

**NOTICE OF A REGULAR MEETING OF  
THE FRIEDMAN MEMORIAL AIRPORT AUTHORITY**

**PLEASE TAKE NOTICE** that a regular meeting of the Friedman Memorial Airport Authority shall be held Tuesday, August 11, 2026 at 5:30 p.m. at the **Old Blaine County Courthouse Meeting Room** Hailey, Idaho.

*This meeting is open to the public and attendees are able to attend in person or by web access. Web access instructions below:*

*Please join the meeting from your computer, tablet, or smartphone.*

<https://www.microsoft.com/en-us/microsoft-teams/join-a-meeting>

Meeting ID: 241 310 773 002

Meeting Passcode: TSKRDd

*You can also dial in using your phone.*

United States: 1 (208) 996-1013

Dial In Conference ID: 436 433 38#

*The proposed Agenda for the meeting is as follows:*

**AGENDA  
August 11, 2026**

- I. APPROVE AGENDA – ACTION ITEM**
- II. PUBLIC COMMENT (10 Minutes Allotted)**
- III. PUBLIC HEARING – ACTION ITEM**
  - A. FY 2027 Budget – Motion to Approve – **Attachment #1 - #2 ACTION ITEM**
- IV. FRIEDMAN MEMORIAL AIRPORT AUTHORITY MEETING MINUTES OF:**
  - A. July 7, 2026, Regular Meeting – Motion to Approve – **Attachment #3 ACTION ITEM**
- V. REPORTS**
  - A. Chair Report
  - B. Blaine County Report
  - C. City of Hailey Report
  - D. Fly Sun Valley Alliance Report
  - E. Staff Team Report
- VI. AIRPORT STAFF BRIEF (5 Minutes Allotted)**
  - A. Noise Complaints in July – None
  - B. Profit & Loss, ATCT Traffic Operations Count and Enplanement Data for June– **Attachment #4 - #6**
  - C. Review Correspondence – **Attachment #7**
- VII. ACTION ITEMS (a vote may occur but is not required to be taken)**
  - A. NEW BUSINESS
    - 1. Surplus Property Disposal – Consideration of Approval – **ACTION ITEM Attachment #8**
  - B. CONTINUING BUSINESS
    - 1. P2P Car Rental – TURO Operating Agreement – Consideration of Approval – **ACTION ITEM Attachment #9**
- VIII. UPDATES AND DISCUSSION**
  - A. NEW BUSINESS
    - 1. Wildland Fire Aircraft Activity and Unauthorized Drone Activity – Update
    - 2. BCSO & Hailey Police Department EVOC Training – Discussion
  - B. CONTINUING BUSINESS
    - 1. Miscellaneous
      - i. Future Aeronautical Development RFP – Clay Lacy Lease Agreement – Update
      - ii. Meet the Fleet – September 19<sup>th</sup> – Save the Date
      - iii. Airport Rates and Charges & Parking Rates – Update
    - 2. Construction and Capital Projects
      - i. None
    - 3. Airport Planning Projects
      - i. None
- IX. PUBLIC COMMENT**
- X. ADJOURNMENT**

## FMAA Meeting Brief 08-11-2026

### III. PUBLIC HEARING – ACTION

#### A. FY 2027 Budget- Motion to Approve – **Attachment #1 - #2 ACTION ITEM**

**Attachment #1** is the proposed FY 2027 Budget Worksheet (Combined), which incorporates all revisions presented by Staff and discussed during the June and July FMAA regular meetings. There have been no changes to the proposed budget since what was presented at the July meeting.

As stated in the Joint Powers Agreement, the Board is required to hold a public hearing as part of the budget adoption process. **Attachment #2** is the Public Hearing Notice that was published in the Mountain Express newspaper on July 15, 2026, and July 22, 2026.

**ACTION REQUESTED: Motion to approve the proposed Friedman Memorial Airport Expenditure Budget for FY 2027 in the amount of \$27,031,612.**

### IV. FRIEDMAN MEMORIAL AIRPORT AUTHORITY MEETING MINUTES OF:

#### A. July 7, 2026, Regular Meeting – Motion to Approve – **Attachment #3 ACTION ITEM**

### V. REPORTS

#### A. Chair Report

This item is on the agenda to permit a Chair report if appropriate.

#### B. Blaine County Report

This item is on the agenda to permit a County report if appropriate.

#### C. City of Hailey Report

This item is on the agenda to permit a City report if appropriate.

#### D. Fly Sun Valley Alliance Report

This item is on the agenda to permit a report if appropriate.

#### E. Staff Team Report

This item is on the agenda to permit a Staff Team's report if appropriate.

### VI. AIRPORT STAFF BRIEF – (5 Minutes Allotted)

#### A. Noise Complaints in July – **None**

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### B. Profit & Loss, ATCT Traffic Operations Count and Enplanement Data - **Attachments #4 - #6**

**Attachment #4** is Friedman Memorial Airport Profit & Loss Budget vs. Actual (unaudited)

**Attachment #5** is ATCT Traffic Operations Record comparison by month for June

**Attachment #6** is Enplanements, Deplanements and Seat Occupancy data for June

The following revenue and expense analysis is provided for Board information and review:

| June 2026                              |                  |             |
|----------------------------------------|------------------|-------------|
| Total Non-Federal Revenue              | June, 2026       | \$525,484   |
| Total Non-Federal Revenue              | June, 2025       | \$470,958   |
|                                        |                  |             |
| Total Non-Federal Revenue              | FY '26 thru June | \$5,853,942 |
| Total Non-Federal Revenue              | FY '25 thru June | \$5,262,955 |
|                                        |                  |             |
| Total Non-Federal Expenses             | June, 2026       | \$266,236   |
| Total Non-Federal Expenses             | June, 2025       | \$286,938   |
|                                        |                  |             |
| Total Non-Federal Expenses             | FY '26 thru June | \$3,414,893 |
| Total Non-Federal Expenses             | FY '25 thru June | \$3,511,275 |
|                                        |                  |             |
| Net Income excluding Federal Programs  | FY '26 thru June | \$2,439,049 |
| Net Income excluding Federal Programs  | FY '25 thru June | \$1,751,680 |
|                                        |                  |             |
| Net Income to include Federal Programs | FY '26 thru June | -\$368,673  |
| Net Income to include Federal Programs | FY '25 thru June | \$4,042,275 |

### D. Review Correspondence – **Attachment #7**

## VII. **ACTION ITEMS (a vote may occur but is not required to be taken)**

### A. NEW BUSINESS

#### 1. Surplus Property Disposal – Consideration of Approval – **ACTION ITEM Attachment #8**

Airport staff have one item for surplus disposal. This item is no longer needed for airport operations and/or maintenance. Details of the identified item is attached as Attachment #8.

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Staff are requesting Board review of the attached list and formal declaration of the item as surplus property.

This item was not procured using FAA AIP funds, and therefore, may be disposed of through the standard state surplus property disposal process using a sealed bid. Upon declaration as surplus, Staff will proceed with disposal of the item via a sealed bid process. Staff will coordinate with legal counsel to ensure the disposal process complies with all applicable local, state, and federal surplus property requirements.

**ACTION REQUESTED: Motion to approve the property list, declare the item on the list as surplus property, and approve the sealed bid process for disposal.**

### B. Continuing Business

#### 1. P2P Car Rental – TURO Operating Agreement – Consideration of Approval – **ACTION ITEM Attachment #9**

As previously discussed and directed by the Board, Staff has been in contract negotiations with TURO Car Rental. A final contract has been agreed upon by both parties and is ready for Board approval. This agreement includes a 10% commission on all rentals at the airport and includes all parking fees associated with the rentals. The agreement has been reviewed by legal counsel.

**ACTION REQUESTED: Motion to approve the TURO operating agreement at the Friedman Memorial Airport.**

## VIII. UPDATES AND DISCUSSION

### A. NEW BUSINESS

#### 1. Wildland Fire Aircraft Activity and Unauthorized Drone Activity– Update

As the Board and community are aware, the Wood River Valley has experienced an extremely hot and dry summer. On July 9, the Martin Canyon Fire ignited, resulting in numerous fixed wing and rotary wing aircraft operating above and around the incident. The fire was located just south and slightly east of the airport's southern approach and departure path. Airport staff coordinated closely with Incident Command, the local air traffic control tower, the South Idaho Interagency Dispatch Center, and the FAA Command Center. This close coordination ensured that aerial firefighting aircraft had the airspace necessary to operate safely while protecting the airport's final approach path. As a result, there were no adverse impacts to scheduled air carrier operations at SUN.

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Later that evening, despite the annual Fly In event and extremely limited apron space, Atlantic Aviation and the Airport successfully accommodated wildfire response aircraft and ultimately supported two firefighting helicopters throughout this incident.

The following week, on July 18, the Ohio Fire ignited north of the airport, resulting in a Temporary Flight Restriction (TFR) north and slightly east of the northern arrival and departure path. Once again, all involved agencies coordinated airspace restrictions and aerial firefighting operations to ensure the safe operations of both emergency response and civilian aviation operations. No scheduled air carrier operations were impacted by either wildfire throughout the event.

At approximately 7:30 pm, and again at 9:30 p.m. on July 14<sup>th</sup>, unauthorized drones were observed over downtown Bellevue which threatened to ground both aerial firefighting operations and aircraft operations at SUN.

These incidents highlight an ongoing concern regarding unauthorized drone activity, both within the airport's 5-statute mile radius "Class Delta airspace" and in the vicinity of wildfire operations. Across the country, unauthorized drone operations continue to pose a significant hazard to manned aircraft. While the Airport recognizes that many individuals, including some of our airport staff, own and responsibly operate drones, and fully supports First Amendment activities such as photography and videography, both on the ground and in the air, it is imperative that both certificated FAA Part 107 remote pilots and recreational drone operators understand that operating within the Hailey Class Delta airspace and around wildfire operations, without valid FAA authorization, is illegal.

Drone pilots should understand that operations within controlled, towered airspace are not outright prohibited. There simply exists a FAA-governed process that must be followed. FAA authorization is required that notifies Air Traffic Control when and where drone operations will occur. FAA Part 107 remote pilots can obtain these authorizations through the FAA's Low Altitude Authorization and Notification Capability (LAANC) system. The Airport Authority nor the Hailey Air Traffic Control Tower are able to provide authorization directly. Only the FAA's LAANC program can authorize drone operations in towered airspace.

The penalties for unauthorized drone operations are severe and federal civil penalties can exceed \$10,000. The Airport encourages all drone operators to fly responsibly, avoid wildfire operations, and respect all "No Drone Zone" restrictions within 5-miles of the airport.

### **2. BCSO & Hailey Police Department EVOC Training – Discussion**

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During the third week of September, law enforcement presence may be observed on Airport Section 2. Both the Hailey Police Department and the Blaine County Sheriff's Office will be conducting Emergency Vehicle Operator Course (EVOC) training on the apron to meet annual law enforcement training requirements. If you see heavy law enforcement presence on the airport that week, it is most likely attributable to police training activities.

### B. CONTINUING BUSINESS

#### 1. Miscellaneous

##### i. Future Aeronautical Development RFP – Clay Lacy Lease Agreement – Update

At the November 5, 2024, FMAA Board meeting, the Board accepted the recommendation of the Selection Committee and directed staff to enter into negotiations with Clay Lacy Aviation for an FBO and hangar lease on the south end of the airport. The Board also approved the proposed draft lease agreement and authorized the Board Chair to execute the agreement upon completion of legal review.

At that time, the airport was still undergoing the FAA-required National Environmental Policy Act (NEPA) Environmental Assessment (EA) and a subsequent environmental reevaluation resulting from a shift of the 10.4 acre development site farther west and away from the runway to align with current FAA design standards. Simultaneously, airport staff and engineering consultants were working with the FAA to identify a feasible and compliant spot to relocate the existing Automated Weather Observation System (AWOS), which provides critical weather information to pilots during takeoff and landing. As a result of these ongoing efforts, execution of the original lease agreement was delayed.

In March 2026, after a final legal description was prepared, airport staff, the Finance and Lease Committee, and legal counsel reengaged with Clay Lacy Aviation to negotiate the final terms of the lease agreement. The primary revisions focused on increasing the revenue share due to the airport. Revenue sharing is a common and reasonable method for airports to earn fair and predictable revenue from commercial aeronautical activity occurring on airport property. As a reminder, federally obligated airports are required to strive to become, and remain, as financially self-sustaining as possible by covering operating expenses with airport-generated revenue. The following revisions were made to better align the agreement with industry best practices while supporting the airport's long-term financial sustainability and health.

While the land lease rate remains unchanged at \$1.10 per square foot for the entire development site, the revised lease agreement increases the airport's revenue share from 1% to 8% across all concession revenue categories. However, revenue derived from hangar sales, transient aircraft parking, and transient aircraft hangar rentals will continue at a 5% revenue share to the airport. Together, these revisions result in significantly more

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favorable long-term financial return for the airport ensuring its self-sustainability with no reliance on general, non-aviation related tax dollars.

Additionally, while Clay Lacy will remain subject to the Airport's Minimum Standards for FBO operations, including requirements for a fuel farm, FBO terminal facility, and minimum hangar capacity, the lease agreement extends the deadline for construction of the originally-proposed 70,000 square feet of corporate hangars from 60 months to 120 months. The Finance and Lease Committee concluded that the airport's objective should be to encourage tenants to construct only the facilities necessary to support their business and satisfy the Airport's Minimum Standards, rather than requiring premature development before market demand justifies it.

Airport legal counsel anticipates providing a final redlined draft to Clay Lacy later this week. Following review, the agreement is expected to be ready for execution by both the Board Chair and Clay Lacy Aviation by the end of the month.

### ii. Meet the Fleet – September 19<sup>th</sup> – Save the Date

Continuing our annual tradition, the Friedman Memorial Airport will once again host its ever popular "Meet the Fleet" community event on September 19 from 11:00 a.m. to 2:00 p.m.

As always, the Kiwanis Club will be serving hot dogs, hamburgers, and drinks with all proceeds benefiting local charities while the Chamber of Commerce will host the annual "Chill Cookoff" with proceeds that fund the Hailey Fire Department.

Now in its fifth year, Meet the Fleet gives the community a unique opportunity to get up close and hands on with the Airport's heavy equipment, law enforcement vehicles, fire engines, and equipment from local municipalities and partner agencies. Depending on operational demands and emergency response activity, Life Flight Network and Air St. Luke's may also have helicopters on display.

### iii. Airport Rates and Charges & Parking Lot Rates – Update

Staff have started a comprehensive review of the airport Rates and Charges Schedule. Although some items within the Rates and Charges have been updated, many items have not been updated in over a decade. For example, transient aircraft parking rates were last updated in 2014, ground transportation application and licensing fees were last updated in 2006, and security support services, such as staff escort fees and ARFF vehicle utilization fees, were last updated in 2017.

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As discussed with the Board previously, the Airport has an obligation to maintain up-to-date, reasonable and not unjustly discriminatory user rates in an effort to be self-sufficient, pay for both operational and future capital expenses. Revenue from items outlined in the Rates and Charges schedule is meant to fund the day-to-day operation, maintenance, and safety of the airport. Maintaining and updating these fees is essential to the long-term financial health of the airport. Fee revenue is essential to ensuring the ability of the airport to respond to changing regulatory requirements, infrastructure needs, and unforeseen emergencies. As with all fee setting, the goal of this update is to charge fees and rates at a fair market value, tailored to our specific needs, and at a rate that is consistent and scalable across all airport users.

Alongside updating existing fees, minor operational changes have made it essential to add new fees into the Rates and Charges. This includes new rates for the recently completed overflow parking lots, changes to rental car overflow parking, and formal memorialization of some fees that previously only existed in individual lease agreements, such as hangar-sale transfer fees.

Staff have also undertaken an analysis of the public parking rates, alongside FMAA's consultant, Chris Johnson. The goal of this update is to better manage demand and capacity within the constrained parking lot to ensure that the convenience of the lot is available to those willing to pay for it. Staff would like encourage the traveling public to utilize public transit, like the new airport-dedicated Mountain Rides Shuttle, car-pooling, ride-sharing, and other alternative methods of arrival and departure. Rates have been compared to regional and similarly situated airports including Jackson Hole, Aspen, Idaho Falls, Boise, and Bozeman. It is essential that the rate is set at a level that manages demand and recognizes the convenience of parking within minutes' walk of the terminal.

Staff is seeking Board discussion of potential parking rate increases and ideal rates.

2. Construction and Capital Projects
  - i. None
3. Airport Planning Projects
  - i. None

### **IX. PUBLIC COMMENT**

### **X. ADJOURNMENT**

| FRIEDMAN MEMORIAL AIRPORT<br>FY 2027 Budget Build                                                                                                                     |                |                |                 |              |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------|----------------|-----------------|--------------|
| <br> | FY 2024        | FY 2025        | FY 2026         | FY 2027      |
|                                                                                                                                                                       | Final Year End | Final Year End | Approved Budget | Draft Budget |
| REVENUE                                                                                                                                                               |                |                |                 |              |
| Total 4000-00 · AIRCARRIER                                                                                                                                            | \$ 1,241,203   | \$ 1,370,452   | \$ 1,344,360    | \$ 1,571,610 |
| Total 4020-00 · TERMINAL AUTO PARKING REVENUE                                                                                                                         | \$ 962,186     | \$ 1,045,984   | \$ 900,600      | \$ 1,000,400 |
| Total 4030-00 · AUTO RENTAL REVENUE                                                                                                                                   | \$ 901,752     | \$ 1,022,351   | \$ 912,500      | \$ 1,038,800 |
| Total 4040-00 · TERMINAL CONCESSION REVENUE                                                                                                                           | \$ 122,037     | \$ 133,374     | \$ 116,100      | \$ 133,100   |
| Total 4050-00 · FBO REVENUE                                                                                                                                           | \$ 663,214     | \$ 440,991     | \$ 253,000      | \$ 275,000   |
| Total 4060-00 · FUEL FLOWAGE REVENUE                                                                                                                                  | \$ 507,408     | \$ 617,335     | \$ 500,000      | \$ 575,000   |
| Total 4070-00 · TRANSIENT LANDING FEES REVENUE                                                                                                                        | \$ 595,569     | \$ 998,917     | \$ 1,010,000    | \$ 1,000,000 |
| Total 4080-00 · HANGAR REVENUE                                                                                                                                        | \$ 908,018     | \$ 983,259     | \$ 874,500      | \$ 905,500   |
| Total 4090-00 · TIEDOWN PERMIT FEES REVENUE                                                                                                                           | \$ 33,386      | \$ 40,018      | \$ 36,000       | \$ 40,000    |
| Total 4100-00 · POSTAL CARGO REVENUE                                                                                                                                  | \$ 3,312       | \$ 720         | \$ -            | \$ -         |
| Total 4110-00 · MISCELLANEOUS REVENUE                                                                                                                                 | \$ 16,166      | \$ 61,207      | \$ 2,000        | \$ 10,000    |
| Total 4120-00 · GROUND TRANSP. PERMIT REVENUE                                                                                                                         | \$ 28,900      | \$ 33,240      | \$ 29,000       | \$ 29,000    |
| Total 4400-00 · TSA/SECURITY                                                                                                                                          | \$ 73,934      | \$ 74,984      | \$ 70,000       | \$ 84,588    |
| Total 4450-00 · RANCH REVENUE                                                                                                                                         | \$ 38,700      | \$ 62,200      | \$ 61,200       | \$ 73,200    |
| Total 4500-00 · IDAHO STATE GRANT PROGRAM REV.                                                                                                                        | \$ -           | \$ -           | \$ 15,000       | \$ 50,000    |
| Total 4520-00 · INTEREST REVENUE                                                                                                                                      | \$ 830,026     | \$ 876,551     | \$ 600,000      | \$ 400,000   |
| Total 4600-00 · Relief Grants Operational                                                                                                                             | \$ 2,242,141   | \$ 2,848,479   | \$ -            | \$ -         |
| TOTAL REVENUE                                                                                                                                                         | \$ 9,167,954   | \$ 10,610,062  | \$ 6,724,260    | \$ 7,186,198 |
| "A" EXPENSES                                                                                                                                                          |                |                |                 |              |
| 5000-00 · A EXPENDITURES                                                                                                                                              |                |                |                 |              |
| 5010-00 · Salaries - Admin Salaries                                                                                                                                   | \$ 539,729     | \$ 625,959     | \$ 558,819      | \$ 683,106   |
| 5020-00 · Salaries - Operations Salaries                                                                                                                              | \$ 831,189     | \$ 831,216     | \$ 1,001,700    | \$ 1,025,245 |
| 5030-00 · Salaries - Seasonal Salaries                                                                                                                                | \$ 47,590      | \$ 62,399      | \$ 65,000       | \$ 75,000    |
| 5040-00 · Salaries - Overtime                                                                                                                                         |                | \$ 30,706      | \$ 40,000       | \$ 40,000    |
| 5050-00 · Salaries - Adjustment/Merit                                                                                                                                 | \$ 54,520      | \$ -           | \$ 83,276       | \$ 227,919   |
| 5060-00 · Salaries - One Time Pay                                                                                                                                     | \$ 3,000       | \$ 29,512      | \$ 41,513       | \$ 54,701    |
| 5070-00 · Compensated Absences Accrued                                                                                                                                | \$ 8,364       |                | \$ -            |              |
| 5100-00 · Retirement                                                                                                                                                  | \$ 162,881     | \$ 166,650     | \$ 200,242      | \$ 228,818   |
| 5110-00 · Social Security/Medicare                                                                                                                                    | \$ 109,858     | \$ 116,819     | \$ 136,959      | \$ 161,107   |
| 5120-00 · Life Insurance                                                                                                                                              | \$ 1,028       | \$ 1,349       | \$ 2,000        | \$ 2,500     |



FRIEDMAN MEMORIAL AIRPORT  
FY 2027 Budget Build

|                                                         | FY 2024        | FY 2025        | FY 2026         | FY 2027      |
|---------------------------------------------------------|----------------|----------------|-----------------|--------------|
|                                                         | Final Year End | Final Year End | Approved Budget | Draft Budget |
| 5130-00 · Medical Insurance                             | \$ 244,486     | \$ 281,806     | \$ 290,000      | \$ 321,900   |
| 5160-00 · Workman's Compensation                        | \$ 19,556      | \$ 20,673      | \$ 20,000       | \$ 28,000    |
| 5170-00 · Unemployment Claims                           | \$ -           | \$ -           |                 |              |
| <b>TOTAL "A" EXPENDITURES</b>                           | \$ 2,022,201   | \$ 2,167,088   | \$ 2,439,509    | \$ 2,848,295 |
| <b>Total 6010-00 · SUPPLIES/EQUIPMENT EXPENSE</b>       | \$ 41,919      | \$ 34,374      | \$ 38,900       | \$ 59,200    |
| <b>Total 6020-00 · INSURANCE</b>                        | \$ 86,828      | \$ 118,832     | \$ 133,000      | \$ 135,521   |
| <b>Total 6030-00 · UTILITIES</b>                        | \$ 260,277     | \$ 230,708     | \$ 271,930      | \$ 299,500   |
| <b>Total 6040-00 · SERVICE PROVIDER</b>                 | \$ 153,215     | \$ 197,707     | \$ 186,000      | \$ 201,000   |
| <b>Total 6050-00 · PROFESSIONAL SERVICES</b>            | \$ 722,236     | \$ 610,685     | \$ 814,200      | \$ 604,200   |
| <b>Total 6060-00 · MAINTENANCE-OFFICE EQUIPMENT</b>     | \$ 2,706       | \$ 1,204       | \$ 3,000        | \$ 2,500     |
| <b>Total 6080-00 · DUES/MEMBERSHIPS</b>                 | \$ 9,808       | \$ 12,923      | \$ 23,200       | \$ 25,300    |
| <b>Total 6090-00 · POSTAGE</b>                          | \$ 1,109       | \$ 3,519       | \$ 1,200        | \$ 1,000     |
| <b>Total 6100-00 · EDUCATION/TRAINING</b>               | \$ 27,697      | \$ 32,264      | \$ 61,000       | \$ 96,000    |
| <b>Total 6101-00 · PUBLIC OUTREACH/COMMUNICATIONS</b>   | \$ 36,683      | \$ 51,631      | \$ 45,000       | \$ 49,000    |
| <b>6110-00 · CONTRACTS</b>                              |                |                |                 |              |
| 6110-02 · Contracts - FMAA                              | \$ 82,229      | \$ 67,267      | \$ 84,000       | \$ 85,000    |
| 6110-16 · Contracts - Prkg Mngt Fee/Ops                 | \$ 12,103      | \$ 11,329      | \$ 15,000       | \$ 30,000    |
| 6110-17 · Contracts - Landing Fee Equipment Maintenance | \$ 16,473      | \$ 16,819      | \$ 18,000       | \$ 18,000    |
| 6110-18 · Contracts - Vector Landing Commissions        | \$ 74,328      | \$ 122,658     | \$ 78,000       | \$ 78,000    |
| 6110-19 · Contracts - Vector Parking Commissions        |                |                |                 | \$ 40,000    |
| <b>Total 6110-00 · CONTRACTS</b>                        | \$ 185,133     | \$ 218,073     | \$ 195,000      | \$ 251,000   |
| <b>Total 6130-00 · MISCELLANEOUS EXPENSES</b>           | \$ 16,682      | \$ 15,063      | \$ 15,600       | \$ 15,800    |
| <b>TOTAL "B" ADMINISTRATIVE EXPENSES</b>                | \$ 1,586,995   | \$ 1,561,388   | \$ 1,839,530    | \$ 1,801,521 |
| <b>"B" EXPENSES - OPERATIONS</b>                        |                |                |                 |              |
| <b>Total 6500-00 · SUPPLIES/EQUIPMENT - OPERATIONS</b>  | \$ 64,721      | \$ 65,803      | \$ 81,000       | \$ 79,000    |
| <b>Total 6510-00 · EQUIP/VEHICLE-LEASE/RENTAL</b>       | \$ 98,264      | \$ 134,796     | \$ 100,000      | \$ 134,796   |
| <b>Total 6510-00 · FUEL/LUBRICANTS</b>                  | \$ 40,905      | \$ 57,223      | \$ 62,000       | \$ 65,000    |
| <b>Total 6520-00 · VEHICLES/MAINTENANCE</b>             | \$ 101,216     | \$ 117,541     | \$ 150,000      | \$ 150,000   |



FRIEDMAN MEMORIAL AIRPORT  
FY 2027 Budget Build

|                                                                   | FY 2024        | FY 2025        | FY 2026         | FY 2027       |
|-------------------------------------------------------------------|----------------|----------------|-----------------|---------------|
|                                                                   | Final Year End | Final Year End | Approved Budget | Draft Budget  |
| Total 6530-00 · ARFF MAINTENANCE                                  | \$ 51,914      | \$ 58,661      | \$ 30,000       | \$ 42,000     |
| Total 6540-00 · REPAIRS/MAINTENANCE - BUILDING                    | \$ 292,097     | \$ 219,455     | \$ 292,500      | \$ 258,000    |
| Total 6550-00 · REPAIRS/MAINTENANCE - AIRSIDE                     | \$ 159,983     | \$ 160,078     | \$ 193,000      | \$ 188,000    |
| Total 6560-00 · REPAIRS/MAINTENANCE - LANDSIDE                    | \$ 126,448     | \$ 47,085      | \$ 146,000      | \$ 91,000     |
| Total 6560-00 · SECURITY EXPENSE                                  | \$ 92,353      | \$ 102,318     | \$ 120,000      | \$ 110,000    |
| Total 6570-00 · REPAIRS/MAINT.-AERONAUTICAL EQU                   | \$ 32,208      | \$ 20,432      | \$ 32,000       | \$ 64,000     |
| TOTAL "B" OPERATIONAL EXPENSES                                    | \$ 1,060,109   | \$ 983,392     | \$ 1,206,500    | \$ 1,181,796  |
| TOTAL "B" EXPENSES                                                | \$ 2,647,104   | \$ 2,544,780   | \$ 3,046,030    | \$ 2,983,317  |
| TOTAL "A+B" EXPENSES                                              | \$ 4,669,305   | \$ 4,711,868   | \$ 5,485,539    | \$ 5,831,612  |
| OPERATIONAL NET POSITION                                          | \$ 4,498,649   | \$ 5,898,194   | \$ 1,238,721    | \$ 1,354,586  |
| "C" REVENUE - CAPITAL BUDGET                                      |                |                |                 |               |
| 4761-01 · AIP '61 - Pavement                                      |                |                | \$ 700,000      | \$ 630,000    |
| 4762-01 · AIP '62 - AGIS                                          |                |                | \$ 600,000      | \$ 16,000     |
| 4763-01 · AIP '63 - Construct GA Terminal/Pilots Lounge           |                |                | \$ 902,000      | \$ 330,000    |
| 4764-01 · AIP '64 - Airport Infrastructure and Optimization Study |                |                | \$ 740,000      | \$ 600,000    |
| 4765-01 · AIP '65 - Pavement Maintenance                          |                |                | \$ -            | \$ 740,000    |
| 476?-01 · AIP '?? - GA Development Road                           |                |                | \$ 2,700,000    | \$ 300,000    |
| 476?-01 · AIP '?? - Rehabilitate Apron (Section 2)                |                |                |                 | \$ 800,000    |
| 476?-01 · AIP '?? - Construct Control Tower and Vehicle Parking   |                |                |                 | \$ 13,000,000 |
| 4800-00 · Current Year AIP                                        |                |                |                 | \$ -          |
| 4800-01 · Capital Revenue Contingency                             |                |                | \$ 2,000,000    | \$ 2,000,000  |
| 4900-00 · BIL                                                     |                |                | \$ 1,200,000    | \$ 1,200,000  |
| CFC Collection                                                    |                |                | \$ 400,000      | \$ 350,000    |
| Total "C" REVENUE                                                 |                |                | \$ 9,242,000    | \$ 19,966,000 |
| "C" EXPENSES - CAPITAL BUDGET                                     |                |                |                 |               |
| 7001-00 · CAPITAL EXPENDITURES                                    |                |                |                 |               |
| 7001-02 · Buildings and Improvements                              |                |                | \$ 460,000      | \$ 485,000    |
| 7001-03 · Airfield & General Improvements                         |                |                | \$ 200,000      | \$ 200,000    |



FRIEDMAN MEMORIAL AIRPORT  
FY 2027 Budget Build

|                                                                   | FY 2024        | FY 2025        | FY 2026         | FY 2027       |
|-------------------------------------------------------------------|----------------|----------------|-----------------|---------------|
|                                                                   | Final Year End | Final Year End | Approved Budget | Draft Budget  |
| 7001-04 · Office Equipment                                        |                |                | \$ -            | \$ 10,000     |
| 7001-05 · Maintenance Equipment /Vehicle                          |                |                | \$ 210,000      | \$ 170,000    |
| 7001-06 · Assessments/Plans/Studies                               |                |                | \$ -            | \$ 140,000    |
| 7001-09 · Security Equipment                                      |                |                | \$ 35,000       | \$ 35,000     |
| 7001-10 · SRE Acquisition Non-AIP                                 |                |                | \$ 900,000      |               |
| 7001-12 · Network Equipment                                       |                |                | \$ 30,000       | \$ 30,000     |
| 7001-99 · CONTINGENCY                                             |                |                | \$ 2,000,000    | \$ 2,000,000  |
| <b>Total 7001-00 · CAPITAL EXPENDITURES</b>                       |                |                | \$ 3,835,000    | \$ 3,070,000  |
| <b>7500-00 · CAPITAL EXPENDITURES</b>                             |                |                |                 |               |
| 7561-01 · AIP '61 - Pavement                                      |                |                | \$ -            | \$ -          |
| 7562-01 · AIP '62 - AGIS                                          |                |                | \$ -            | \$ -          |
| 7563-01 · AIP '63 - Airport Infrastructure and Optimization Study |                |                | \$ 1,386,125    | \$ 30,000     |
| 7564-01 · AIP '64 - Construct GA Terminal/Pilots Lounge           |                |                | \$ 743,000      | \$ 340,000    |
| 7565-01 · AIP '65 -Runway & Taxiway Maint                         |                |                | \$ 2,850,000    | \$ 360,000    |
| 476?-01 · AIP '?? - Rehabilitate Apron (Section 2)                |                |                |                 | \$ 1,200,000  |
| 476?-01 · AIP '?? - Construct Control Tower and Vehicle Parking   |                |                |                 | \$ 15,000,000 |
|                                                                   |                |                |                 | \$ -          |
|                                                                   |                |                |                 | \$ -          |
| 4900-00 · BIL -                                                   |                |                | \$ 1,200,000    | \$ 1,200,000  |
| <b>Total 7500-00 · CAPITAL EXPENDITURES</b>                       |                | \$ -           | \$ 6,179,125    | \$ 18,130,000 |
| <b>8600-00 · CFC</b>                                              |                |                |                 |               |
| 8600-01 · 2026 RAC Consulting Services                            |                |                |                 |               |
| <b>8600-00 · CFC</b>                                              |                |                |                 |               |
| 8600-01 · 2026 RAC Consulting Services                            |                |                | \$ -            |               |
| <b>Total "C" EXPENSES</b>                                         |                | \$ -           | \$ 10,014,125   | \$ 21,200,000 |
| <b>TOTAL OPERATIONAL + CAPITAL REVENUE</b>                        |                | \$ 10,610,062  | \$ 15,966,260   | \$ 27,152,198 |
| <b>TOTAL "A+B+C" EXPENSES</b>                                     |                | \$ 4,711,868   | \$ 15,499,664   | \$ 27,031,612 |
| <b>AIRPORT TOTAL NET POSITION (BUDGETED)</b>                      |                | \$ 5,898,194   | \$ 466,596      | \$ 120,586    |

### NOTICE OF PUBLIC HEARING

Public notice is hereby given the Board of the Friedman Memorial Airport Authority of Blaine County, Idaho will be meeting on August 11, 2026, at the hour of 5:30 p.m. in the Old Blaine County Courthouse Meeting Room at Hailey, Idaho, for the purpose of considering and approving a final budget for the Friedman Memorial Airport Authority and making appropriations for Fiscal Year 2027.

This meeting is open to the public. Attendees may attend in person or via web access - Instructions below:

*Please join the meeting from your computer, tablet, or smartphone.*

*<https://teams.microsoft.com/v2/?meetingjoin=true>*

*Meeting ID: 241 310 773 002*

*Meeting Passcode: TSKRDd*

*You can also dial in using your phone.*

*United States: 1 (208) 996-1013*

*Dial In Conference ID: 436 433 38#*

At this time any person may appear and be heard upon any parts of said budget and the following table sets forth the amount of "Tax Revenue" and "Other Revenues" and the amount to be appropriated for "Salaries and Benefits" and "Other Expenses" for the coming fiscal year, the current fiscal year budget, and the amounts received and expended during each of the two previous completed fiscal years. The proposed budget may be examined prior to the Public Hearing at <http://www.iflysun.com> or at the Airport Management Office, Friedman Memorial Airport, 1616 Airport Circle, Hailey, Idaho.

#### Friedman Memorial Airport Proposed Budget For Fiscal Year Ending 9/30/27

|                     | FY 2024 Actual | FY 2025 Actual | FY 2026 Approved Budget | FY 2027 Proposed Budget |
|---------------------|----------------|----------------|-------------------------|-------------------------|
| Revenue             |                |                |                         |                         |
| Tax Revenue         | \$ -           | \$ -           | \$ -                    | \$ -                    |
| Other Revenues      | \$ 9,321,101   | \$ 10,754,829  | \$ 15,966,260           | \$ 27,152,198           |
| Total Revenue       | \$ 9,321,101   | \$ 10,754,829  | \$ 15,966,260           | \$ 27,152,198           |
| Expenses            |                |                |                         |                         |
| Salaries & Benefits | \$ 2,240,559   | \$ 2,167,088   | \$ 2,439,509            | \$ 2,848,295            |
| Other Expenses      | \$ 8,693,328   | \$ 2,545,157   | \$ 13,060,155           | \$ 24,183,317           |
| Total Expenses      | \$ 10,933,887  | \$ 4,712,245   | \$ 15,499,664           | \$ 27,031,612           |

Idaho Mtn. Express Legal: Wednesday, July 15, 2026

Idaho Mtn. Express Legal: Wednesday, July 22, 2026

**MINUTES OF A REGULAR MEETING  
OF THE  
FRIEDMAN MEMORIAL AIRPORT AUTHORITY  
July 7, 2026  
5:30 P.M.**

**IN ATTENDANCE:**

**BOARD MEMBERS:**

Chair – Martha Burke, Vice Chair – Muffy Davis, Secretary – Angenie McCleary, Board Members – Dale Bathum, Jacob Greenberg, Dustin Stone, Lindsay Mollineaux, Treasurer – Ron Fairfax

**FRIEDMAN MEMORIAL AIRPORT STAFF:**

Airport Director – Tim Burke, Deputy Director, Operations & Maintenance – Oliver Nordlie, Deputy Director, Finance & Administration – Brian Blackburn, Security Manager – Nick Carnes, Administrative Coordinator II – Janice Hicks, Business Operations Coordinator – Eliana Wolper

**CONSULTANTS:**

None

**AIRPORT LEGAL COUNSEL:**

Lawson Laski Clark PLLC – Jim Laski

**CALL TO ORDER:** The meeting was called to order at 5:31 p.m. by Board Chair Burke.

**I. APPROVE AGENDA**

**MOTION:** *Made by Board Member Greenberg to approve the agenda as presented. Seconded by Board Member Stone.*

**PASSED UNANIMOUSLY  
(0:30)**

**II. PUBLIC COMMENT**

None.

**(1:00)**

**III. APPROVE FMAA MEETING MINUTES**

A. June 3, 2025, Regular Meeting – Motion to Approve – **Attachment #1 ACTION ITEM**

Board Member Stone noted a small amendment to an incorrect date in the minutes.

**MOTION:** *Made by Board Member Greenburg to approve the minutes as amended. Seconded by Board Member Mollineaux.*

**PASSED UNANIMOUSLY  
(1:40)**

**IV. REPORTS**

A. Chair Report

No report given.

B. Blaine County Report

Vice Chair Davis congratulated Steve Guthrie on his retirement.

C. City of Hailey Report

No report given.

D. Fly Sun Valley Report

Carol Waller of Fly Sun Valley Alliance reported that the winter schedule will be published at the end of July. Summer bookings have been strong.

E. Airport Team Reports (see Power Point Presentation)

Tim Burke, Airport Director reported that multiple airport vehicles and pieces of equipment were in the Fourth of July Parade. Friedman Memorial Airport is a sponsor of Hailey Rocks in the park and Director Burke complimented the new infrastructure in the park. Director Burke welcomed Oliver Nordlie to his new full time role as the Deputy Director of Operations.

(5:24)

**V. AIRPORT STAFF BRIEF**

A. Noise Complaints in May. **(See Attachment #2)**

B. Profit & Loss, ATCT Traffic Operations Count and Enplanement Data **(See Attachment #3-#5)**

C. Review Correspondence

**VI. ACTION ITEMS**

A. NEW BUSINESS

1. None

B. CONTINUING BUSINESS

1. None

**VII. UPDATES AND DISCUSSION**

A. NEW BUSINESS

1. Employee Handbook – Update

Director Burke stated that staff are working on minor administrative updates to the employee handbook that was last updated in 2019. This includes changes to holidays, including Juneteenth and Thanksgiving. Staff are strengthening the language regarding integrity, honesty, and moral character to better align with public safety agencies. It will be reviewed by legal counsel and human resources then presented to the Board.

(7:44)

2. Airport Internship Program – Update

Director Burke gave information on the first year of a formal internship program. The interns this year were Mason Felps and Justin Davies. The interns worked along every single department at the airport along with tenants, partners, and stakeholders. Staff would like to extend their thanks to the NWAAAE for their support in the form of a scholarship for the internship program.

(12:39)

3. Welcoming New Ops/ARFF team members: Taylor Prince and Matt Watson (addition to the agenda)

Airport Director Burke welcomed the two newly hired ARFF/Ops team members. Matt Watson joins the airport from West Yellowstone and is a commercial pilot. Taylor joins from Sun Valley Ski Patrol and Sun Valley Fire Department. He is an EMT with extensive experience in emergency management.

(14:03)

B. CONTINUING BUSINESS

1. Miscellaneous

i. Second Review – Fiscal Year 2027 Draft Budget – Discussion – **Attachment #6**

Deputy Director of Finance Brian Blackburn reported that the only changes to the budget were the inclusion of actuals for insurance instead of estimates. The final Budget Hearing will be the August Board Meeting. A public hearing notice will be posted outside the Admin Building and published in the local paper for two weeks.

The Board discussed moving the August meeting to August 11<sup>th</sup> and unanimously agreed to that date.

(18:34)

ii. Website Redesign Services Contract – Update – **Attachment #7**

Director Burke gave an update on the progress of the Website Redesign project. The airport previously underwent an RFP process for website redesign. Contract negotiations are ongoing.

Another update will be provided as progress continues.

The Board noted that the name of the selected firm had changed which was due to an internal redesign, not a change in company.

(22:05)

2. Construction and Capital Projects

i. ATCT Project – Update

Director Burke reported that geotechnical engineers were onsite doing surveying, soil condition evaluations, and subsurface investigations to ensure the building is seismically stable. This

represents the first 30% of the design process. There will be additional design reviews during this process.

(25:17)

3. Airport Planning Projects

i. Terminal Planning Study – Update

Director Burke reported that Staff recently had the chance to review conceptual designs for the terminal renovation. The new layouts are focused on improving passenger experience. The next step is to present potential layouts to stakeholders including TSA and the airlines. After, Staff will present layout options to the Board.

ii. Airport Infrastructure and Optimization Study – Update

Director Burke gave a reminder that the next Study Advisory Committee Meeting will be held July 30, 2026 to review updated airfield layout options. Once a preferred alternative has been identified staff will develop a scope of work for updating the airport layout plan.

(28:12)

**VIII. PUBLIC COMMENT**

None

(28:35)

**IX. ADJOURNMENT (6:00pm)**

The July 7, 2026, Regular Meeting of the Friedman Memorial Airport Authority was adjourned at 6:00p.m.

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Angenie McCleary, Secretary

*\* Additional resources/materials that should be reviewed with these meeting minutes include but are not limited to the Friedman Memorial Airport Authority Board Packet briefing, the PowerPoint presentation prepared for this meeting and any referenced attachments.*

**Friedman Memorial Airport**  
**Profit & Loss Budget vs. Actual (COMBINED '26)**

8:46 AM

08/04/2026

Accrual Basis

## Ordinary Income/Expense

## Income

## 4000-00 · AIRCARRIER

|                                     |         |         |          |         |
|-------------------------------------|---------|---------|----------|---------|
| 4000-01 · Aircarrier - Lease Space  | 491,465 | 530,000 | -38,535  | 92.73%  |
| 4000-02 · Aircarrier - Landing Fees | 304,347 | 300,000 | 4,347    | 101.45% |
| 4000-03 · Aircarrier - Gate Fees    | 0       | 0       | 0        | 0.0%    |
| 4000-04 · Aircarrier - Utility Fees | 270     | 360     | -90      | 75.0%   |
| 4010-07 · Aircarrier - '14 PFC App  | 0       | 0       | 0        | 0.0%    |
| 4010-08 · Aircarrier - '25 PFC App  | 251,621 | 514,000 | -262,379 | 48.95%  |
| 4010-12 Aircarrier - '26-12 PFC     | 130,298 |         |          |         |

## Total 4000-00 · AIRCARRIER

1,047,704 1,344,360 -296,656 77.93%

## 4020-00 · TERMINAL AUTO PARKING REVENUE

|                                         |         |         |         |        |
|-----------------------------------------|---------|---------|---------|--------|
| 4020-01 · Automobile Parking - Terminal | 878,573 | 900,000 | -21,427 | 97.62% |
| 4020-02 · Automobile Parking - Passes   | 160     | 600     | -440    | 26.67% |

## Total 4020-00 · TERMINAL AUTO PARKING REVENUE

878,733 900,600 -21,867 97.57%

## 4030-00 · AUTO RENTAL REVENUE

|                                           |         |         |          |        |
|-------------------------------------------|---------|---------|----------|--------|
| 4030-01 · Automobile Rental - Commission  | 585,164 | 800,000 | -214,836 | 73.15% |
| 4030-02 · Automobile Rental - Lease Space | 27,125  | 35,000  | -7,875   | 77.5%  |
| 4030-03 · Automobile Rental - Auto Prkng  | 61,617  | 75,000  | -13,383  | 82.16% |
| 4030-04 · Automobile Rental - Utilities   | 2,124   | 2,500   | -376     | 84.95% |
| 4030-00 · AUTO RENTAL REVENUE - Other     | 0       | 0       | 0        | 0.0%   |

## Total 4030-00 · AUTO RENTAL REVENUE

676,030 912,500 -236,470 74.09%

## 4040-00 · TERMINAL CONCESSION REVENUE

|                                         |        |        |        |         |
|-----------------------------------------|--------|--------|--------|---------|
| 4040-01 · Terminal Shops - Commission   | 47,614 | 47,000 | 614    | 101.31% |
| 4040-03 · Terminal Shops - Utility Fees | 2,124  | 2,500  | -376   | 84.95%  |
| 4040-04 · Pay Phones - Commission       | 0      | 0      | 0      | 0.0%    |
| 4040-10 · Advertising - Commission      | 54,625 | 60,000 | -5,375 | 91.04%  |
| 4040-11 · Vending Machines - Commission | 3,803  | 6,000  | -2,197 | 63.39%  |
| 4040-12 · Terminal ATM                  | 450    | 600    | -150   | 75.0%   |

## Total 4040-00 · TERMINAL CONCESSION REVENUE

108,616 116,100 -7,484 93.55%

## 4050-00 · FBO REVENUE

|                                        |         |         |         |         |
|----------------------------------------|---------|---------|---------|---------|
| 4050-01 · FBO - Lease Space            | 152,889 | 198,000 | -45,111 | 77.22%  |
| 4050-02 · FBO - Overnight Parking Fees | 0       | 0       | 0       | 0.0%    |
| 4050-03 · FBO - Landing Fees - Trans.  | 138     |         |         |         |
| 4050-04 · FBO - Commission             | 60,492  | 55,000  | 5,492   | 109.99% |
| 4050-07 · FBO - Miscellaneous          | 0       | 0       | 0       | 0.0%    |

## Total 4050-00 · FBO REVENUE

213,518 253,000 -39,482 84.39%

## 4060-00 · FUEL FLOWAGE REVENUE

|                              |         |         |          |        |
|------------------------------|---------|---------|----------|--------|
| 4060-01 · Fuel Flowage - FBO | 388,778 | 500,000 | -111,222 | 77.76% |
|------------------------------|---------|---------|----------|--------|

## Total 4060-00 · FUEL FLOWAGE REVENUE

388,778 500,000 -111,222 77.76%

## 4070-00 · TRANSIENT REVENUE

|                                          |         |         |          |        |
|------------------------------------------|---------|---------|----------|--------|
| 4070-01 · Parking Fees - Non-Comm./Gov't | 350,475 | 410,000 | -59,525  | 85.48% |
| 4070-02 · Landing Fees - Non-Comm./Gov't | 373,531 | 600,000 | -226,469 | 62.26% |

## Total 4070-00 · TRANSIENT REVENUE

724,006 1,010,000 -285,994 71.68%

## 4080-00 · HANGAR REVENUE

|                               |         |         |          |        |
|-------------------------------|---------|---------|----------|--------|
| 4080-01 · Land Lease - Hangar | 596,999 | 774,000 | -177,001 | 77.13% |
|-------------------------------|---------|---------|----------|--------|

|                                                        | Oct '25 - Jun 26 | Budget         | \$ Over Budget    | % of Budget     |
|--------------------------------------------------------|------------------|----------------|-------------------|-----------------|
| 4080-02 · Land Lease - Hangar/Trans. Fee               | 233,549          | 50,000         | 183,549           | 467.1%          |
| 4080-03 · Hangar/Utilities (E8,11,24)                  | 572              | 500            | 72                | 114.34%         |
| 4080-05 · Land Lease - FMA Hangar Rentals              | 38,474           | 50,000         | -11,527           | 76.95%          |
| <b>Total 4080-00 · HANGAR REVENUE</b>                  | <b>869,593</b>   | <b>874,500</b> | <b>-4,907</b>     | <b>99.44%</b>   |
| 4090-00 · TIEDOWN FEES REVENUE                         |                  |                |                   |                 |
| 4090-01 · Tiedown Fees (FMA)                           | 46,331           | 36,000         | 10,331            | 128.7%          |
| <b>Total 4090-00 · TIEDOWN FEES REVENUE</b>            | <b>46,331</b>    | <b>36,000</b>  | <b>10,331</b>     | <b>128.7%</b>   |
| 4100-00 · CARGO CARRIERS REVENUE                       |                  |                |                   |                 |
| 4100-01 · Cargo Carriers - Landing Fees                | 0                | 0              | 0                 | 0.0%            |
| 4100-02 · Cargo Carriers - Tiedown                     | 0                | 0              | 0                 | 0.0%            |
| 4100-00 · CARGO CARRIERS REVENUE - Other               | 0                | 0              | 0                 | 0.0%            |
| <b>Total 4100-00 · CARGO CARRIERS REVENUE</b>          | <b>0</b>         | <b>0</b>       | <b>0</b>          | <b>0.0%</b>     |
| 4110-00 · MISCELLANEOUS REVENUE                        |                  |                |                   |                 |
| 4110-01 · Misc. Revenue                                | 147,690          | 2,000          | 145,690           | 7,384.5%        |
| 4110-09 · Miscellaneous Expense Reimburse              | 0                | 0              | 0                 | 0.0%            |
| 4900-00 · GAIN/LOSS ON EQUIP. DISP.                    | 0                | 0              | 0                 | 0.0%            |
| <b>Total 4110-00 · MISCELLANEOUS REVENUE</b>           | <b>147,690</b>   | <b>2,000</b>   | <b>145,690</b>    | <b>7,384.5%</b> |
| 4120-00 · GROUND TRANSP. PERMIT REVENUE                |                  |                |                   |                 |
| 4120-01 · Ground Transportation Permit                 | 26,150           | 24,000         | 2,150             | 108.96%         |
| 4120-02 · GTSP - Trip Fee                              | 4,420            | 5,000          | -580              | 88.4%           |
| 4120-00 · GROUND TRANSP. PERMIT REVENUE - Other        | 0                | 0              | 0                 | 0.0%            |
| <b>Total 4120-00 · GROUND TRANSP. PERMIT REVENUE</b>   | <b>30,570</b>    | <b>29,000</b>  | <b>1,570</b>      | <b>105.41%</b>  |
| 4400-00 · TSA/SECURITY                                 |                  |                |                   |                 |
| 4400-02 · Terminal Lease                               | 33,080           | 30,000         | 3,080             | 110.27%         |
| 4400-03 · Security Prox. Cards                         | 48,878           | 40,000         | 8,878             | 122.2%          |
| 4400-00 · TSA/SECURITY - Other                         | 0                | 0              | 0                 | 0.0%            |
| <b>Total 4400-00 · TSA/SECURITY</b>                    | <b>81,958</b>    | <b>70,000</b>  | <b>11,958</b>     | <b>117.08%</b>  |
| 4450-00 · RANCH REVENUE                                |                  |                |                   |                 |
| 4450-01 · Ranch House Rent                             | 14,400           | 7,200          | 7,200             | 200.0%          |
| 4450-02 · Ranch Lease                                  | 40,500           | 54,000         | -13,500           | 75.0%           |
| <b>Total 4450-00 · RANCH REVENUE</b>                   | <b>54,900</b>    | <b>61,200</b>  | <b>-6,300</b>     | <b>89.71%</b>   |
| <b>Total 4500-00 · IDAHO STATE GRANT PROGRAM REV.</b>  | <b>0</b>         | <b>15,000</b>  | <b>-15,000</b>    | <b>0.0%</b>     |
| 4520-00 · INTEREST REVENUE                             |                  |                |                   |                 |
| 4520-01 · Interest Revenue - General                   | 572,820          | 600,000        | -27,180           | 95.47%          |
| 4520-07 · Interest Revenue - '14 PFC                   | 0                | 0              | 0                 | 0.0%            |
| 4520-11 · Interest Revenue - Leases                    | 0                | 0              | 0                 | 0.0%            |
| 4520-12 · Interest Revenue - CFC                       | 12,540           | 0              | 12,540            | 100.0%          |
| 4520-13 · Interest Revenue - '25 PFC                   | 293              | 0              | 293               | 100.0%          |
| 4520-14 · Interest Revenue - PFC '26-12                | 179              |                |                   |                 |
| <b>Total 4520-00 · INTEREST REVENUE</b>                | <b>585,832</b>   | <b>600,000</b> | <b>-14,168</b>    | <b>97.64%</b>   |
| <b>Total 4600-00 · Relief Grants Oper.</b>             | <b>0</b>         | <b>0</b>       | <b>0</b>          | <b>0.0%</b>     |
| <b>Total 4750-00 · Terminal Area Plan (TAP)</b>        | <b>0</b>         | <b>0</b>       | <b>0</b>          | <b>0.0%</b>     |
| <b>Total 4752-00 · CARES Act</b>                       | <b>0</b>         | <b>0</b>       | <b>0</b>          | <b>0.0%</b>     |
| <b>Total 4753-00 · AIP '53 - Rehabilitate Runway</b>   | <b>0</b>         | <b>0</b>       | <b>0</b>          | <b>0.0%</b>     |
| <b>Total 4756-00 · AIP '56 - Rehab Runway Phase 2</b>  | <b>0</b>         | <b>0</b>       | <b>0</b>          | <b>0.0%</b>     |
| <b>Total 4758-00 · AIP '58 - Rehab Runway Phase 3</b>  | <b>0</b>         | <b>0</b>       | <b>0</b>          | <b>0.0%</b>     |
| <b>Total 4759-00 · AIP '59 - Acquire Land for Appr</b> | <b>0</b>         | <b>0</b>       | <b>0</b>          | <b>0.0%</b>     |
| <b>Total 4760-00 · AIP '60 - CARES Dev. Addendum</b>   | <b>0</b>         | <b>0</b>       | <b>0</b>          | <b>0.0%</b>     |
| <b>Total 4761-00 · AIP '61 - Airfield Pavement Etc</b> | <b>-428,605</b>  | <b>700,000</b> | <b>-1,128,605</b> | <b>-61.23%</b>  |
| <b>Total 4762-00 · AIP '62 - Airfield AGIS</b>         | <b>-10,671</b>   | <b>600,000</b> | <b>-610,671</b>   | <b>-1.78%</b>   |

|                                                   | Oct '25 - Jun 26 | Budget            | \$ Over Budget    | % of Budget    |
|---------------------------------------------------|------------------|-------------------|-------------------|----------------|
| Total 4763-00 · AIP '63 - Infrastructure/Optimi   | 168,432          | 902,000           | -733,568          | 18.67%         |
| Total 4764-00 · AIP '64 - GA Terminal             | 264,569          | 740,000           | -475,431          | 35.75%         |
| 4800-00 · Current Year AIP                        | 0                | 2,700,000         | -2,700,000        | 0.0%           |
| 4850-00 · CFC Pass-through Revenue                | 216,982          | 400,000           | -183,018          | 54.25%         |
| <b>Total Income</b>                               | <b>6,064,966</b> | <b>12,766,260</b> | <b>-6,701,294</b> | <b>47.51%</b>  |
| <b>Gross Profit</b>                               | <b>6,064,966</b> | <b>12,766,260</b> | <b>-6,701,294</b> | <b>47.51%</b>  |
| <b>Expense</b>                                    |                  |                   |                   |                |
| <b>5000 · EXPENDITURES</b>                        |                  |                   |                   |                |
| <b>5000-00 · "A" EXPENSES</b>                     |                  |                   |                   |                |
| Total 5010-00 · Salaries - Admin Salaries         | 483,231          | 558,819           | -75,588           | 86.47%         |
| Total 5020-00 · Salaries - Operations Salaries    | 678,299          | 1,001,700         | -323,401          | 67.72%         |
| Total 5030-00 · Salaries - Seasonal Salaries      | 55,566           | 65,000            | -9,434            | 85.49%         |
| Total 5040-00 · Salaries - Overtime               | 17,435           | 40,000            | -22,565           | 43.59%         |
| 5050-00 · Salaries - Adjustment/Merit             | 0                | 83,276            | -83,276           | 0.0%           |
| 5060-00 · Salaries - One-time Pay                 | 31,695           | 41,513            | -9,818            | 76.35%         |
| 5070-00 · Compensated Absences Accrued            | 0                | 0                 | 0                 | 0.0%           |
| 5100-00 · Retirement                              | 125,863          | 200,242           | -74,379           | 62.86%         |
| 5110-00 · Social Security/Medicare                | 93,395           | 136,959           | -43,564           | 68.19%         |
| 5120-00 · Life Insurance                          | 912              | 2,000             | -1,088            | 45.6%          |
| 5130-00 · Medical Insurance                       | 235,096          | 290,000           | -54,904           | 81.07%         |
| 5160-00 · Workman's Compensation                  | 26,099           | 20,000            | 6,099             | 130.5%         |
| <b>Total 5000-00 · "A" EXPENSES</b>               | <b>1,747,590</b> | <b>2,439,509</b>  | <b>-691,919</b>   | <b>71.64%</b>  |
| <b>6000 · "B" EXPENDITURES</b>                    |                  |                   |                   |                |
| <b>6000-0 · "B" EXPENSES - ADMINISTRATIVE</b>     |                  |                   |                   |                |
| <b>6000-00 · TRAVEL EXPENSE</b>                   |                  |                   |                   |                |
| 6000-01 · Travel                                  | 34,774           | 50,000            | -15,226           | 69.55%         |
| <b>Total 6000-00 · TRAVEL EXPENSE</b>             | <b>34,774</b>    | <b>50,000</b>     | <b>-15,226</b>    | <b>69.55%</b>  |
| <b>6010-00 · SUPPLIES/EQUIPMENT EXPENSE</b>       |                  |                   |                   |                |
| 6010-01 · Supplies/Equipment - Office             | 6,133            | 8,200             | -2,067            | 74.8%          |
| 6010-02 · Supplies/Equipment - Parking            | 0                | 700               | -700              | 0.0%           |
| 6010-03 · Supplies/Equipment - Computer           | 32,836           | 30,000            | 2,836             | 109.45%        |
| <b>Total 6010-00 · SUPPLIES/EQUIPMENT EXPENSE</b> | <b>38,969</b>    | <b>38,900</b>     | <b>69</b>         | <b>100.18%</b> |
| <b>6020-00 · INSURANCE</b>                        |                  |                   |                   |                |
| 6020-01 · Insurance                               | 66,432           | 133,000           | -66,568           | 49.95%         |
| <b>Total 6020-00 · INSURANCE</b>                  | <b>66,432</b>    | <b>133,000</b>    | <b>-66,568</b>    | <b>49.95%</b>  |
| <b>6030-00 · UTILITIES</b>                        |                  |                   |                   |                |
| 6030-01 · Utilities - Gas/Terminal                | 4,474            | 12,000            | -7,526            | 37.28%         |
| 6030-02 · Utilities - Gas/AOB & Cold Stor         | 3,582            | 8,000             | -4,418            | 44.78%         |
| 6030-03 · Utilities - Elect./Runway&PAPI          | 4,205            | 6,000             | -1,795            | 70.08%         |
| 6030-04 · Utilities - Elec./AOB & Cold St         | 7,213            | 10,000            | -2,787            | 72.13%         |
| 6030-05 · Utilities - Electric/Terminal           | 43,561           | 62,000            | -18,439           | 70.26%         |
| 6030-06 · Utilities - Telephone                   | 12,710           | 23,000            | -10,290           | 55.26%         |
| 6030-07 · Utilities - Water                       | 11,276           | 18,000            | -6,724            | 62.64%         |
| 6030-08 · Utilities - Garbage Removal             | 35,045           | 24,000            | 11,045            | 146.02%        |
| 6030-09 · Utilities - Sewer                       | 10,908           | 10,000            | 908               | 109.08%        |
| 6030-11 · Utilities - Electric/Tower              | 4,860            | 7,000             | -2,140            | 69.44%         |
| 6030-12 · Utilities - Elec./Brdfrd.Hghl           | 414              | 600               | -186              | 69.05%         |
| 6030-13 · Utilities - Elec. Exit Booth            | 654              | 1,500             | -846              | 43.6%          |
| 6030-15 · Utilities - Elec/AWOS                   | 2,726            | 3,500             | -774              | 77.89%         |
| 6030-16 · Utilities - Elec. Wind Cone             | 244              | 330               | -86               | 73.88%         |

|                                                     | Oct '25 - Jun 26 | Budget         | \$ Over Budget  | % of Budget    |
|-----------------------------------------------------|------------------|----------------|-----------------|----------------|
| 6030-17 · Utilities - Elec./Gas- Hangar             | 4,054            | 6,000          | -1,946          | 67.57%         |
| 6030-20 · Utilities - Ranch                         | 16,619           | 80,000         | -63,381         | 20.77%         |
| <b>Total 6030-00 · UTILITIES</b>                    | <b>162,545</b>   | <b>271,930</b> | <b>-109,385</b> | <b>59.78%</b>  |
| <b>6040-00 · SERVICE PROVIDER</b>                   |                  |                |                 |                |
| 6040-01 · Service Provider - General                | 1                | 0              | 1               | 100.0%         |
| 6040-02 · Service Provider - Term. Serv.            | 22,015           | 8,000          | 14,015          | 275.19%        |
| 6040-03 · Service Provider - AOB Services           | 65,962           | 75,000         | -9,038          | 87.95%         |
| 6040-04 · Service Provider-Ops./Airfield            | 6,906            | 18,000         | -11,094         | 38.37%         |
| 6040-13 · Service Provider-Parking Lot              | 53,153           | 85,000         | -31,847         | 62.53%         |
| <b>Total 6040-00 · SERVICE PROVIDER</b>             | <b>148,036</b>   | <b>186,000</b> | <b>-37,964</b>  | <b>79.59%</b>  |
| <b>6050-00 · PROFESSIONAL SERVICES</b>              |                  |                |                 |                |
| 6050-01 · Professional Services - Legal             | 51,028           | 250,000        | -198,972        | 20.41%         |
| 6050-02 · Professional Serv. - Audit/Fina           | 89,646           | 140,000        | -50,354         | 64.03%         |
| 6050-03 · Professional Services - Engineer          | 46,811           | 75,000         | -28,189         | 62.41%         |
| 6050-04 · Professional Services - HR                | 5,383            | 16,000         | -10,618         | 33.64%         |
| 6050-05 · Professional Services - Gen.              | 17,342           | 20,000         | -2,658          | 86.71%         |
| 6050-10 · Prof. Svcs.-IT/Comp. Support              | 126,828          | 170,000        | -43,173         | 74.6%          |
| 6050-12 · Prof. Serv.- Planning Air Serv.           | 0                | 2,000          | -2,000          | 0.0%           |
| 6050-13 · Prof. Serv.-Website Hosting               | 360              | 1,200          | -840            | 30.0%          |
| 6050-15 · Prof. Serv.-Web Maint-Outreach            | 994              | 30,000         | -29,006         | 3.31%          |
| 6050-17 · Prof. Serv. - Airspace Consult.           | 11,064           | 40,000         | -28,936         | 27.66%         |
| 6050-19 · Prof. Serv.-ATCT Relocation               | 2,310            | 25,000         | -22,690         | 9.24%          |
| 6050-21 · Professional Services - Other             | 38,364           | 45,000         | -6,636          | 85.25%         |
| <b>Total 6050-00 · PROFESSIONAL SERVICES</b>        | <b>390,128</b>   | <b>814,200</b> | <b>-424,072</b> | <b>47.92%</b>  |
| <b>6060-00 · MAINTENANCE-OFFICE EQUIPMENT</b>       |                  |                |                 |                |
| 6060-01 · Maint.-Office Equip./Gen.                 | 442              |                |                 |                |
| 6060-04 · Maintenance - Copier                      | 2,049            | 2,000          | 49              | 102.47%        |
| 6060-05 · Maintenance - Phone                       | 14               | 1,000          | -986            | 1.4%           |
| <b>Total 6060-00 · MAINTENANCE-OFFICE EQUIPMENT</b> | <b>2,505</b>     | <b>3,000</b>   | <b>-495</b>     | <b>83.51%</b>  |
| <b>6070-00 · RENT/LEASE OFFICE EQUIPMENT</b>        |                  |                |                 |                |
| 6070-02 · Rent/Lease - Postage Meter                | 991              | 1,500          | -509            | 66.04%         |
| <b>Total 6070-00 · RENT/LEASE OFFICE EQUIPMENT</b>  | <b>991</b>       | <b>1,500</b>   | <b>-509</b>     | <b>66.04%</b>  |
| <b>6080-00 · DUES/MEMBERSHIPS</b>                   |                  |                |                 |                |
| 6080-01 · Dues/Memberships                          | 10,348           | 20,000         | -9,652          | 51.74%         |
| 6080-07 · Cove Canal Assoc Dues - Ranch             | 0                | 3,200          | -3,200          | 0.0%           |
| <b>Total 6080-00 · DUES/MEMBERSHIPS</b>             | <b>10,348</b>    | <b>23,200</b>  | <b>-12,852</b>  | <b>44.6%</b>   |
| <b>6090-00 · POSTAGE</b>                            |                  |                |                 |                |
| 6090-01 · Postage/Courier Service                   | 1,222            | 1,200          | 22              | 101.82%        |
| <b>Total 6090-00 · POSTAGE</b>                      | <b>1,222</b>     | <b>1,200</b>   | <b>22</b>       | <b>101.82%</b> |
| <b>6100-00 · EDUCATION/TRAINING</b>                 |                  |                |                 |                |
| 6100-01 · Education/Training - Admin.               | 7,641            | 10,000         | -2,359          | 76.41%         |
| 6100-02 · Education/Training - OPS                  | 6,501            | 32,000         | -25,499         | 20.32%         |
| 6100-03 · Education/Training - ARFF                 | 12,908           | 16,000         | -3,092          | 80.68%         |
| 6100-04 · Ed/Train. - ARFF Trienn. Drill            | 3,625            |                |                 |                |
| 6100-06 · Education - Security                      | 0                | 3,000          | -3,000          | 0.0%           |
| <b>Total 6100-00 · EDUCATION/TRAINING</b>           | <b>30,676</b>    | <b>61,000</b>  | <b>-30,324</b>  | <b>50.29%</b>  |
| <b>6101-00 · PUBLIC OUTREACH/ADS/COMMUNICATI</b>    |                  |                |                 |                |
| 6101-01 · Advertising/Social Media/Sponso           | 15,257           | 30,000         | -14,743         | 50.86%         |
| 6101-03 · Public Outr/Comm - SAAC                   | 15,762           | 15,000         | 762             | 105.08%        |
| 6101-00 · PUBLIC OUTREACH/ADS/COMMUNICATI -         | 0                | 0              | 0               | 0.0%           |

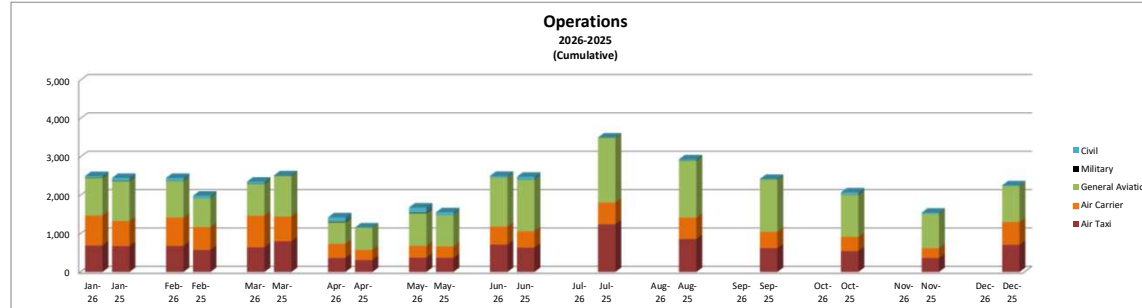
|                                                 | Oct '25 - Jun 26 | Budget    | \$ Over Budget | % of Budget |
|-------------------------------------------------|------------------|-----------|----------------|-------------|
| Total 6101-00 · PUBLIC OUTREACH/ADS/COMMUNICATI | 31,019           | 45,000    | -13,981        | 68.93%      |
| 6110-00 · CONTRACTS                             |                  |           |                |             |
| 6110-02 · Contracts - FMAA                      | 85,100           | 84,000    | 1,100          | 101.31%     |
| 6110-03 · Contracts - FBO/Fee Collection        | 0                | 0         | 0              | 0.0%        |
| 6110-16 · Contracts - Prkg Mngt Fee/Ops         | 17,315           | 15,000    | 2,315          | 115.43%     |
| 6110-17 · Contracts - Landing Fee Equip.        | 0                | 18,000    | -18,000        | 0.0%        |
| 6110-18 · Contracts - Vector Landing Comm       | 83,607           | 78,000    | 5,607          | 107.19%     |
| Total 6110-00 · CONTRACTS                       | 186,021          | 195,000   | -8,979         | 95.4%       |
| Total 6130-00 · MISCELLANEOUS EXPENSES          | 22,166           | 15,600    | 6,566          | 142.09%     |
| Total 6000-0 · "B" EXPENSES - ADMINISTRATIVE    | 1,125,832        | 1,839,530 | -713,698       | 61.2%       |
| 6001 · "B" EXPENSES - OPERATIONAL               |                  |           |                |             |
| 6500-00 · SUPPLIES/EQUIPMENT-OPERATIONS         |                  |           |                |             |
| 6500-01 · Supplies/Equipment - General          | 1,822            | 10,000    | -8,178         | 18.22%      |
| 6500-02 · Supplies/Equipment - Tools            | 8,610            | 20,000    | -11,390        | 43.05%      |
| 6500-03 · Supplies/Equipment-ClothingOps        | 5,130            | 4,000     | 1,130          | 128.25%     |
| 6500-04 · Supplies/Equipment - Janitorial       | 32,691           | 45,000    | -12,309        | 72.65%      |
| 6500-07 · Supplies/Equipment-ClothingPark       | 581              | 2,000     | -1,419         | 29.06%      |
| Total 6500-00 · SUPPLIES/EQUIPMENT-OPERATIONS   | 48,834           | 81,000    | -32,166        | 60.29%      |
| 6505-00 · EQUIP/VEHICLE - LEASE/RENTAL          |                  |           |                |             |
| 6505-01 · Eq./Vehi Lease/Rental - General       | 75,831           | 100,000   | -24,169        | 75.83%      |
| Total 6505-00 · EQUIP/VEHICLE - LEASE/RENTAL    | 75,831           | 100,000   | -24,169        | 75.83%      |
| 6510-00 · FUEL/LUBRICANTS                       |                  |           |                |             |
| 6510-01 · General                               | 761              | 0         | 761            | 100.0%      |
| 6510-02 · Fuel                                  | 40,088           | 55,000    | -14,912        | 72.89%      |
| 6510-03 · Lubricants                            | 269              | 7,000     | -6,731         | 3.84%       |
| Total 6510-00 · FUEL/LUBRICANTS                 | 41,118           | 62,000    | -20,882        | 66.32%      |
| Total 6520-00 · VEHICLES/MAINTENANCE            | 35,612           | 150,000   | -114,388       | 23.74%      |
| 6530-00 · ARFF MAINTENANCE                      |                  |           |                |             |
| 6530-01 · ARFF Maint. Gen/Supplies              | 7,583            | 15,000    | -7,417         | 50.55%      |
| 6530-04 · ARFF Maint. - Radios                  | 500              | 10,000    | -9,500         | 5.0%        |
| 6530-06 · ARFF Maint. - '20 Oshkosh Strik       | 0                | 2,500     | -2,500         | 0.0%        |
| 6530-08 · ARFF Maint. - '24 Oshkosh Strik       | 1,206            | 2,500     | -1,294         | 48.25%      |
| Total 6530-00 · ARFF MAINTENANCE                | 9,289            | 30,000    | -20,711        | 30.96%      |
| 6540-00 · REPAIRS/MAINTENANCE - BUILDING        |                  |           |                |             |
| 6540-01 · R/M Bldg. - General                   | 966              | 1,500     | -534           | 64.38%      |
| 6540-02 · R/M Bldg. - Terminal                  | 129,728          | 200,000   | -70,272        | 64.86%      |
| 6540-03 · R/M Bldg. - Terminal Concession       | 6                | 2,000     | -1,994         | 0.28%       |
| 6540-04 · R/M Bldg. - Cold Storage              | 88               | 1,000     | -912           | 8.8%        |
| 6540-05 · R/M Bldg. - AOB/SHOP                  | 15,331           | 50,000    | -34,669        | 30.66%      |
| 6540-06 · R/M Bldg. - Hangars                   | 0                | 5,000     | -5,000         | 0.0%        |
| 6540-07 · R/M Bldg. - Tower                     | 10,986           | 18,000    | -7,015         | 61.03%      |
| 6540-10 · R/M Bldg. - Ranch                     | 180              | 15,000    | -14,820        | 1.2%        |
| 6540-00 · REPAIRS/MAINTENANCE - BUILDING - Oth  | 0                | 0         | 0              | 0.0%        |
| Total 6540-00 · REPAIRS/MAINTENANCE - BUILDING  | 157,283          | 292,500   | -135,217       | 53.77%      |
| 6550-00 · REPAIRS/MAINTENANCE - AIRSIDE         |                  |           |                |             |
| 6550-01 · R/M - General                         | 5,187            | 8,000     | -2,813         | 64.84%      |
| 6550-02 · R/M - Airfield/Runway                 | 9,019            | 40,000    | -30,981        | 22.55%      |
| 6550-03 · R/M - Airfield/Runway - Deice         | 29,920           | 120,000   | -90,080        | 24.93%      |
| 6550-04 · R/M - Lights                          | 9,914            | 25,000    | -15,086        | 39.66%      |
| Total 6550-00 · REPAIRS/MAINTENANCE - AIRSIDE   | 54,040           | 193,000   | -138,960       | 28.0%       |

|                                                           | Oct '25 - Jun 26 | Budget            | \$ Over Budget    | % of Budget   |
|-----------------------------------------------------------|------------------|-------------------|-------------------|---------------|
| <b>6551-00 · REPAIRS/MAINTENANCE - LANDSIDE</b>           |                  |                   |                   |               |
| 6551-01 · RM - General                                    | 48               | 1,000             | -952              | 4.78%         |
| 6551-02 · R/M - Parking Lot                               | 20,522           | 35,000            | -14,478           | 58.64%        |
| 6551-03 · R/M - Landscaping                               | 2,317            | 10,000            | -7,683            | 23.17%        |
| 6551-04 · R/M - Ranch                                     | 40,555           | 100,000           | -59,445           | 40.56%        |
| <b>Total 6551-00 · REPAIRS/MAINTENANCE - LANDSIDE</b>     | <b>63,443</b>    | <b>146,000</b>    | <b>-82,557</b>    | <b>43.45%</b> |
| <b>6560-00 · SECURITY EXPENSE</b>                         |                  |                   |                   |               |
| 6560-01 · Security - General                              | 4,934            | 10,000            | -5,066            | 49.34%        |
| 6560-02 · Security - Law Enf. Offi. (LEO)                 | 0                | 5,000             | -5,000            | 0.0%          |
| 6560-03 · Security - Subscription Licen.                  | 28,206           | 60,000            | -31,794           | 47.01%        |
| 6560-04 · Security - Perim./Access/CCTV                   | 8,490            | 30,000            | -21,510           | 28.3%         |
| 6560-05 · Security - Administrative                       | 296              | 15,000            | -14,704           | 1.97%         |
| <b>Total 6560-00 · SECURITY EXPENSE</b>                   | <b>41,926</b>    | <b>120,000</b>    | <b>-78,074</b>    | <b>34.94%</b> |
| <b>6570-00 · REPAIRS/MAINT.-AERONAUTICAL EQU</b>          |                  |                   |                   |               |
| 6570-01 · R/M Aeronautical Equip - NDB/DME                | 4,540            | 8,500             | -3,960            | 53.42%        |
| 6570-02 · R/M Aeronautical Equip. - Tower                 | 7,815            | 15,000            | -7,185            | 52.1%         |
| 6570-04 · R/M Aeron. Equip. - AWOS/ATIS                   | 7,009            | 8,500             | -1,491            | 82.46%        |
| <b>Total 6570-00 · REPAIRS/MAINT.-AERONAUTICAL EQU</b>    | <b>19,364</b>    | <b>32,000</b>     | <b>-12,636</b>    | <b>60.51%</b> |
| <b>Total 6001 · "B" EXPENSES - OPERATIONAL</b>            | <b>546,739</b>   | <b>1,206,500</b>  | <b>-659,761</b>   | <b>45.32%</b> |
| <b>Total 6000 · "B" EXPENDITURES</b>                      | <b>1,672,571</b> | <b>3,046,030</b>  | <b>-1,373,459</b> | <b>54.91%</b> |
| <b>7000 · "C" EXPENSES</b>                                |                  |                   |                   |               |
| <b>Total 7001-00 · CAPITAL EXPENDITURES</b>               | <b>1,263,787</b> | <b>3,835,000</b>  | <b>-2,571,213</b> | <b>32.95%</b> |
| <b>Total 7500-00 · IDAHO STATE GRANT PROGRAM</b>          | <b>48</b>        | <b>0</b>          | <b>48</b>         | <b>100.0%</b> |
| <b>Total 7553-00 · AIP '53 - Rehab RW, TW &amp; Apron</b> | <b>0</b>         | <b>0</b>          | <b>0</b>          | <b>0.0%</b>   |
| <b>Total 7556-00 · AIP '56 - Rehab Runway Phase 2</b>     | <b>0</b>         | <b>0</b>          | <b>0</b>          | <b>0.0%</b>   |
| <b>Total 7558-00 · AIP '58 - Rehab Runway Phase 3</b>     | <b>0</b>         | <b>0</b>          | <b>0</b>          | <b>0.0%</b>   |
| <b>Total 7559-00 · AIP '59 - Acquire Land</b>             | <b>0</b>         | <b>0</b>          | <b>0</b>          | <b>0.0%</b>   |
| <b>Total 7560-00 · AIP '60 - Development Addendum</b>     | <b>0</b>         | <b>0</b>          | <b>0</b>          | <b>0.0%</b>   |
| <b>Total 7561-00 · AIP '61 - Airfield Pavement Etc</b>    | <b>4,075</b>     | <b>0</b>          | <b>4,075</b>      | <b>100.0%</b> |
| <b>Total 7562-00 · AIP '62 Airfield AGIS</b>              | <b>2,282</b>     | <b>0</b>          | <b>2,282</b>      | <b>100.0%</b> |
| <b>Total 7563-00 · AIP '63 Infrastructure&amp;Optim</b>   | <b>378,020</b>   | <b>743,000</b>    | <b>-364,980</b>   | <b>50.88%</b> |
| <b>Total 7564-00 · AIP '64 GA Terminal</b>                | <b>885,979</b>   | <b>1,386,125</b>  | <b>-500,146</b>   | <b>63.92%</b> |
| <b>Total 7565-00 · AIP '65 - RW TW Maint</b>              | <b>197,253</b>   |                   |                   |               |
| <b>Total 7566-00 · AIP ' 66 - ATCT Planning/Design</b>    | <b>199,355</b>   |                   |                   |               |
| <b>Total 8500-00 · Capital Imp. Program (CIP)</b>         | <b>0</b>         | <b>2,850,000</b>  | <b>-2,850,000</b> | <b>0.0%</b>   |
| <b>Total 8600-00 · CFC</b>                                | <b>82,521</b>    |                   |                   |               |
| <b>Total 9002-00 · PFC 25-11-C-00-SUN</b>                 | <b>0</b>         | <b>0</b>          | <b>0</b>          | <b>0.0%</b>   |
| <b>Total 7000 · "C" EXPENSES</b>                          | <b>3,013,320</b> | <b>8,814,125</b>  | <b>-5,800,805</b> | <b>34.19%</b> |
| <b>Total 5000 · EXPENDITURES</b>                          | <b>6,433,482</b> | <b>14,299,664</b> | <b>-7,866,182</b> | <b>44.99%</b> |
| <b>6666546 · Melio Fees</b>                               | <b>158</b>       | <b>0</b>          | <b>158</b>        | <b>100.0%</b> |
| <b>9999-01 · Amortization</b>                             | <b>0</b>         | <b>0</b>          | <b>0</b>          | <b>0.0%</b>   |
| <b>Total Expense</b>                                      | <b>6,433,639</b> | <b>14,299,664</b> | <b>-7,866,025</b> | <b>44.99%</b> |
| <b>Net Ordinary Income</b>                                | <b>-368,673</b>  | <b>-1,533,404</b> | <b>1,164,731</b>  | <b>24.04%</b> |
| <b>Net Income</b>                                         | <b>-368,673</b>  | <b>-1,533,404</b> | <b>1,164,731</b>  | <b>24.04%</b> |

**Friedman Memorial Airport  
June 2026**

Attachment #5

| Month         | 2001          | 2002          | 2003          | 2004          | 2005          | 2006          | 2007          | 2008          | 2009          | 2010          | 2011          | 2012          | 2013          | 2014          | 2015          | 2016          | 2017          | 2018          | 2019          | 2020          | 2021          | 2022          | 2023          | 2024          | 2025          | 2026          |
|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| January       | 3,622         | 3,893         | 3,912         | 2,600         | 3,028         | 2,787         | 4,547         | 2,520         | 2,070         | 2,379         | 2,408         | 2,098         | 2,454         | 2,128         | 2,249         | 1,842         | 1,665         | 2,019         | 2,172         | 1,987         | 2,001         | 2,250         | 1,986         | 1,875         | 2,455         | 2,502         |
| February      | 4,027         | 4,498         | 3,073         | 3,122         | 3,789         | 3,597         | 3,548         | 2,857         | 2,244         | 2,647         | 2,117         | 2,205         | 2,612         | 1,417         | 2,268         | 2,533         | 1,629         | 1,914         | 1,187         | 2,253         | 2,185         | 2,362         | 2,237         | 1,905         | 1,990         | 2,454         |
| March         | 4,952         | 5,126         | 3,086         | 4,097         | 3,618         | 2,918         | 4,677         | 3,097         | 2,145         | 2,709         | 1,813         | 1,921         | 2,753         | 1,924         | 2,023         | 1,917         | 1,895         | 1,860         | 2,016         | 1,480         | 2,512         | 2,376         | 1,971         | 2,031         | 2,523         | 2,358         |
| April         | 2,494         | 3,649         | 2,213         | 2,840         | 2,462         | 2,047         | 2,581         | 2,113         | 1,724         | 1,735         | 1,604         | 1,513         | 1,509         | 1,210         | 1,337         | 1,380         | 1,426         | 1,257         | 1,116         | 616           | 1,590         | 748           | 1,551         | 1,211         | 1,163         | 1,427         |
| May           | 3,905         | 4,184         | 2,654         | 3,282         | 2,729         | 2,134         | 1,579         | 2,293         | 2,280         | 1,891         | 1,533         | 1,693         | 1,852         | 555           | 668           | 1,501         | 1,802         | 1,442         | 1,174         | 1,127         | 1,894         | 779           | 1,437         | 1,552         | 1,559         | 1,683         |
| June          | 4,787         | 5,039         | 4,737         | 4,438         | 3,674         | 3,656         | 5,181         | 3,334         | 2,503         | 3,019         | 2,898         | 2,761         | 3,203         | 2,164         | 2,387         | 2,475         | 2,502         | 2,552         | 2,292         | 2,069         | 2,931         | 2,580         | 2,193         | 2,464         | 2,486         | 2,506         |
| July          | 6,359         | 8,796         | 6,117         | 5,910         | 5,424         | 5,931         | 7,398         | 4,704         | 4,551         | 5,005         | 5,004         | 4,810         | 5,345         | 4,345         | 4,159         | 4,562         | 4,573         | 5,033         | 4,266         | 3,356         | 4,005         | 3,965         | 3,535         | 3,374         | 3,508         |               |
| August        | 6,479         | 6,917         | 5,513         | 5,707         | 5,722         | 6,087         | 8,196         | 4,570         | 4,488         | 4,705         | 4,326         | 3,823         | 4,644         | 3,114         | 2,932         | 3,719         | 3,873         | 3,175         | 3,260         | 2,859         | 3,289         | 3,286         | 2,659         | 2,746         | 2,939         |               |
| September     | 3,871         | 4,636         | 4,162         | 4,124         | 4,609         | 3,760         | 4,311         | 2,696         | 3,376         | 3,128         | 3,359         | 2,396         | 2,403         | 2,237         | 2,292         | 2,379         | 2,036         | 2,224         | 2,235         | 2,692         | 2,884         | 2,408         | 2,341         | 2,181         | 2,429         |               |
| October       | 3,879         | 3,656         | 3,426         | 2,936         | 3,570         | 3,339         | 3,103         | 2,134         | 2,145         | 2,012         | 1,886         | 1,658         | 1,874         | 1,760         | 1,789         | 1,377         | 1,939         | 1,670         | 1,571         | 2,212         | 2,128         | 2,236         | 1,807         | 2,003         | 2,077         |               |
| November      | 3,082         | 2,698         | 2,599         | 2,749         | 2,260         | 2,912         | 2,892         | 1,670         | 1,901         | 1,309         | 1,114         | 1,325         | 1,475         | 908           | 1,229         | 1,314         | 1,135         | 1,392         | 1,328         | 1,365         | 1,665         | 1,370         | 1,322         | 1,346         | 1,548         |               |
| December      | 3,401         | 2,805         | 3,247         | 3,227         | 2,722         | 3,834         | 2,699         | 1,848         | 2,272         | 1,811         | 2,493         | 2,066         | 2,016         | 1,545         | 1,482         | 1,717         | 2,217         | 2,033         | 1,960         | 2,051         | 2,018         | 1,851         | 2,171         | 2,087         | 2,261         |               |
| <b>Totals</b> | <b>50,858</b> | <b>55,897</b> | <b>44,739</b> | <b>45,032</b> | <b>43,607</b> | <b>43,002</b> | <b>50,712</b> | <b>33,836</b> | <b>31,699</b> | <b>32,350</b> | <b>30,555</b> | <b>28,269</b> | <b>32,140</b> | <b>23,307</b> | <b>24,815</b> | <b>26,716</b> | <b>26,692</b> | <b>26,571</b> | <b>24,577</b> | <b>24,067</b> | <b>29,102</b> | <b>26,211</b> | <b>25,210</b> | <b>24,775</b> | <b>26,938</b> | <b>12,930</b> |



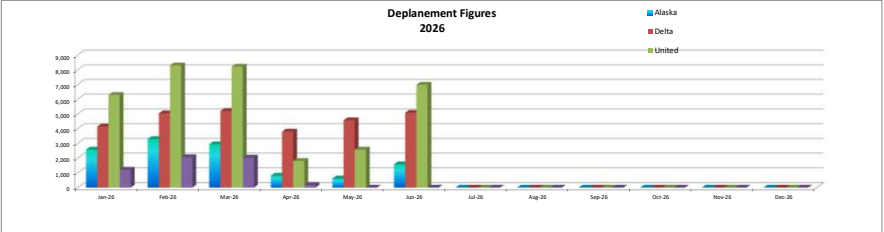
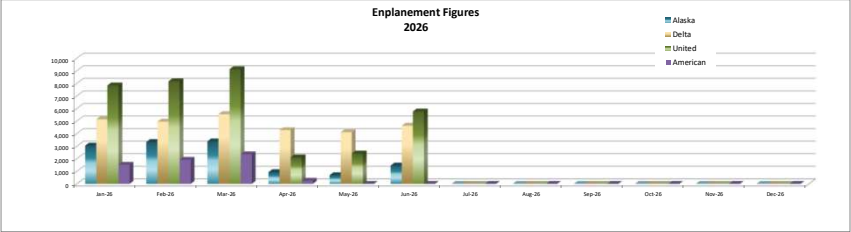
| ATCT Operations Change<br>(June 2026 vs. June 2025) |        |        |          |
|-----------------------------------------------------|--------|--------|----------|
|                                                     | 2026   | 2025   | % Change |
| Air Taxi                                            | 715    | 636    | 12.4%    |
| Air Carrier                                         | 470    | 428    | 9.8%     |
| General Aviation                                    | 1,273  | 1,339  | -4.9%    |
| Military                                            | 0      | 3      | 0.0%     |
| Civil                                               | 48     | 80     | -40.0%   |
| Total                                               | 2,506  | 2,486  | 0.8%     |
| YTD Total                                           | 12,930 | 12,176 | 6.2%     |

FRIEDMAN MEMORIAL AIRPORT  
June 2026

| Date   | Alaska Airlines |             |        |                  |                | Delta Airlines |             |        |                  |                | United Airlines |             |        |                  |                | American Airlines |             |       |                  |                | Total Enp. | Prior Year Total Enp. | Total % Change |
|--------|-----------------|-------------|--------|------------------|----------------|----------------|-------------|--------|------------------|----------------|-----------------|-------------|--------|------------------|----------------|-------------------|-------------|-------|------------------|----------------|------------|-----------------------|----------------|
|        | Revenue         | Non-Revenue | Total  | Prior Year Month | Total % Change | Revenue        | Non-Revenue | Total  | Prior Year Month | Total % Change | Revenue         | Non-Revenue | Total  | Prior Year Month | Total % Change | Revenue           | Non-Revenue | Total | Prior Year Month | Total % Change |            |                       |                |
|        |                 |             |        |                  |                |                |             |        |                  |                |                 |             |        |                  |                |                   |             |       |                  |                |            |                       |                |
| Jan-26 | 2,956           | 87          | 3,043  | 2,698            | 12.8%          | 5,043          | 96          | 5,139  | 5,061            | 1.5%           | 7,685           | 150         | 7,835  | 8,005            | -2.1%          | 1495              | 24          | 1519  | 0                | 0.0%           | 17,536     | 15,784                | 11.2%          |
| Feb-26 | 3,224           | 105         | 3,329  | 2,742            | 21.4%          | 4,818          | 132         | 4,950  | 4,765            | 3.9%           | 8,041           | 122         | 8,163  | 7,973            | 2.4%           | 1877              | 36          | 1913  | 0                | NA             | 18,355     | 15,480                | 18.6%          |
| Mar-26 | 3,261           | 120         | 3,381  | 2,703            | 25.1%          | 5,346          | 202         | 5,548  | 6,286            | -11.7%         | 8,977           | 150         | 9,127  | 9,370            | -2.6%          | 2322              | 29          | 2351  | 0                | NA             | 20,407     | 18,359                | 11.2%          |
| Apr-26 | 864             | 67          | 931    | 967              | -3.7%          | 4,113          | 163         | 4,276  | 4,471            | -4.4%          | 2,040           | 64          | 2,104  | 1,539            | 36.7%          | 231               | 16          | 247   | 0                | NA             | 7,558      | 6,977                 | 8.3%           |
| May-26 | 644             | 43          | 687    | 168              | 308.9%         | 3,970          | 142         | 4,112  | 4,374            | -6.0%          | 2,352           | 60          | 2,412  | 1,946            | 23.9%          | 0                 | 0           | 0     | 0                | NA             | 7,211      | 6,488                 | 11.1%          |
| Jun-26 | 1,376           | 82          | 1,458  | 1,206            | 20.9%          | 4,452          | 177         | 4,629  | 5,031            | -8.0%          | 5,610           | 151         | 5,761  | 4,956            | 16.2%          | 0                 | 0           | 0     | 0                | NA             | 11,848     | 11,193                | 5.9%           |
| Totals | 12,325          | 504         | 12,829 | 10,484           | 22.4%          | 27,742         | 912         | 28,654 | 29,988           | -4.4%          | 34,705          | 697         | 35,402 | 33,789           | 4.8%           | 5,925             | 105         | 6,030 | 0                | 0.0%           | 82,915     | 74,261                | 11.7%          |

Legend for Chart:

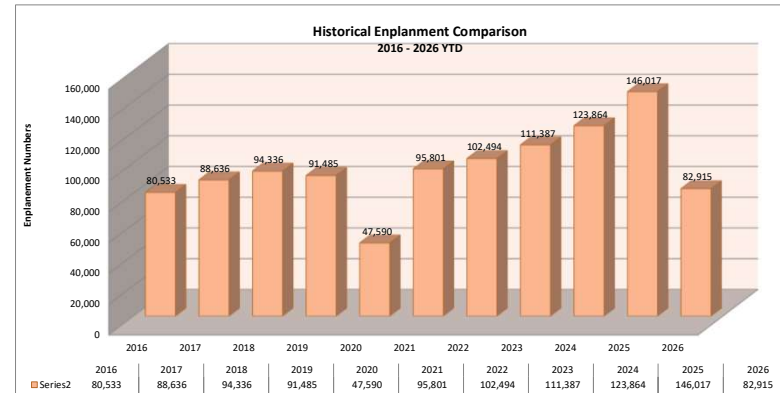
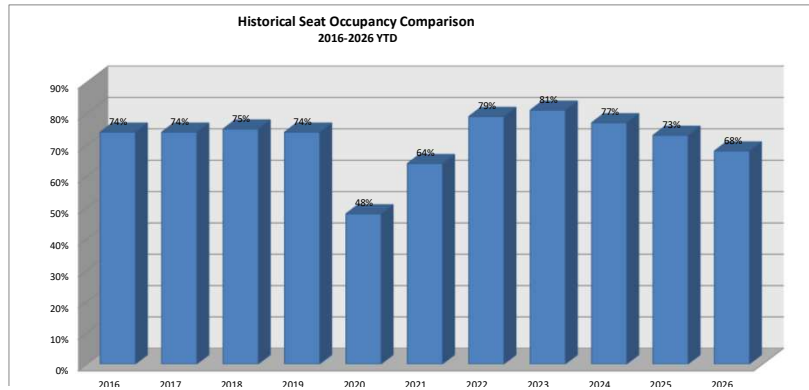
| Date              | Alaska Airlines |             |        |                  |                | Delta Airlines |             |        |                  |                | 2026 Deplanements |             |        |                  |                |                   |             |       |                  |                | American Airlines |             |       |                  |                | Total Dep. | Prior Year Total Dep. | Total % Change |
|-------------------|-----------------|-------------|--------|------------------|----------------|----------------|-------------|--------|------------------|----------------|-------------------|-------------|--------|------------------|----------------|-------------------|-------------|-------|------------------|----------------|-------------------|-------------|-------|------------------|----------------|------------|-----------------------|----------------|
|                   | Revenue         | Non-Revenue | Total  | Prior Year Month | Total % Change | Revenue        | Non-Revenue | Total  | Prior Year Month | Total % Change | United Airlines   |             |        |                  |                | American Airlines |             |       |                  |                |                   |             |       |                  |                |            |                       |                |
|                   |                 |             |        |                  |                |                |             |        |                  |                | Revenue           | Non-Revenue | Total  | Prior Year Month | Total % Change | Revenue           | Non-Revenue | Total | Prior Year Month | Total % Change | Revenue           | Non-Revenue | Total | Prior Year Month | Total % Change |            |                       |                |
| Jan-26            | 2,498           | 83          | 2,581  | 2,168            | 19.0%          | 4,037          | 113         | 4,150  | 4,182            | -0.8%          | 6,157             | 134         | 6,291  | 6,464            | -2.7%          | 1189              | 24          | 1213  | 0                | NA             | 14,235            | 12,814      | 11.1% |                  |                |            |                       |                |
| Feb-26            | 3,203           | 94          | 3,297  | 2,735            | 20.5%          | 4,918          | 123         | 5,041  | 4,853            | 3.9%           | 8,149             | 147         | 8,296  | 8,276            | 0.2%           | 2032              | 35          | 2067  | 0                | NA             | 16,634            | 15,864      | 4.9%  |                  |                |            |                       |                |
| Mar-26            | 2,795           | 145         | 2,940  | 2,345            | 25.4%          | 5,026          | 184         | 5,210  | 5,845            | -10.9%         | 8,045             | 163         | 8,208  | 8,510            | -3.5%          | 2004              | 32          | 2036  | 0                | NA             | 16,358            | 16,700      | -2.0% |                  |                |            |                       |                |
| Apr-26            | 757             | 54          | 811    | 758              | 100.0%         | 3,650          | 151         | 3,801  | 3,895            | -2.4%          | 1,742             | 68          | 1,810  | 1,278            | 41.6%          | 175               | 8           | 183   | 0                | NA             | 6,605             | 5,931       | 11.4% |                  |                |            |                       |                |
| May-26            | 570             | 46          | 616    | 149              | 313.4%         | 4,430          | 144         | 4,574  | 4,842            | -5.5%          | 2,502             | 75          | 2,577  | 2,214            | 16.4%          | 0                 | 0           | 0     | 0                | NA             | 7,767             | 7,205       | 7.8%  |                  |                |            |                       |                |
| Jun-26            | 1,498           | 82          | 1,580  | 1,199            | 31.8%          | 4,940          | 142         | 5,082  | 5,539            | -8.3%          | 6,833             | 150         | 6,983  | 5,814            | 20.1%          | 0                 | 0           | 0     | 0                | NA             | 13,645            | 12,552      | 8.7%  |                  |                |            |                       |                |
| Totals            | 11,321          | 504         | 11,825 | 9,354            | 26.4%          | 27,001         | 857         | 27,858 | 29,156           | -4.5%          | 33,428            | 737         | 34,165 | 32,556           | 4.9%           | 5,400             | 99          | 5,499 | 0                | 0.0%           | 75,244            | 71,066      | 5.9%  |                  |                |            |                       |                |
| Legend for Chart: |                 |             |        |                  |                |                |             |        |                  |                |                   |             |        |                  |                |                   |             |       |                  |                |                   |             |       |                  |                |            |                       |                |



**FRIEDMAN MEMORIAL AIRPORT**  
**June 2026**

| 2026 Seat Occupancy |                   |                  |                |                  |                   |                  |                |                  |                   |                  |                |                  |                   |                  |                |                  |                       |                      |                        |                                             |                               |                         |
|---------------------|-------------------|------------------|----------------|------------------|-------------------|------------------|----------------|------------------|-------------------|------------------|----------------|------------------|-------------------|------------------|----------------|------------------|-----------------------|----------------------|------------------------|---------------------------------------------|-------------------------------|-------------------------|
| Date                | Alaska Airlines   |                  |                |                  | Delta Airlines    |                  |                |                  | United Airlines   |                  |                |                  | American Airlines |                  |                |                  | Seat Occupancy Totals |                      |                        | Seat Occupancy Totals Prior Year Comparison |                               |                         |
|                     | Departure Flights | Seats Available* | Seats Occupied | Percent Occupied | Departure Flights | Seats Available* | Seats Occupied | Percent Occupied | Departure Flights | Seats Available* | Seats Occupied | Percent Occupied | Departure Flights | Seats Available* | Seats Occupied | Percent Occupied | Total Seats Available | Total Seats Occupied | Total Percent Occupied | % Change Total Seats Available              | % Change Total Seats Occupied | Change in Load Factor % |
| Jan-26              | 66                | 5,016            | 3,043          | 61%              | 100               | 7,000            | 5,139          | 73%              | 177               | 12,390           | 7,835          | 63%              | 46                | 2,944            | 1,519          | 52%              | 27,350                | 17,536               | 64%                    | 20%                                         | 11%                           | -5%                     |
| Feb-26              | 63                | 4,788            | 3,329          | 70%              | 95                | 6,650            | 4,950          | 74%              | 157               | 10,990           | 8,163          | 74%              | 50                | 3,200            | 1,913          | 60%              | 25,628                | 18,355               | 72%                    | 24%                                         | 19%                           | -3%                     |
| Mar-26              | 71                | 5,396            | 3,381          | 63%              | 109               | 7,630            | 5,548          | 73%              | 173               | 12,110           | 9,127          | 75%              | 59                | 3,776            | 2,351          | 62%              | 28,912                | 20,407               | 71%                    | 27%                                         | 11%                           | -10%                    |
| Apr-26              | 23                | 1,748            | 931            | 53%              | 89                | 6,236            | 4,276          | 69%              | 54                | 3,780            | 2,104          | 56%              | 12                | 768              | 247            | 32%              | 12,532                | 7,558                | 60%                    | 24%                                         | 8%                            | -9%                     |
| May-26              | 17                | 1,292            | 687            | 53%              | 85                | 5,950            | 4,112          | 69%              | 52                | 3,652            | 2,412          | 66%              | 0                 | 0                | 0              | 0%               | 10,894                | 7,211                | 66%                    | 7%                                          | 11%                           | 2%                      |
| Jun-26              | 27                | 2,052            | 1,458          | 71%              | 90                | 6,504            | 4,629          | 71%              | 126               | 8,820            | 5,761          | 65%              | 0                 | 0                | 0              | 0%               | 17,376                | 11,848               | 68%                    | 15%                                         | 6%                            | -6%                     |
| <b>Totals</b>       | <b>267</b>        | <b>20,292</b>    | <b>12,829</b>  | <b>63%</b>       | <b>568</b>        | <b>39,970</b>    | <b>28,654</b>  | <b>72%</b>       | <b>739</b>        | <b>51,742</b>    | <b>35,402</b>  | <b>68%</b>       | <b>167</b>        | <b>10,688</b>    | <b>6,030</b>   | <b>56%</b>       | <b>122,692</b>        | <b>82,915</b>        | <b>68%</b>             | <b>21%</b>                                  | <b>31%</b>                    | <b>6%</b>               |

Note: \*Preliminary available seat calculations based on scheduled flights. Actual available seat calculations will be updated periodically when official DOT numbers are obtained.



## Eliana Wolper

---

**From:** Timothy Burke  
**Sent:** Monday, August 3, 2026 4:03 PM  
**To:** Eliana Wolper  
**Subject:** FW: Freidman TSA can't handle volume of flights

For public comment in packet.

### Tim Burke

*Airport Director*

Sun Valley / Friedman Memorial Airport (SUN)

1616 Airport Circle

Hailey, ID 83333

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[\(339\)206-6993](tel:(339)206-6993) (Personal cell- Emergency)



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---

**From:** Amber Busuttil Mullen <[amberbusuttil@hotmail.com](mailto:amberbusuttil@hotmail.com)>  
**Sent:** Monday, August 3, 2026 3:24 PM  
**To:** Timothy Burke <[Tim@iflysun.com](mailto:Tim@iflysun.com)>  
**Cc:** carol flysunvalleyalliance.com <[carol@flysunvalleyalliance.com](mailto:carol@flysunvalleyalliance.com)>; Beaver Burke <[burkefamily203@cox.net](mailto:burkefamily203@cox.net)>; Oliver Nordlie <[oliver@iflysun.com](mailto:oliver@iflysun.com)>; Nick Carnes <[nick@iflysun.com](mailto:nick@iflysun.com)>  
**Subject:** Freidman TSA can't handle volume of flights

Thank you, Tim, for the thoughtful reply and for your hard work on behalf of SUN.

Best,  
 Amber Mullen

---

**From:** Timothy Burke <[Tim@iflysun.com](mailto:Tim@iflysun.com)>  
**Sent:** Monday, August 3, 2026 2:31 PM  
**To:** Amber Busuttil Mullen <[amberbusuttil@hotmail.com](mailto:amberbusuttil@hotmail.com)>  
**Cc:** carol [flysunvalleyalliance.com](http://flysunvalleyalliance.com) <[carol@flysunvalleyalliance.com](mailto:carol@flysunvalleyalliance.com)>; Beaver Burke <[burkefamily203@cox.net](mailto:burkefamily203@cox.net)>; Oliver Nordlie <[oliver@iflysun.com](mailto:oliver@iflysun.com)>; Nick Carnes <[nick@iflysun.com](mailto:nick@iflysun.com)>  
**Subject:** Freidman TSA can't handle volume of flights

Hi Amber,

Thank you for reaching out. I had been following the conversations between you and FSVA, so I was aware of your unfortunate experience.

The airport is actively working on terminal improvement plans that include adding a second screening lane to better accommodate peak demand periods. This project will accomplish two important things. First, it will increase screening capacity during our busiest departure periods. Second, the number of screening lanes at an airport is one of the factors TSA uses when determining staffing levels. Once this project is complete, TSA will have the justification to hire additional staffing. As it stands now, they are still recovering from employees who resigned during that last two government shutdown that had them without pay for almost two months.

Regarding the June 2 Board packet, we reviewed our CCTV security footage to verify the reported wait time. On that specific day, the individual referenced was in the TSA screening line for approximately 22 minutes. Those wait times were consistent with what was reported to both the individual and the Board, and I personally verified the footage. After discussing it with the individual, he acknowledged that he had not been tracking the time precisely and that his estimate may have included time spent at the airline ticket counter and baggage drop before entering the TSA screening line.

On the day you missed your flight, TSA reported wait times of up to 45 minutes. There is no dispute about that.

Nationwide, TSA is required to report checkpoint wait times exceeding 35 minutes to its national headquarters. Locally, we also receive courtesy notifications from TSA's regional office whenever wait times exceed 25 minutes at our airport. While we generally avoid comparing ourselves to "other airports," extremely busy morning departure banks are common throughout the industry. At nearly all commercial airports, the busiest period occurs in the early morning hours when multiple flights depart within a relatively short window, creating temporary spikes in passenger volume. As a result, it is not unusual for wait times to be significantly longer in the early morning than they are later in the day. Again, it's all scalable but what we're seeing here is aligned with what other airports are experiencing including our neighbors in Boise and Idaho Falls.

You mentioned both LAX and JFK. Those airports experience the same phenomenon. Depending on the time of day, travelers may wait only a few minutes or, during peak periods, substantially longer. Even with TSA PreCheck, I have personally experienced everything from a five-minute wait to nearly an hour at JFK and Boston (my home airports)

Because of that inconsistency, I'm hesitant to publicly predict checkpoint wait times based on the time of day because there are simply too many variables that influence them. After nearly 20 years in airport management at five different airports, I still consider wait times to be estimates rather than something that can be predicted with precision. As a general rule, however, early morning departure periods tend to produce the longest waits.

Another factor that affects our compressed morning schedule is our commitment to the community's voluntary noise abatement program. Although the airlines have expressed interest in spreading departures more evenly between 6:00 a.m. and 8:00 a.m., the airport has consistently opposed departures before 7:00 a.m. in order to support the voluntary program, which asks pilots not to depart until 7:00 a.m. Because of this, many flights are scheduled to push back and depart shortly after 7:00 a.m., concentrating passenger demand at the checkpoint during a relatively short period.

I realize none of this changes the fact that you missed your flight, and I sincerely apologize for the frustration that caused. My hope is that this provides some context for the factors that contributed to the situation.

We are looking forward to completing the checkpoint improvements, which we believe will significantly improve passenger throughput and help reduce delays during our busiest travel periods. The terminal

improvements will not change the capacity of the Airport; or make it more busy – the focus rather is to improve the customer experience and hopefully reduce the issues you faced.

I hope this insight is helpful and we appreciate your feedback.

Respectfully,

**Tim Burke**

*Airport Director*

Sun Valley / Friedman Memorial Airport (SUN)

1616 Airport Circle

Hailey, ID 83333

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[\(208\)720-5186](tel:(208)720-5186) – On Duty Airport Operations

[\(339\)206-6993](tel:(339)206-6993) (Personal cell- Emergency)



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**From:** Amber Busuttil Mullen <[amberbusuttil@hotmail.com](mailto:amberbusuttil@hotmail.com)>

**Sent:** Monday, August 3, 2026 11:34 AM

**To:** Timothy Burke <[Tim@iflysun.com](mailto:Tim@iflysun.com)>

**Subject:** Freidman TSA can't handle volume of flights

Dear Mr. Burke,

I happened upon the exchange between you and Jason Parrish (attached) regarding wait time and missed flights at SUN. I am forwarding you the conversation I had with Carol Waller last week, where I describe an experience almost identical to Mr. Parrish's experience.

I thought your description of TSA tracking the wait times to be interesting. While we were in the TSA line on 7/26, a TSA agent came out with a blue card and handed it to someone in line, explaining that it was a method to measure the wait time. The man who received the card was neither the last person in line, nor was the card handed out at the point when the line was longest. Which is to say, perhaps these measurements are understating the wait. I can assure you our wait was not in the range of 24 or 25 minutes.

I also noted your comment that airlines have little discretion because they need to keep their "slot times" at major airports like SFO. I have taken two United flights out of SUN this year, connecting through SFO. On both occasions, the "slot time" apparently was pushed back at SFO, therefore the United flight stayed on the ground at SUN to wait. I missed my connection both times. There seems to be no win here for travelers.

I am flying out of SUN this upcoming Thursday, again on 8/17, and again on 8/24. I am dreading having to potentially now arrive at the airport at 5:40 AM, stuck either in a line or in the terminal- either way eating into the convenience of having a local airport. I hope something can be done soon to restore the charm and comfort of flying out of SUN.

Thanks for listening.

Best,  
Amber Mullen

**Surplus List – August 2026 – Provided by Airport Operations**

1. 1985 Ford 800 De-Ice Truck, VIN: 1FDRD84N1FVA50493, Miles: 3,869



**OPERATING AGREEMENT FOR  
PEER-TO-PEER CAR SHARING OPERATOR**

THIS PEER-TO-PEER VEHICLE SHARING OPERATING AGREEMENT ("**Agreement**"), is made and entered into this day of \_\_\_\_\_, 2026 ("**Effective Date**") by and between the Friedman Memorial Airport Authority (the "**FMAA**") and Turo Inc., a Delaware Corporation, with its principal place of business located at 111 Sutter Street, Suite 1200, San Francisco, CA 94104 ("**Operator**"). FMAA and Operator are sometimes individually referred to as "**Party**" and collectively as "**Parties**" in this Agreement.

**WHEREAS** the FMAA owns and operates the Friedman Memorial Airport (SUN) ("**Airport**") located in Hailey, Idaho; and

**WHEREAS** Operator is seeking a permit to be issued by FMAA authorizing Operator to enable its Peer-to-Peer Vehicle Sharing marketplace to connect Owners with Airport Customers via a Reservation in which Vehicles are delivered to the Airport; and

**NOW, THEREFORE**, in consideration of the covenants and conditions hereinafter contained to be kept and performed by the parties hereto, it is mutually agreed as follows:

1) **DEFINITIONS.** The following definitions shall apply to this Agreement at all times:

- a) "Airport" means the Friedman Memorial Airport (SUN).
- b) "Airport Customer" shall mean any person who makes a Reservation for Peer-to-Peer Vehicle Sharing and selects the Airport for delivery or return of a Shared Vehicle.
- c) "Commencement Date" shall mean the Effective Date.
- d) "Designated Areas" shall mean any Airport parking lot use for public parking, subject to the terms of Section 4(a) below.
- e) "Digital Network" shall mean any online-enabled technology application service, website, or system offered or used by a Peer-to-Peer Car Sharing Operator which enables the sharing of Vehicles.

- f) "Peer-to-Peer Car Sharing" An arms-length, remote, web-based, or mobile transaction where a Shared Vehicle Owner allows a third party to use the Shared Vehicle(s) for a fee. This includes, but is not limited to, Reservations made through Operator's: (i) website, (ii) mobile application, or (iii) any other platform that connects Shared Vehicle Owners with Airport Customers seeking to reserve the Shared Vehicle(s).
- g) "Owner(s)" means an individual or company that owns, leases, or otherwise has control over a Vehicle and uses Operator's Digital Network to share the Owner's Vehicle with Airport Customers
- h) "Reservation" means an online electronic reservation completed for an Airport Customer through Operator's Peer-to-Peer Vehicle Sharing Digital Network between an Owner and an Airport Customer where the Owner delivers the Vehicle to the Airport
- i) "Shared Vehicle or Vehicle" A licensed motor vehicle that has been shared or is available to be shared by a Shared Vehicle Owner through Operator's Digital Network.

2) **TERM/RENEWAL OPTIONS.** This Agreement shall take effect on the Commencement Date and remain in full force for an initial period of one (1) year (the "Initial Term"). Upon the expiration of the Initial Term, this Agreement shall automatically renew for successive one (1) year periods (each a "Renewal Term") unless either Party provides the other with written notice of its intent not to renew at least thirty (30) days prior to the end of the then-current Term. Additionally, either Party may terminate this Agreement at any time, for any reason, by providing at least thirty (30) days prior written notice to the other Party.

### 3) **FEES /PAYMENT REQUIREMENTS.**

- a) Fees. As consideration for entering into this Agreement, Operator shall pay to FMAA a monthly permit fee which shall be equal to 10 percent ( 10%) of

Operator's Gross Receipts collected from Airport Customers through the end of the preceding month ("**Permit Fee**").

- b) Gross Receipts. "**Gross Receipts**" shall mean and include all sums paid or payable to Operator, including payments to Owners, for providing Vehicle Sharing services to Airport Customers and for all ancillary activities allowed under this Agreement, except for sums specifically excluded in Section 3(b)(ii) below, regardless of how any sum may be represented to the Airport Customer, how or where Operator received the order for the Vehicle Sharing transaction, where the Shared Vehicle is obtained, or where the Shared Vehicle is returned, whether for cash, credit, or other form of payment, in its performance of its business at the Airport including, without limitation.

i) Examples of Charges Included in Gross Receipts.

- (1) All booking fees for Vehicle Sharing services, GPS and other electronic devices, ski racks, child restraints, additional driver fees and all other transactions and charges of whatever nature derived from or incidental to Operator's operation under this Agreement;
- (2) Charges for protection plans offered incidental to a Reservation;
- (3) All amounts charged to Operator's Airport Customers at the commencement of a Reservation for the cost of furnishing and/or replacing fuel provided by Shared Vehicle Owners;
- (4) Any delivery fee charges to pick-up and drop off a Shared Vehicle; and
- (5) Any young driver fee charges by Operator.

ii) Specific Exclusions. There shall be no exclusions from Gross Receipts except for the following:

- (1) The amount of any federal, state, local, sales, or other taxes separately stated on the Vehicle Sharing agreement and collected from the Airport Customer and remitted to the taxing authority;
- (2) The amount of any sum received as insurance proceeds or a judicial judgment or settlement attributable to a Shared Vehicle, or to restore damage to Shared Vehicles, or to restore a tangible loss, theft conversion, or the like;
- (3) The amount of any sale of Operator's capital assets or trade fixtures; and
- (4) The amount of State road tolls and government-issued fines or citations that are (a) paid by Operator and charged back to the Airport Customer or (b) received by Operator as payment on behalf of the Airport Customer; and
- (5) Any amounts received for any Reservation cancellation fees; and
- (6) Any amounts received by Operator from Airport Customers which are fully passed through to Shared Vehicle Owners includes, but not limited to, post-trip reimbursements, smoking fees, cleaning fees.

c) Payment Requirements and Reports.

- i) Within twenty (20) days after the close of any calendar month, Operator shall submit its operations report to FMAA for the previous calendar month (the "**Monthly Report**"). The Monthly Report shall be in an agreed-upon electronic or paper format (as specified by FMAA) and shall be in the form attached hereto as Exhibit B, attached hereto and incorporated by reference, and shall

show such detail and breakdowns of Gross Receipts and any applicable exceptions, as may be required by FMAA. All such information shall be accurate at all times.

- ii) Operator agrees to pay FMAA all Permit Fees within twenty (20) days after the close of any calendar month. All monetary obligations under this Agreement shall be made payable to Friedman Memorial Airport Authority , or any other location designated by FMAA in writing. All payments shall be made in legal tender of the United States.
- iii) Interest On Delinquent Payments. If not paid within twenty (20) days from invoicing, all payments required to be made to FMAA hereunder shall bear interest at the lesser of either (i) the rate of eighteen percent (18%) per year from the date due to the date of payment, calculated on a daily basis; or the highest rate allowable by Law.
- iv) Audit Rights. Operator agrees and covenants that the FMAA, or other authorized designee of FMAA, may examine any records or accounts pertaining to the commercial activity conducted hereunder and maintained by Operator. Any such examination shall be at the sole expense of FMAA and will be allowed at a mutually agreeable time which is specified in a written request from FMAA for same and shall be conducted during normal business hours of Operator. A failure to allow such examination shall constitute a material breach of this Agreement and shall be considered a default by Operator, resulting in the termination of operating privileges and of this Agreement. If, as a result of said audit, it is determined that Operator has understated the Gross Receipts by three percent (3%) or more, the entire expense of said audit shall be borne by Operator. Any additional fee due shall be paid by Operator to the FMAA, with interest thereon at 18% per annum, from the date such additional fees became due which is the day under reporting commenced.
- v. No Diversion. Operator and Owners shall not intentionally divert, through direct or indirect means, any of Operator's Peer-to-Peer Car Sharing Services transactions or related business with Airport Customers to other

locations of Operator or its affiliates without including such transactions in Gross Receipts. Any such intentional diversion of Gross Receipts shall constitute a breach of contract, and FMAA shall have the right to immediately terminate this Agreement, thereby eliminating Operator's access to the Airport market and Vehicle Sharing transactions with Airport Customers, or to take other appropriate action upon determining that an intentional diversion exists or has occurred.

vi. Misrepresentation. Operator shall not modify its accounting treatment or rename or redefine services or products that, under the terms of this Agreement, would be subject to the Permit Fee.

4) **OPERATIONS**. FMAA grants Operator the non-exclusive right to use the Designated Areas in order to perform the operating privileges herein, subject to the terms and conditions set forth in this Agreement.

a) Designated Area: Owners and Airport Customers may park Shared Vehicles in any Airport parking lot in the same manner as any other customer. Owners and Airport Customers shall be subject to the same rules and regulations as the general public and are responsible for the payment of any applicable parking fees.

b) Rights of Ingress and Egress: Owners shall have the non-exclusive rights of ingress and egress across Airport property to conduct their permitted operations hereunder, provided that such ingress and egress activity: (i) shall not impede or interfere, in any way, with the operations of the Airport or the use of the Airport by its tenants, passengers or employees; (ii) shall be in the Designated Area and roadways designated by Airport; and (iii) may be temporarily suspended by Airport in the event of an emergency or a threat to the Airport during the time period of such emergency or threat.

- c) Changes to Airport: Operator acknowledges and agrees that: (i) the FMAA shall have the right, at all times, to change, alter and expand the Airport, including the terminals, roadways and Designated Areas; and (ii) the FMAA has made no representations, warranties and/or covenants to Operator regarding the design, construction, passenger or automobile traffic, or views of the Airport. The Airport may from time to time undergo renovation, construction and other Airport modifications; and the FMAA may adopt regulations relating to security or other operational matters that may affect Operator's business. Notwithstanding the foregoing, FMAA shall, in good faith, notify Operator as far in advance as reasonably possible of any changes, restrictions, alterations (or the like) which may directly affect the Designated Area.

Operator shall inform all Owners who operate at the Airport of the requirements set forth in this Agreement. Operator shall work in good faith with the FMAA to address any instances of Owners who (i) fail to cooperate with the FMAA's request to provide information to confirm that they are authorized to operate at the Airport, (ii) fail to use the Designated Areas in accordance with this Agreement, or (iii) engage in any conduct that causes harm to the Airport. In the event of a serious violation, legal concern, or criminal behavior, Operator will provide the name and contact information for any Owner to the FMAA upon request within forty-eight (48) hours.

- d) In the event an Owner violates the terms of this Agreement, the following violation warning system shall be followed, which will restart at the beginning of each calendar year:
- i) 1st Offense - Verbal warning to Owner;
  - ii) 2nd Offense - Written warning to Owner requiring the Owner to agree to full compliance of rules in writing;
  - iii) 3rd Offense - Owner will be restricted from delivering Shared Vehicles to the Airport for a period of one (1) month.

Notwithstanding the foregoing, in the event the FMAA, in its sole discretion, determines the violation to be of a serious nature, the may restrict an Owner from delivering Shared Vehicles to the Airport for a longer term or on a permanent basis without prior warning.

- 5) **PROHIBITED ACTIVITIES**. Notwithstanding other provisions herein, Operator shall not, without the FMAA's prior written consent: (a) cause or permit anything to be done in or about the Designated Areas or the Airport, or bring or keep anything thereon which would be reasonably likely to (i) create a nuisance; (ii) obstruct or interfere with the rights of others at the Airport; (b) commit any waste upon the Designated Areas or the Airport; (c) use or allow the Designated Areas to be used for any improper, immoral, unlawful or reasonably objectionable purpose; (d) obstruct the sidewalk, passageways, stairways in front of, within or adjacent to, the Designated Areas and roadways; or (e) perform an action reasonably likely to materially injure the reputation, appearance or image of the Airport or the FMAA. Operator shall provide the FMAA with name, address, telephone and email address for at least one qualified representative authorized to represent and act for Operator in matters pertaining to its operation.

- a) The following activities are also prohibited by Owners:
- i) Allowing operation of a Vehicle on Airport roadways by an unauthorized driver;
  - ii) Transporting an Airport Customer in an unauthorized vehicle;
  - iii) Picking up or dropping off a Vehicle at any location other than the Designated Area;
  - iv) Failing to provide information, or providing false information to police, Airport security or Airport personnel;
  - v) Displaying to an Airport official Reservation information in an altered or fictitious form;
  - vi) Soliciting Airport Customers on Airport property;
  - vii) Failing to operate a Vehicle in a safe manner;
  - viii) Failing to comply with posted speed limits and traffic control signs;
  - ix) Using profane or vulgar language;

- x) Soliciting of any activity prohibited by applicable laws, rules or regulations;
- xi) Operating a vehicle which is not in a safe mechanical condition or which lacks mandatory safety equipment;
- xii) Failing to maintain the interior and exterior of Vehicles in a clean and safe condition;
- xiii) Using or possessing any alcoholic beverage, drug or narcotic while on duty or on Airport Property;
- xiv) Soliciting for or on behalf of any hotel, club, nightclub, or other business;
- xv) Attempting to solicit payment in excess of that authorized by law; and
- xvi) Engaging in any criminal activity.

6) **FEDERAL CIVIL RIGHTS/ NONDISCRIMINATION REQUIREMENTS**. During the performance of this contract, the Operator agrees to comply with the Federal Civil Rights and Nondiscrimination Requirements set forth in Exhibit C attached hereto and incorporated by reference.

7) **NO EXCLUSIVITY**. Operator acknowledges and agrees that it has no exclusive rights to conduct the business described herein, and that Airport has the right, at all times, to arrange with others for similar activities at the Airport.

8) **INDEMNIFICATION**. Operator hereby waives any claim by it or by any Owner against the FMAA and the Airport for, but not limited to, loss of anticipated profits, direct or indirect out-of-pocket losses or any other damages of any kind or nature which may be raised by any suit or other proceedings, directly or indirectly, relating to this Agreement, its performance or its termination. Operator agrees to indemnify and hold harmless FMAA from and against all loss or expense (including costs and attorney's fees) by reason of liability imposed by law upon FMAA, Airport, Operator or any Owner for damages (including any strict or statutory liability and any liability under Workers' Compensation Laws) because of bodily injury, including death, at the time therefrom, sustained by any person or persons, or damage to property, including loss of use thereof, arising out of, or in consequence of, the use of the premises, whether such

injuries to persons or damage to property is due, or claimed to be due, to the negligence of Operator, its agents, employees and/or independent contractors, any Owner, the FMAA, its FMAA, officers and employees, except only such injury or damage as shall have been occasioned by the gross negligence or willful misconduct of FMAA.

9) **INSURANCE**. Operator shall maintain the limits and coverages defined in Exhibit A attached hereto and incorporated by reference, at all times during the Term of this Agreement and any renewal option. At its own expense, the following described insurance coverage and limits covering Operator's commercial activities and assumed liability, as set forth in Exhibit A.

10) **DAMAGE TO PREMISES**. Operator agrees and covenants to correct and repair, or pay to FMAA the cost of correction and repair, any and all damage to Airport property caused by Operator, its employees, agents and/or independent contractors, any Owner, Airport Customers, invitees, upon written notification by the FMAA of such damage, or upon written notification by the FMAA of the reasonable charges for any labor, material, engineering services or other cost occasioned thereby, notwithstanding that such written notification may be made after this Agreement terminates, or such damage occurs thereafter.

11) **DEFAULT/TERMINATION**.

a) **Default**: Upon failure of Operator to fully perform any covenant or obligation or to comply with any condition of this Agreement, the FMAA may notify Operator thereof, in writing, and declare Operator in default hereunder. Operator shall have ten (10) business days after receipt of said notice within which the declared default may be cured without prejudice to the privileges of Operator. Notwithstanding the foregoing in the event any such default cannot be cured within such ten (10) day period of time, Operator shall be afforded an extension of time to cure provided that Operator has in good faith started to cure any such default. Failure of

Operator to cure the default within said period, or pay the rates/fees as required, shall constitute grounds for suspension and/or termination.

b) **Termination**: The FMAA may terminate this Agreement and the privileges granted hereunder for whatever reasons it deems advisable, including default as set forth above, or for no reason whatsoever, and Operator may relinquish all its operating privileges by providing written notification by CERTIFIED U.S. MAIL of such termination or relinquishment at least thirty (30) days prior to the effective date thereof. The Parties agree that any termination or relinquishment exercised pursuant to this Section shall not, in and of itself, give rise to any liability or claim for loss or damages of any kind.

12) **NOTICES**. All notices, requests, demands, and any other communications required hereunder shall be in writing and shall be deemed to have been duly delivered if personally delivered or sent by registered or certified mail, return receipt requested, or via recognized overnight courier, pre-paid with written proof of delivery:

**If to FMAA:** Friedman Memorial Airport Authority  
1616 Airport Circle  
Hailey, Idaho 83333  
Attn.: Airport Director

**If to Operator:** Turo Inc.  
111 Sutter Street, 12<sup>th</sup> Floor  
San Francisco, CA 94104  
Attn: Legal - Airports

13) **CONFORMITY WITH APPLICABLE LAW**. Operator agrees and covenants to observe and promptly comply with applicable provisions of any and all Federal and State and local Laws or Special Acts, and all FMAA ordinances, codes or regulations; with authorizations or restrictions, and with all applicable Airport rules, regulations, and

policies of the FMAA issued pursuant thereto. This Agreement is subordinate to the provisions of the Joint Powers Agreement between the City of Hailey and Blaine County, and any existing or future agreements between the FMAA and the United States (FAA) relative to the operation or maintenance of the Airport.

- 14) **GOVERNING LAW AND VENUE**. This Agreement shall become valid when executed and shall be construed according to the laws of the State of Idaho. Venue for any action brought pursuant to this Agreement shall be in the District Court of the Fifth Judicial District of the State of Idaho, in and for the County of Blaine.
- 15) **NO ASSIGNMENT**. Operator shall not assign, encumber or otherwise transfer, whether voluntarily or involuntarily or by operation of law, this Agreement, or any right hereunder, without FMAA's prior written consent, which consent will not be unreasonably withheld, delayed or conditioned (the term "**Transfer**" shall mean any such assignment, encumbrance, or transfer), except in connection with a merger (including a reincorporation merger), consolidation, reorganization, stock sale or exchange, sale of all or substantially all of Operator's assets or a similar transaction. The consent to one Transfer shall not be deemed a consent to any subsequent Transfers. Any Transfer made without FMAA's consent shall constitute a default hereunder and shall be voidable at FMAA's election.
- 16) **WAIVER**. No waiver by FMAA at any time of any of the terms or conditions of this Agreement, or acquiescence in any breach hereof, shall be deemed a waiver or acquiescence at any time thereafter of the same or of any other terms, conditions or breach hereof.
- 17) **AMENDMENTS**. All duties, obligations and liabilities of FMAA and Operator, with respect to the privileges granted, are expressly set forth herein and this Agreement can only be amended in writing by both Parties.

18) **COUNTERPARTS**. This Agreement may be executed in two or more counterparts, each of which shall be deemed an original, but all of which taken together shall constitute one and the same instrument.

19) **EFFECTIVE DATE**. This Agreement shall be effective as of \_\_\_\_\_, 2026.

20)

**IN WITNESS WHEREOF**, the parties have set their hands the day and year first above written.

**Turo Inc.**

By: \_\_\_\_\_

\_\_\_\_\_  
Date

Name: \_\_\_\_\_

Title: \_\_\_\_\_

**Friedman Memorial Airport Authority:**

By: \_\_\_\_\_

\_\_\_\_\_  
Date

Name: \_\_\_\_\_

Title: \_\_\_\_\_

## **EXHIBIT A**

### **INSURANCE REQUIREMENTS**

The Operator shall at its expense, procure and keep in force at all times during the term of this Lease, insurance written by an insurer satisfactory to the FMAA, insuring the Operator, the FMAA, Blaine County and the City of Hailey as follows:

- Workers Compensation (WI) Statutory/Waiver of Subrogation or Proof of All States coverage Employees Liability: \$100,000/\$500,000/\$100,000;
- Comprehensive General Liability: \$1,000,000 per occurrence;
- Bodily Injury & Property Damage Including Personal Injury, Fire Legal & Contractual & Products/Completed Operations: \$1,000,000 General Aggregate;
- Automobile Liability All Autos and/or Non-Owned, Bodily Injury & Property Damage, Uninsured/Underinsured per Idaho Statutes: \$1,000,000

The comprehensive general public liability and property damage insurance shall name Operator, the FMAA, Blaine County and the City of Hailey as additional insureds and the FMAA shall be furnished with a Certificate to the effect that such insurance shall not be changed or canceled without thirty (30) days prior written notice to the FMAA. The Certificate of Insurance shall be delivered to FMAA prior to the commencement of this Agreement and annually thereafter throughout the term of this Agreement.

In the event that FMAA shall amend the minimum required amount of insurance to be carried by Airport tenants as found in the Minimum Standards for the Airport or as amended or a successor document, the required insurance amounts in this paragraph shall be adjusted to comply with these minimum requirements.

**EXHIBIT B**

**MONTHLY REPORT**

## EXHIBIT C

### FEDERAL CIVIL RIGHTS/ NONDISCRIMINATION REQUIREMENTS

*General Civil Rights Provisions.* In its activities within the scope of its airport program, the Operator agrees to comply with pertinent statutes, Executive Orders, and such rules as identified in Title VI List of Pertinent Nondiscrimination Acts and Authorities to ensure that no person shall, on the grounds of race, color, national origin, creed, sex, age, or disability be excluded from participating in any activity conducted with or benefiting from Federal assistance. This provision is in addition to that required by Title VI of the Civil Rights Act of 1964. If the Operator transfers its obligation to another, the transferee is obligated in the same manner as the Operator. The above provision obligates the Operator for the period during which the property is owned, used or possessed by the Operator and the airport remains obligated to the Federal Aviation Administration.

*Compliance with Nondiscrimination Requirements.* During the performance of this contract, the Operator, for itself, its assignees, and successors in interest (hereinafter referred to as the "Operator"), agrees as follows:

- a. Compliance with Regulations: The Operator (hereinafter includes consultants) will comply with the Title VI List of Pertinent Nondiscrimination Acts and Authorities, as they may be amended from time to time, which are herein incorporated by reference and made a part of this contract.
- b. Nondiscrimination: The Operator, with regard to the work performed by it during the contract, will not discriminate on the grounds of race, color, national origin, creed, sex, age, or disability in the selection and retention of subcontractors, including procurements of materials and leases of equipment. The Operator will not participate directly or indirectly in the discrimination prohibited by the Nondiscrimination Acts and Authorities, including employment practices when the contract covers any activity, project, or program set forth in Appendix B of 49 CFR part 21.

- c. Solicitations for Subcontracts, including Procurements of Materials and Equipment: In all solicitations, either by competitive bidding or negotiation made by the Operator for work to be performed under a subcontract, including procurements of materials, or leases of equipment, each potential subcontractor or supplier will be notified by the Operator of the contractor's obligations under this contract and the Nondiscrimination Acts and Authorities on the grounds of race, color, or national origin.
- d. Information and Reports: The Operator will provide all information and reports required by the Acts, the Regulations, and directives issued pursuant thereto and will permit access to its books, records, accounts, other sources of information, and its facilities as may be determined by the FMAA or the Federal Aviation Administration to be pertinent to ascertain compliance with such Nondiscrimination Acts and Authorities and instructions. Where any information required of a contractor is in the exclusive possession of another who fails or refuses to furnish the information, the Operator will so certify to the FMAA or the Federal Aviation Administration, as appropriate, and will set forth what efforts it has made to obtain the information.
- e. Sanctions for Noncompliance: In the event of an Operator's noncompliance with the nondiscrimination provisions of this contract, the FMAA will impose such contract sanctions as it or the Federal Aviation Administration may determine to be appropriate, including, but not limited to:
  - 1. Withholding payments to the Operator under the contract until the Operator complies; and/or
  - 2. Cancelling, terminating, or suspending a contract, in whole or in part.
- f. Incorporation of Provisions: The Operator will include the provisions of paragraphs a through f in every subcontract, including procurements of materials and leases of equipment, unless exempt by the Acts, the Regulations, and directives issued pursuant thereto. The Operator will take action with respect to any subcontract or procurement as the FMAA or the Federal Aviation Administration may direct as a means of enforcing such provisions including sanctions for noncompliance. Provided, that if the

Operator becomes involved in, or is threatened with litigation by a subcontractor, or supplier because of such direction, the Operator may request the FMAA to enter into any litigation to protect the interests of the FMAA. In addition, the Operator may request the United States to enter into the litigation to protect the interests of the United States.

*Title VI List of Pertinent Nondiscrimination Acts and Authorities.*

During the performance of this contract, the Operator, for itself, its assignees, and successors in interest (hereinafter referred to as the “Operator”) agrees to comply with the following non-discrimination statutes and authorities; including but not limited to:

- Title VI of the Civil Rights Act of 1964 (42 USC § 2000d *et seq.*, 78 stat. 252) (prohibits discrimination on the basis of race, color, national origin);
- 49 CFR part 21 (Non-discrimination in Federally-Assisted programs of the Department of Transportation—Effectuation of Title VI of the Civil Rights Act of 1964) including amendments thereto;
- The Uniform Relocation Assistance and Real Property Acquisition Policies Act of 1970, (42 USC § 4601) (prohibits unfair treatment of persons displaced or whose property has been acquired because of Federal or Federal-aid programs and projects);
- Section 504 of the Rehabilitation Act of 1973 (29 USC § 794 *et seq.*), as amended (prohibits discrimination on the basis of disability); and 49 CFR part 27 (Nondiscrimination on the Basis of Disability in Programs or Activities Receiving Federal Financial Assistance);
- The Age Discrimination Act of 1975, as amended (42 USC § 6101 *et seq.*) (prohibits discrimination on the basis of age);
- Airport and Airway Improvement Act of 1982 (49 USC § 47123), as amended (prohibits discrimination based on race, creed, color, national origin, or sex);
- The Civil Rights Restoration Act of 1987 (PL 100-259) (broadened the scope, coverage and applicability of Title VI of the Civil Rights Act of 1964, the Age Discrimination Act of 1975 and Section 504 of the Rehabilitation Act of 1973, by expanding the definition of the terms “programs or activities” to include all

- of the programs or activities of the Federal-aid recipients, sub-recipients and contractors, whether such programs or activities are Federally funded or not);
- Titles II and III of the Americans with Disabilities Act of 1990 (42 USC § 12101, et seq) (prohibit discrimination on the basis of disability in the operation of public entities, public and private transportation systems, places of public accommodation, and certain testing entities) as implemented by U.S. Department of Transportation regulations at 49 CFR parts 37 and 38;
  - Title IX of the Education Amendments of 1972, as amended, which prohibits you from discriminating because of sex in education programs or activities (20 USC § 1681, et seq).