by the Authority Board members.

2. Update Airport Rules and Regulations

2.1 Description

This project is designed to produce updated Rules and Regulations (Rules and Regulations) to govern the general conduct of tenants, employees, and commercial users of the Airport. The Authority's existing Rules and Regulations were adopted in 1974 and since that time the Authority Board has adopted standalone regulations such as Regulation 94-1, governing and regulating ground transportation and baggage transport services at the Airport. The Authority desires to update its Rules and Regulations to align with current federal, state, local, and Authority adopted rules, regulations, laws, ordinances, and statutes. The Rules and Regulations will include the following sections:

- Purpose, Scope, and Authority of Rules and Regulations
- Definitions
- General Rules and Regulations
- Aircraft Operations
- Motor Vehicle Operations
- Ground Transportation
- Fire and Environmental Safety
- Lease and Tenant Operations & Requirements
- Security Requirements
- Special Events
- Ground Transportation
- Other Sections to match defined project goals and objectives

The work involved with this task includes Ricondo conducting research, data collection, and preparing one draft and one final version of the Rules and Regulations for adoption by the Authority Board. It is further anticipated that Ricondo will plan and coordinate telephone conference calls with the Authority.

2.2 Methodology

2.2.1 Project Research / Data Collection

For this Project Research/Data Collection phase of work, Ricondo will conduct up to three (3) telephone interviews with the Authority to:

- Determine specific goals and objectives for this project

- Review and assess existing Blaine County and City of Hailey Ordinances, state of Idaho regulations, and federal rules and regulations that may apply to the activities, operation, and use of the Airport
- Gather and assess Authority requirements for permits, leases and agreements including the payment of rents, fees, and charges for use of the airport facilities. Ricondo may amend its data request to the Authority following completion of the initial telephone conference calls with the Authority.

The Authority shall provide Ricondo with copies of all existing lease and use agreement documents related to the activities, operation, and use of the Airport.

2.2.2 Document Production / Deliverables

Upon completion of Project Research/Data Collection Phase, a draft Rules & Regulations document is to be provided by Ricondo to the Authority for review and comment. Once comments are received from the Authority, two telephone conference calls are to be conducted between the Authority and Ricondo to discuss this feedback and determine appropriate revisions. Once agreed upon revisions are incorporated into the document a second draft is to be produced by Ricondo and reviewed for accuracy by the Authority. A final version of the Rules & Regulations document in electronic form is to be provided once approved by the Authority. The Authority is responsible for the coordination of a review of the Rules and Regulations by the FAA, the City of Hailey, and Blaine County and providing feedback to Ricondo in advance of production of the second draft of the Rules and Regulations.

2.3 Conference Calls

Ricondo will plan and facilitate eight telephone conference call meetings. During the Project Research/Data Collection (Task 2.2.1) Ricondo will conduct three telephone conference calls and during the Document Production/Deliverable Phase (Task 2.2.2) Ricondo will conduct two conference calls. An additional three conference calls are planned by Ricondo with the Authority Board to present the recommended Rules and Regulations and provide feedback and responses to questions raised by the Authority Board members.

3. Budget

Ricondo will complete the scope of services described herein on an Hourly Rate basis (time and materials). A budget of **\$88,325** is established as detailed in the attached **Attachment A**. This budget does not include any Ricondo out-of-pocket expenses. Should Ricondo incur out-of-pocket expenses associated with the scope of services described herein, Ricondo will first consult with Mead & Hunt, Inc. and prepare an amendment to recognize these additional costs.

Attachment A
Friedman Memorial Airport
Update Airport Minimum Standards / Rules and Regulations
Ricondo & Associates, Inc. Project Budget
January 19, 2021

\$381 \$328 \$145

	HOURS			FEE		
	OFFICER	DIRECTOR	TECH/ ADMIN	TOTAL HOURS	LABOR	TOTAL COST
MINIMUM STANDARDS / RULES AND REGULATIONS UPDATES						
MINIMUM STANDARDS						
TASK 1.2.1. - Project Research / Data Collection						
Prepare data request and review collected material from client	2	24	0	24	\$ 8,623	\$ 8,623
Subtotal - Task 1.2.1.	2	24	0	24	\$ 8,623	\$ 8,623
TASK 1.2.2. - Document Production / Deliverables						
Prepare initial draft and final version of Airport Minimum Standards	8	60	24	80	\$ 26,187	\$ 26,187
Subtotal - Task 1.2.2.	8	60	24	80	\$ 26,187	\$ 26,187
TASK 1.3. - Conference Calls						
Plan / facilitate / follow-up 8 client calls	4	32	0	16	\$ 12,006	\$ 12,006
Subtotal - Task 1.3.	4	32	0	16	\$ 12,006	\$ 12,006
Subtotal - Minimum Standards	14	116	24	120	\$ 46,816	\$ 46,816
RULES AND REGULATIONS						
TASK 2.2.1. - Project Research / Data Collection						
Prepare data request and review collected material from client	2	24	0	26	\$ 8,623	\$ 8,623
Subtotal - Task 2.2.1.	2	24	0	26	\$ 8,623	\$ 8,623
TASK 2.2.2. - Document Production / Deliverables						
Prepare initial draft and final version of Airport Rules & Regulations	4	60	16	80	\$ 23,500	\$ 23,500
Subtotal - Task 2.2.2.	4	60	16	80	\$ 23,500	\$ 23,500
TASK 2.3. - Conference Calls						
Plan / facilitate / follow-up 8 client calls	4	24	0	16	\$ 9,385	\$ 9,385
Subtotal - Task 2.3.	4	24	0	16	\$ 9,385	\$ 9,385
Subtotal - Rules and Regulations	10	108	16	122	\$ 41,509	\$ 41,509
Grand Total - Minimum Standards / Rules and Regulations	24	224	40	242	\$ 88,325	\$ 88,325

SOURCE: Ricondo & Associates, Inc. January 2021.

MINIMUM STANDARDS FOR PROVIDING AERONAUTICAL SERVICES TO THE PUBLIC

BACKGROUND

The development of updated *Minimum Standards for Providing Aeronautical Services to the Public* ("Minimum Standards") by the Friedman Memorial Airport Authority (Authority) will encourage, promote, and ensure, to the greatest extent possible, the following at the Friedman Memorial Airport (Airport):

- the delivery of high-quality aeronautical products, services, and facilities to airport customers;
- the design and development of quality aeronautical facilities and improvements;
- safety and security;
- the economic health of the Airport and aeronautical businesses;
- the orderly development of Airport property;
- the protection of the environment; and
- the establishment of a consistent policy to ensure similar treatment of similarly situated entities.

Minimum Standards are developed taking into consideration the role of an airport; the range, level, and quality of aeronautical products, services, and facilities currently being provided at an airport; the future needs for and the anticipated development of the airport and the community it serves, and the promotion of fair competition.

Updated Minimum Standards will provide threshold entry requirements for those entities wishing to offer Aeronautical Services to the public at the Airport; ensure that those entities obtaining the approval of the Authority to engage in such activities are not exposed to unfair competition; and protect the public from unsafe or inadequate or substandard aeronautical products, services, and facilities. Adoption of updated Minimum Standards by the Authority would also assist with compliance with FAA Grant Assurance 22 *Economic Nondiscrimination* Sections (h) and (i) (see 49 U.S.C. § 47107), which provides that an airport owner / operator may establish reasonable, and not unjustly discriminatory, conditions to be met by all users of an airport as may be necessary for its safe and efficient operation.

OUTLINE

It is proposed that the Authority's Minimum Standards will include the following sections:

- Statement of Policy – this section will describe the intent, scope, and purpose of the Authority's Minimum Standards.
- Definitions – a list of defined terms will be offered to provide the reader with references and an understanding of the terms and phrases used in the Authority's Minimum Standards document.
- General Requirements – this section will offer baseline information and operating requirements for all entities seeking to provide aeronautical services to the public at the Airport.
- Application Process – each entity seeking to offer aeronautical services to the public at the Airport will be required to submit a formal application for consideration by the Authority. This section will describe the

contents of the application document, the process the Authority will use to consider the merits of an application; and a description of reasons that the Authority can deny such requests.

- Requirements and Minimum Standards for full-service Fixed Base Operators (FBOs) – a description of the services (i.e.: Fueling (Jet A and Avgas); Aircraft Airframe and Engine Maintenance and Repair; Air Taxi/Charter Services; and line (ground) services and customer services) to be offered by a full-service FBO is to be provided. In addition, minimum standards for premises, personnel, licenses and certifications, operating hours, equipment, and insurance to engage in such activities will also be described.
- Requirements and Minimum Standards for Specialized Aviation Service Operators (SASOs) – this section will describe minimum standards for premises, personnel, licenses and certifications, operating hours, equipment, and insurance for an entity to engage in one or more specialized aviation service including:
 - Aircraft Airframe and Engine Inspection, Maintenance, and Repair
 - Air Taxi/ Charter
 - Flight Training
 - Independent Flight Instructor
 - Aircraft Rental
 - Aircraft Management
 - Specialized Commercial Flying Services including commercial glider operations, fixed wing and helicopter sightseeing flights / tours, skydiving operations, banner towing operations, aerial application, aerial photography or survey, powerline, or pipeline patrol; and any other operations specifically excluded from 14 Code of Federal Regulations Part 135
 - Commercial Hangar Operator
 - Aircraft Sales
 - Specialized Aircraft Repair Services (Radios, Propellers, Instruments, Accessories, etc.)
- Waiver of Minimum Standards Provisions – a description of when and how the Authority may waive the provisions of its Minimum Standards will be described.
- FAA Required Lease Provisions – a description of the FAA required lease provisions related to exclusive rights, subordination, emergency leasing to the United States, non-discrimination, and federal grant assurances will be provided in this section.
- Applicability – a section describing the effect of enacted Minimum Standards on existing FBOs and SASOs will be offered in this section.

FRIEDMAN MEMORIAL AIRPORT

RULES AND REGULATIONS UPDATE

This project is designed to produce updated Rules and Regulations (Rules and Regulations) to govern the general conduct of tenants, employees, and commercial users of the Friedman Memorial Airport (Airport). The Friedman Memorial Airport Authority's (Authority) existing Rules and Regulations were adopted in 1974. Since that time, the Authority has adopted standalone regulations such as Regulation 94-1, governing and regulating ground transportation and baggage transport services at the Airport.

The updated Airport Rules and Regulations will align with current federal, state, local, and Authority adopted rules, regulations, laws, ordinances, and statutes and will include the following sections:

- Purpose, Scope, and Authority of Rules and Regulations
- Definitions
- General Rules and Regulations
- Aircraft Operations
- Motor Vehicle Operations
- Ground Transportation
- Fire and Environmental Safety
- Lease and Tenant Operations & Requirements
- Security Requirements
- Special Events
- Construction
- Other Sections as defined by the Airport Authority